


2002-2003

OPERATING BUDGET



**DETAIL OF
DEPARTMENTAL
POSITIONS**

2002-2003 Adopted Operating Budget

Departmental Position Detail

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Airport Department

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Account Clerk II	3.00	3.00	-
Accountant II	3.00	3.00	-
Accounting Technician	1.00	1.00	-
Administrative Assistant	1.00	1.00	-
Administrative Officer	3.00	3.00	-
Air Conditioning Mechanic	4.00	4.00	-
Airport Maintenance Supervisor	3.00	3.00	-
Airport Maintenance Worker	15.00	0.00	(15.00)
Airport Marketing & Promotions Officer	2.00	0.00	(2.00)
Airport Noise Abatement Manager	1.00	1.00	-
Airport Noise Specialist	2.00	2.00	-
Airport Operations Manager	4.00	4.00	-
Airport Operations Specialist II	12.00	12.00	-
Airport Operations Superintendent	5.00	6.00	1.00
Airport Operations Supervisor	19.00	19.00	-
Airport Planner	1.00	1.00	-
Analyst II	14.00	13.00	(1.00)
Analyst II PT	0.50	0.50	-
Assistant Director of Aviation	1.00	1.00	-
Associate Architect	1.00	1.00	-
Associate Building Project Specialist	1.00	1.00	-
Associate Civil Engineer	1.00	2.00	1.00
Associate Engineer	1.00	0.00	(1.00)
Associate Engineering Technician	10.00	8.00	(2.00)
Building Maintenance Superintendent	3.00	2.00	(1.00)
Building Rehabilitation Inspector II	3.00	3.00	-
Building Trades Superintendent	1.00	1.00	-
Civil Engineer II	0.00	2.00	2.00
Communications Services Operator	17.00	17.00	-
Custodial Supervisor	4.00	4.00	-
Custodian	64.00	64.00	-
Department Training and Safety Admin.	1.00	1.00	-
Deputy Director of Aviation	6.00	6.00	-
Director of Aviation	1.00	1.00	-
Electrical Maintenance Supervisor	1.00	1.00	-
Electrician	9.00	9.00	-
Engineer I	2.00	0.00	(2.00)
Engineering Technician II	3.00	4.00	1.00
Environmental Services Manager	1.00	1.00	-
Environmental Services Specialist	0.00	1.00	1.00
Facility Repair Worker	0.00	15.00	15.00
Financial Analyst	2.00	2.00	-
Gardener	1.00	1.00	-
Groundswoker	4.00	3.00	(1.00)
Maintenance Assistant	0.00	2.00	2.00
Maintenance Manager	1.00	1.00	-

Airport Department

Departmental Position Detail (Cont'd.)

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Maintenance Worker I	19.00	19.00	-
Marketing & Public Outreach Manager	0.00	3.00	3.00
Marketing & Public Outreach Representative II	0.00	7.00	7.00
Marketing Representative	8.00	0.00	(8.00)
Network Engineer	1.00	1.00	-
Network Technician	1.00	2.00	1.00
Office Specialist II	10.00	10.00	-
Painter	5.00	5.00	-
Parking Control Officer	33.00	39.00	6.00
Planner II	1.00	1.00	-
Principal Accountant	1.00	1.00	-
Principal Engineering Technician	2.00	2.00	-
Property Manager II	6.00	6.00	-
Safety Officer	0.00	1.00	1.00
Secretary	6.00	6.00	-
Senior Account Clerk	6.00	6.00	-
Senior Accountant	3.00	3.00	-
Senior Air Conditioning Mechanic	1.00	1.00	-
Senior Airport Noise Specialist	1.00	1.00	-
Senior Analyst	5.00	6.00	1.00
Senior Auditor	1.00	1.00	-
Senior Civil Engineer	1.00	1.00	-
Senior Communications Services Operator	3.00	3.00	-
Senior Custodian	9.00	9.00	-
Senior Electrician	2.00	2.00	-
Senior Electronic System Tech	1.00	1.00	-
Senior Engineering Technician	5.00	5.00	-
Senior Geographic Systems Specialist	0.00	1.00	1.00
Senior Maintenance Worker	3.00	3.00	-
Senior Office Specialist	5.00	6.00	1.00
Senior Painter	1.00	1.00	-
Senior Parking Control Officer	3.00	4.00	1.00
Senior Planner	1.00	1.00	-
Senior Warehouse Worker	1.00	1.00	-
Staff Specialist	0.00	5.00	5.00
Staff Technician	6.00	1.00	(5.00)
Street Sweeper Operator	1.00	1.00	-
Supervising Property Manager	2.00	2.00	-
Supply Clerk	1.00	1.00	-
Systems and Network Coordinating Supervisor	1.00	1.00	-
Training Specialist	1.00	0.00	(1.00)
Telecommunications Specialist	1.00	1.00	-
Warehouse Worker I	2.00	2.00	-
Word/Micro Processor Operator	1.00	0.00	(1.00)
Total Positions	393.50	403.50	10.00

Office of the City Attorney

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Account Clerk II	2.00	2.00	-
Accounting Technician	1.00	1.00	-
Analyst	2.00	0.00	(2.00)
Assistant City Attorney	2.00	2.00	-
Associate Deputy City Attorney	2.00	2.00	-
Associate Legal Analyst	0.00	1.00	1.00
Chief Deputy City Attorney	3.00	3.00	-
Chief Trial Attorney	1.00	1.00	-
City Attorney	1.00	1.00	-
Deputy City Attorney	17.00	21.00	4.00
Legal Administrative Assistant	20.00	20.00	-
Legal Analyst II	17.00	16.00	(1.00)
Legal Services Administrator	1.00	1.00	-
Legal Services Manager	1.00	1.00	-
MHSP Project Officer	1.00	0.00	(1.00)
Network Engineer	1.00	1.00	-
Office Specialist II	4.00	3.00	(1.00)
Research Attorney PT	0.62	0.62	-
Senior Deputy City Attorney	24.00	20.00	(4.00)
Senior Legal Analyst	4.00	4.00	-
Total Positions	104.62	100.62	(4.00)

Office of the City Auditor

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
City Auditor	1.00	1.00	-
Executive Assistant to City Auditor	1.00	1.00	-
Network Technician	1.00	1.00	-
Office Specialist II	1.00	1.00	-
Program Performance Auditor I	0.00	1.00	1.00
Program Performance Auditor II	5.00	4.00	(1.00)
Senior Office Specialist	1.00	1.00	-
Senior Program Performance Auditor	7.00	6.00	(1.00)
Supervising Auditor	3.00	4.00	1.00
Total Positions	20.00	20.00	0.00

Office of the City Clerk

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Administrative Assistant	2.00	2.00	-
Analyst II	2.00	2.00	-
Assistant City Clerk	1.00	1.00	-
City Clerk	1.00	1.00	-
Legislative Secretary	3.00	3.00	-
Network Technician	1.00	0.00	(1.00)
Office Specialist II	3.00	3.00	-
Senior Account Clerk	1.00	1.00	-
Senior Office Specialist	1.00	1.00	-
Senior Office Specialist PT	0.50	0.50	-
Staff Specialist	2.00	2.00	-
Total Positions	17.50	16.50	(1.00)

Office of the City Manager

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Administrative Assistant	10.00	9.00	(1.00)
Administrative Officer	1.00	0.00	(1.00)
Affirmative Action Coordinator	0.00	0.00	-
Analyst II	10.00	9.00	(1.00)
Assistant Budget Director	1.00	1.00	-
Assistant City Manager	1.00	1.00	-
Assistant Employee Relations Director	1.00	1.00	-
Assistant to the City Manager	5.00	6.00	1.00
Budget Director	1.00	1.00	-
City Manager	1.00	1.00	-
Community Coordinator	0.00	1.00	1.00
Deputy City Manager	5.00	5.00	-
Employee Relations Director	1.00	1.00	-
Employee Relations Representative	2.00	0.00	(2.00)
Executive Analyst II	3.00	3.00	-
Government Access Station Manager	1.00	0.00	(1.00)
Legislative Research Specialist	1.00	1.00	-
Manager of Public Education & Community Information	1.00	1.00	-
Marketing Representative II	1.00	1.00	-
Office Specialist II	2.00	2.00	-
Principal Budget Analyst	4.00	4.00	-
Program Manager	0.00	1.00	1.00
Secretary to the City Manager	1.00	1.00	-
Senior Account Clerk	1.00	1.00	-
Senior Budget Analyst	2.00	0.00	(2.00)
Senior Executive Analyst	4.00	14.00	10.00
Senior Office Specialist	0.00	1.00	1.00
Staff Specialist	0.00	1.00	1.00
Staff Technician	3.00	2.00	(1.00)
Video Multi Media Producer	0.00	2.00	2.00
Video Technician	1.00	0.00	(1.00)
Video Technician - PT	0.50	0.00	(0.50)
Word/Micro Processor Operator	1.00	0.00	(1.00)
Total Positions	65.50	71.00	5.50

City-Wide Expenses

Departmental Position Detail

	2001-2002 Adopted	2002-2003 Adopted	Change
Analyst	1.00	1.00	-
Assistant to the City Manager	1.00	1.00	-
Program Supervisor	4.00	2.00	(2.00)
Senior Office Specialist	13.00	10.00	(3.00)
Total Positions	19.00	14.00	(5.00)

Conventions, Arts and Entertainment Department

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Account Clerk II	1.00	1.00	0.00
Administrative Officer	1.00	1.00	0.00
Administrative Assistant	1.00	1.00	0.00
Air Conditioning Mechanic*	3.00	3.00	0.00
Analyst II	2.00	2.00	0.00
Arts Assistant PT	0.75	0.75	0.00
Arts Program Director	2.00	2.00	0.00
Arts Program Officer	5.00	5.00	0.00
Art Program Coordinator	5.00	4.00	(1.00)
Building Maintenance Superintendent*	2.00	2.00	0.00
Chief of Maintenance & Operations	1.00	1.00	0.00
Cultural Development Director	1.00	1.00	0.00
Custodial Supervisor	1.00	1.00	0.00
Custodian*	10.50	10.50	0.00
Deputy Director, Cov. Arts & Entertainment	3.00	3.00	0.00
Director of Conv. Arts & Entertainment	1.00	1.00	0.00
Downtown Promotions Events Director	1.00	1.00	0.00
Downtown Promotions Events Officer	1.00	1.00	0.00
Electrician*	4.00	4.00	0.00
Events Services Supervisor	1.00	1.00	0.00
Events Coordinator	5.00	5.00	0.00
Events Coordinator PT	1.06	1.06	0.00
Facility Attendant	26.00	26.00	0.00
Facility Repair Worker	5.00	5.00	0.00
Facility Sound & Light Technician*	7.75	7.75	0.00
Gardener	1.00	1.00	0.00
Groundsworker	1.00	1.00	0.00
Guest Services Administrator	1.00	1.00	0.00
Heavy Diesel Equip Operator Mechanic	1.00	1.00	0.00
Maintenance Assistant PT	0.50	0.50	0.00
Marketing & Promotions Officer	1.00	1.00	0.00
Marketing Representative	2.00	2.00	0.00
Network Engineer	1.00	0.00	(1.00)
Network Technician	1.00	0.00	(1.00)
Office Specialist II	3.00	4.00	1.00
Principal Account Clerk	1.00	1.00	0.00
Sales Representative	3.00	3.00	0.00
Secretary	3.00	3.00	0.00
Security Officer	10.00	10.00	0.00
Security Services Supervisor	1.00	1.00	0.00
Senior Account Clerk	1.00	1.00	0.00
Senior Air Conditioning Mechanic	1.00	1.00	0.00
Senior Analyst	1.00	1.00	0.00
Senior Custodian	1.00	1.00	0.00
Senior Electrician	1.00	1.00	0.00
Senior Events Coordinator	2.00	2.00	0.00

Conventions, Arts and Entertainment Department

Departmental Position Detail (Cont'd.)

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Senior Facility Attendant	6.00	6.00	0.00
Senior Facility Repair Worker	1.00	1.00	0.00
Senior Facility Sound/Light Tech	2.00	2.00	0.00
Senior Security Officer	2.00	2.00	0.00
Staff Aide	1.00	0.00	(1.00)
Staff Specialist*	5.00	6.00	1.00
Supervisor of Facilities	5.00	5.00	0.00
Total Positions	151.56	149.56	(2.00)

* 1.0 Air Conditioning Mechanic, 1.0 Building Maintenance Superintendent, 0.5 Custodian PT, 2.0 Electricians, 1.0 Facility Sound Light Technician and 3.0 Staff Specialists position have been defunded and frozen for 2002-2003.

City Manager Department - Office of Economic Development

Departmental Position Detail

Position	2000-2001 Adopted	2002-2003 Adopted	Change
Accountant II	1.00	1.00	-
Account Clerk	0.00	1.00	1.00
Accounting Technician	1.00	1.00	-
Administrative Assistant	1.00	1.00	-
Administrative Officer	1.00	1.00	-
Analyst II	7.00	9.00	2.00
Assistant Director, Economic Development	1.00	1.00	-
Community Coordinator	2.00	4.00	2.00
Community Service Supervisor	0.00	3.00	3.00
Deputy Director	1.00	1.00	-
Development Officer	1.00	1.00	-
Director, Economic Development	1.00	1.00	-
Economic Development Officer	4.00	5.00	1.00
Executive Administrative Secretary	0.00	0.00	-
Manager of Corporate Outreach	1.00	1.00	-
Marketing and Promotions Officer	0.00	0.00	-
Network Engineer	1.00	2.00	1.00
Network Technician II	1.00	1.00	-
Office Specialist II	1.00	2.00	1.00
Senior Account Clerk	2.00	2.00	-
Senior Accountant	0.00	1.00	1.00
Senior Development Officer	1.00	1.00	-
Senior Office Specialist	4.00	6.00	2.00
Staff Technican	3.00	3.00	-
Total Positions	35.00	49.00	14.00

City Manager - Office of Emergency Services

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Director, Emergency Services	1.00	1.00	-
Senior Analyst	1.00	1.00	-
Staff Technican	1.00	1.00	-
Training Specialist	1.00	1.00	-
Total Positions	4.00	4.00	0.00

Employee Services

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Administrative Officer	2.00	2.00	-
Analyst II	18.50	18.00	(0.50)
Business Systems Analyst	3.00	0.00	(3.00)
Deputy Director of Human Resources	2.00	2.00	-
Director, Human Resources	1.00	1.00	-
Examination Assistant PT	1.00	1.00	-
Graphic Artist PT	0.25	0.25	-
Medical Assistant	0.00	3.00	3.00
Medical Doctor	1.00	1.00	-
Network Technician II	1.00	1.00	-
Nurse Practitioner	1.00	1.00	-
Office Specialist II	6.00	8.00	2.00
Office Specialist II PT	0.50	0.50	-
Program Specialist	1.00	0.00	(1.00)
Safety Officer	1.00	1.00	-
Senior Account Clerk	1.00	2.00	1.00
Senior Analyst	4.00	6.00	2.00
Senior Medical Assistant	0.00	1.00	1.00
Senior Office Specialist	4.00	7.00	3.00
Senior Records Clerk	1.00	0.00	(1.00)
Senior Workers Compensation Claims Adjuster	0.00	2.00	2.00
Staff Specialist	0.00	1.00	1.00
Staff Technician	5.00	4.00	(1.00)
Student Intern	0.50	0.00	(0.50)
Training & Safety Officer	1.00	1.00	-
Workers Compensation Claims Adjuster II	0.00	10.00	10.00
Workers Compensation Manager	0.00	1.00	1.00
Total Positions	55.75	74.75	19.00

Environmental Services Department

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Account Clerk II	6.00	4.00	(2.00)
Accountant II	5.00	5.00	-
Accounting Technician	1.00	1.00	-
Administrative Assistant	1.00	1.00	-
Administrative Officer	3.00	2.00	(1.00)
Air Conditioning Mechanic	2.00	2.00	-
Analyst I/II	12.00	13.00	1.00
Aquatic Toxicologist	1.00	1.00	-
Assistant Environmental Services Specialist	3.00	1.00	(2.00)
Assistant Heavy Diesel Equipment Operator Mechanic	3.00	3.00	-
Associate Civil Engineer Reg	3.00	4.00	1.00
Associate Electrical Engineer	0.00	1.00	1.00
Associate Engineer (CE) UR	1.00	0.00	(1.00)
Associate Engineer (ME) UR	0.00	1.00	1.00
Associate Engineering Technician	2.00	2.00	-
Associate Environmental Services Specialist	2.00	2.00	-
Associate Sanitary Engineer	7.00	6.00	(1.00)
Biologist	4.00	3.00	(1.00)
Chemist	10.00	7.00	(3.00)
Civil Engineer II Reg	0.00	2.00	2.00
Code Enforcement Inspector II	7.00	7.00	-
Cross Connection Specialist	1.00	1.00	-
Custodian	4.00	4.00	-
Deputy Director	4.00	4.00	-
Director Environmental Services	1.00	1.00	-
Electrical Maintenance Supervisor	1.00	1.00	-
Electrician	7.00	7.00	-
Engineer II (CE) UR	2.00	0.00	(2.00)
Engineering Maintenance Services Water Pollution Control	1.00	1.00	-
Engineering Technician II	5.00	5.00	-
Environment Inspector II	0.00	21.00	21.00
Environment Inspector, Assistant	0.00	3.00	3.00
Environment Inspector, Sr.	0.00	1.00	1.00
Environmental Compliance Officer	1.00	1.00	-
Environmental Services Program Manager	3.00	3.00	-
Environmental Services Specialist	33.00	33.00	-
Equipment Maintenance Machinist	1.00	1.00	-
Financial Analyst	1.00	0.00	(1.00)
Geographic Information Systems Specialist	1.00	1.00	-
Heavy Diesel Equipment Operator Mechanic	13.00	13.00	-
Heavy Diesel Equipment Supervisor	1.00	1.00	-
Heavy Equipment Operator	7.00	7.00	-
Information Systems Analyst	0.00	0.00	-
Instrument Control Supvr	1.00	1.00	-
Instrument Control Technician	8.00	8.00	-

Environmental Services Department

Departmental Position Detail (Cont'd.)

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Laboratory Technician II	18.00	14.00	(4.00)
Laboratory Supervisor	1.00	1.00	-
Marketing & Public Outreach Mgr	2.00	2.00	-
Marketing & Public Outreach Rep I	0.00	2.00	2.00
Marketing & Public Outreach Rep II	4.00	3.00	(1.00)
Microbiologist	2.00	2.00	-
Network Engineer	1.00	1.00	-
Network Technician II	1.00	1.00	-
Office Specialist II	23.00	15.00	(8.00)
Office Specialist II Part-Time	0.50	0.50	-
Painter Supervisor Water Pollution Control	1.00	1.00	-
Painter Water Pollution Control	7.00	7.00	-
Plant Assistant General Operations Supervisor	1.00	1.00	-
Plant Attendant	8.00	8.00	-
Plant General Operations Supervisor	1.00	1.00	-
Plant Mechanic	19.00	19.00	-
Plant Mechanical Supervisor	1.00	1.00	-
Plant Operator	38.00	38.00	-
Plant Shift Supervisor	6.00	6.00	-
Principal Account Clerk	1.00	1.00	-
Principal Accountant	0.00	1.00	1.00
Principal Division Manager	1.00	1.00	-
Principal Engineering Technician	1.00	1.00	-
Principal Office Specialist	2.00	5.00	3.00
Principal Sanitary Engineer	3.00	3.00	-
Principal Water Systems Technician	2.00	2.00	-
Process and Systems Specialist II	4.00	2.00	(2.00)
Research Chemist	2.00	2.00	-
Research Microbiologist	1.00	1.00	-
Safety Officer	1.00	1.00	-
Sanitary Engineer	9.00	9.00	-
Secretary	1.00	2.00	1.00
Senior Account Clerk	5.00	5.00	-
Senior Accountant	3.00	5.00	2.00
Senior Air Conditioning Mechanic	1.00	1.00	-
Senior Analyst	4.00	4.00	-
Senior Civil Engineer	1.00	2.00	1.00
Senior Construction Inspector	1.00	1.00	-
Senior Custodian	1.00	1.00	-
Senior Electrical Engineer	1.00	1.00	-
Senior Engineering Technician	2.00	2.00	-
Senior Heavy Diesel Equipment Operator Mechanic	3.00	3.00	-
Senior Heavy Equipment Operator	2.00	1.00	(1.00)
Senior Office Specialist	8.00	15.00	7.00
Senior Plant Mechanic	4.00	4.00	-
Senior Plant Operator	14.00	14.00	-

Environmental Services Department

Departmental Position Detail (Cont'd.)

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Senior Process and Systems Specialist	2.00	2.00	-
Senior Sanitary Engineer	4.00	4.00	-
Senior Source Control Inspector	2.00	0.00	(2.00)
Senior Steno Clerk	1.00	0.00	(1.00)
Senior Warehouse Worker	1.00	1.00	-
Senior Water Meter Reader	1.00	1.00	-
Senior Water Systems Technician	2.00	2.00	-
Senior Word/Micro Processor Operator	1.00	0.00	(1.00)
Source Control Inspector II	22.00	0.00	(22.00)
Source Control Technician	3.00	0.00	(3.00)
Staff Specialist	7.00	7.00	-
Staff Technician	1.00	1.00	-
Supervising Accountant	1.00	0.00	(1.00)
Supervising Environmental Services Specialist	8.00	10.00	2.00
Systems Control Supervisor	1.00	1.00	-
Warehouse Worker I	4.00	3.00	(1.00)
Warehouse Worker II	0.00	1.00	1.00
Water Meter Reader	2.00	2.00	-
Water Systems Supervisor	1.00	0.00	(1.00)
Water Systems Technician	7.00	7.00	-
Word/Micro Processor Operator	1.00	0.00	(1.00)
Yard Master	1.00	1.00	-
Total Positions	454.50	442.50	(12.00)

City Manager - Office of Equality Assurance

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Administrative Assistant	1.00	0.00	(1.00)
Affirmative Action Coordinator	1.00	0.00	(1.00)
Contract Compliance Assistant	2.00	0.00	(2.00)
Contract Compliance Coordinator	2.00	0.00	(2.00)
Contract Compliance Specialist	9.00	0.00	(9.00)
Director, AA/CC	1.00	0.00	(1.00)
Disability Access Coordinator	1.00	0.00	(1.00)
Total Positions	17.00	0.00	(17.00)

Finance Department

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Account Clerk II	15.00	15.00	-
Accountant II	20.00	20.00	-
Accounting Technician	10.00	10.00	-
Administrative Assistant	1.00	1.00	-
Administrative Officer	4.00	4.00	-
Analyst II	5.00	3.00	(2.00)
Deputy Director of Finance	3.00	3.00	-
Director of Finance	1.00	1.00	-
Division Manager	1.00	1.00	-
Financial Analyst	5.00	5.00	-
Insurance Analyst	1.00	1.00	-
Insurance Assistant	1.00	0.00	(1.00)
Investigator Collector	13.00	13.00	-
Network Engineer	1.00	1.00	-
Network Technician	1.00	1.00	-
Office Specialist	12.00	7.00	(5.00)
Principal Account Clerk	4.00	4.00	-
Principal Accountant	4.00	2.00	(2.00)
Program Manager	1.00	1.00	-
Risk & Loss Control Manager	1.00	0.00	(1.00)
Secretary	2.00	2.00	-
Senior Account Clerk	16.00	15.00	(1.00)
Senior Accountant	4.00	3.00	(1.00)
Senior Analyst	1.00	1.00	-
Senior Investigator Collector	2.00	2.00	-
Senior Office Specialist	1.00	0.00	(1.00)
Senior Workers' Compensation Claims Adjuster	2.00	0.00	(2.00)
Staff Specialist	2.00	2.00	-
Supervising Accountant	0.00	1.00	1.00
Workers' Compensation Claims Adjuster II	10.00	0.00	(10.00)
Workers' Compensation Manager	1.00	0.00	(1.00)
Total Positions	145.00	119.00	(26.00)

Fire Department

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Account Clerk II	4.00	4.00	-
Accounting Technician	1.00	1.00	-
Administrative Assistant	1.00	1.00	-
Administrative Officer	2.00	1.00	(1.00)
Analyst II	7.00	7.00	-
Arson Investigator	4.00	4.00	-
Assistant Fire Chief	1.00	1.00	-
Battalion Chief	23.00	23.00	-
Deputy Fire Chief	5.00	5.00	-
Fire Captain	173.00	173.00	-
Fire Chief	1.00	1.00	-
Fire Division Chief	3.00	3.00	-
Fire Engineer	222.00	228.00	6.00
Fire Equipment Technician	1.00	1.00	-
Fire Fighter	278.00	272.00	(6.00)
Fire Prevention Inspector	15.00	14.00	(1.00)
Fire Protection Engineer	12.00	13.00	1.00
Fire Protection Engineer Assistant	2.00	0.00	(2.00)
Hazardous Materials Inspector II	7.00	7.00	-
Hazardous Materials Program Manager	1.00	0.00	(1.00)
Network Engineer	1.00	1.00	-
Network Technician	1.00	1.00	-
Nurse	1.00	1.00	-
Office Specialist II	10.00	10.00	-
Permit Specialist	2.00	2.00	-
Program Manager	0.00	1.00	1.00
Public Safety Dispatcher II	29.00	29.00	-
Secretary	1.00	1.00	-
Senior Account Clerk	2.00	2.00	-
Senior Analyst	4.00	4.00	-
Senior Hazardous Materials Inspector	2.00	2.00	-
Senior Public Safety Dispatcher	9.00	9.00	-
Senior Office Specialist	4.00	4.00	-
Senior Warehouse Worker	1.00	1.00	-
Staff Specialist	4.00	4.00	-
Supervising Fire Protection Engineer	2.00	2.00	-
Supervising Public Safety Dispatcher	3.00	3.00	-
Supervising Office Specialist	1.00	0.00	(1.00)
Training Specialist	3.00	2.00	(1.00)
Total Positions	843.00	838.00	(5.00)

General Services Department

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Accountant II	1.00	1.00	-
Account Clerk II	3.00	2.00	(1.00)
Administrative Assistant	1.00	1.00	-
Administrative Officer	1.00	1.00	-
Air Conditioning Mechanic	8.00	8.00	-
Air Conditioning Supervisor	1.00	1.00	-
Analyst II	3.00	3.00	-
Analyst II PT	0.50	0.50	-
Archivist	1.00	1.00	-
Assistant Fire Master Mechanic*	1.00	1.00	-
Associate Construction Inspector	1.00	1.00	-
Associate Engineering Technician	1.00	1.00	-
Associate Mechanical Engineer	1.00	-	(1.00)
Automotive Equipment Specialist	1.00	1.00	-
Building Mngt Admin	1.00	1.00	-
Building Projects Specialist	-	1.00	1.00
Building Services Supervisor	1.00	1.00	-
Building Trades Supervisor	1.00	1.00	-
Buyer	6.00	6.00	-
Carpenter	8.00	8.00	-
Central Procurement Manager	1.00	-	(1.00)
Central Services Supervisor	1.00	1.00	-
Custodial Supervisor	1.00	1.00	-
Custodian	28.00	28.00	-
Custodian PT	1.25	1.25	-
Deputy Director General Services	2.00	2.00	-
Director General Services	1.00	1.00	-
Division Manager	-	1.00	1.00
Electrician Supervisor	1.00	1.00	-
Electrician	12.00	11.00	(1.00)
Engineering Technician II	2.00	2.00	-
Equipment Maintenance Supervisor	5.00	5.00	-
Equipment Mechanic Assistant I/II	33.00	35.00	2.00
Equipment Mechanic (Mechanic)	30.00	31.00	1.00
Equipment Operator	7.00	7.00	-
Fleet Manager	1.00	1.00	-
Gardener	30.00	30.00	-
Groundswoker	38.00	40.00	2.00
Heavy Equipment Operator	1.00	1.00	-
Horticulturalist	1.00	1.00	-
Landscape Maintenance Manager	1.00	1.00	-
Mail Clerk	1.00	1.00	-
Maintenance Assistant	30.00	29.00	(1.00)
Maintenance Assistant PT	7.75	7.75	-
Maintenance Contract Supervisor	1.00	1.00	-

General Services Department

Departmental Position Detail (Cont'd.)

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Maintenance Supervisor	8.00	8.00	-
Maintenance Worker I	6.00	9.00	3.00
Mechanic Parts Assistant	2.00	1.00	(1.00)
Mechanic Parks Worker	3.00	2.00	(1.00)
Motorcycle Mechanic	1.00	-	(1.00)
Network Technician II	2.00	2.00	-
Office Specialist II	4.00	3.00	(1.00)
Painter	4.00	4.00	-
Parks Maintenance Repair Worker II	17.00	18.00	1.00
Plumber	2.00	2.00	-
Program Manager	-	1.00	1.00
Principal Engineering Technician	1.00	1.00	-
Principal Account Clerk	1.00	1.00	-
Real Property Agent II	-	3.00	3.00
Records Clerk	1.00	-	(1.00)
Secretary	2.00	1.00	(1.00)
Senior A/C Mechanic	-	1.00	1.00
Senior Account Clerk	4.00	4.00	-
Senior Analyst	2.00	2.00	-
Senior Auto Equipment Specialist	1.00	1.00	-
Senior Buyer	3.00	3.00	-
Senior Carpenter	1.00	1.00	-
Senior Construction Inspector	3.00	3.00	-
Senior Custodian	2.00	2.00	-
Senior Electrician	1.00	1.00	-
Senior Engineer Technician	1.00	1.00	-
Senior Equipment Mechanic (Sr. Mechanic)	5.00	5.00	-
Senior Maintenance Worker	3.00	3.00	-
Senior Mechanical Parts Worker	1.00	1.00	-
Senior Office Specialist	3.00	6.00	3.00
Senior Offset Press Operator	1.00	-	(1.00)
Senior Warehouse Worker	1.00	1.00	-
Sign Painter	1.00	1.00	-
Terminal Operator	2.00	-	(2.00)
Warehouse Supervisor	1.00	1.00	-
Warehouse Worker II	11.00	11.00	-
Word/Micro Processor Operator	1.00	-	(1.00)
Total Positions	380.50	384.50	4.00

Housing Department

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Account Clerk	0.00	1.00	1.00
Accountant II	1.00	1.00	-
Accounting Technician	1.00	1.00	-
Administrative Officer	1.00	1.00	-
Analyst II	3.00	5.00	2.00
Assistant Director of Housing	1.00	1.00	-
Building Rehabilitation Inspector II	7.00	12.00	5.00
Building Rehabilitation Supervisor	2.00	2.00	-
Building Inspector Combination	1.00	1.00	-
Community Coordinator	1.00	2.00	1.00
Development Officer	9.00	9.00	-
Development Specialist	13.00	14.00	1.00
Director of Housing	1.00	1.00	-
Housing Development Administrator	1.00	1.00	-
Housing Policy and Plan Administrator	2.00	2.00	-
Marketing and Public Outreach Manager	1.00	1.00	-
Marketing and Public Outreach Representative II	1.00	1.00	-
Office Specialist II	9.00	8.00	(1.00)
Principal Development Officer	2.00	2.00	-
Principal Account Clerk	1.00	1.00	-
Program Manager II	0.00	1.00	1.00
Senior Development Officer	5.00	5.00	-
Senior Office Specialist	2.00	2.00	-
Secretary	0.00	1.00	1.00
Staff Specialist	5.00	5.00	-
Student Intern	1.00	1.00	-
Total Positions	71.00	82.00	11.00

Office of the Independent Police Auditor

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Police Data Analyst I	3.00	2.00	(1.00)
Police Data Analyst II	0.00	1.00	1.00
Deputy Director	1.00	1.00	0.00
Independent Police Auditor	1.00	1.00	0.00
Office Specialist II	1.00	1.00	0.00
Total Positions	6.00	6.00	0.00

Information Technology Department

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Account Clerk II	3.00	3.00	-
Administrative Assistant	1.00	1.00	-
Administrative Officer	1.00	1.00	-
Analyst II	3.00	3.00	-
Chief Information Officer	1.00	1.00	-
Communications Installer	2.00	2.00	-
Communications Systems Manager	1.00	1.00	-
Communications Technician	12.00	12.00	-
Computer Operator II	6.00	3.00	(3.00)
Database Administrator	1.00	1.00	-
Data Process Control Clerk	1.00	1.00	-
Deputy Director	3.00	3.00	-
Enterprise Network Engineer	7.00	7.00	-
Enterprise Network Technician	4.00	6.00	2.00
Enterprise Network Technician PT	0.50	0.50	-
Information Systems Analyst	32.00	34.00	2.00
Network Engineer	0.00	1.00	1.00
Network Technician II	0.00	1.00	1.00
Office Specialist II	1.00	1.00	-
Senior Account Clerk	1.00	1.00	-
Senior Account Clerk PT	0.50	0.50	-
Senior Communications Technician	2.00	1.00	(1.00)
Senior Computer Operator	2.00	2.00	-
Senior Electrical Systems Technician	2.00	2.00	-
Senior Office Specialist	1.00	2.00	1.00
Senior Office Specialist PT	0.00	0.75	0.75
Senior Systems Application Programmer	20.00	20.00	-
Senior Systems Application Programmer PT	1.00	0.50	(0.50)
Senior Warehouse Worker	1.00	1.00	-
Staff Specialist	1.00	1.00	-
Supervising Applications Analyst	10.00	11.00	1.00
Systems Application Programmer	6.00	6.00	-
Telecommunications Specialist	1.00	0.00	(1.00)
Terminal Operator	1.00	0.00	(1.00)
Terminal Operator PT	0.75	0.00	(0.75)
Total Positions	129.75	131.25	1.50

Library Department

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Account Clerk II	2.00	2.00	-
Accounting Technician	1.00	1.00	-
Administrative Assistant	1.00	1.00	-
Administrative Officer	2.00	2.00	-
Analyst II	3.00	3.00	-
Assistant City Librarian	1.00	1.00	-
Assistant to the Director	1.00	1.00	-
Capital Project Program Coordinator	1.00	1.00	-
City Librarian	1.00	1.00	-
Computer Operator II	3.00	0.00	(3.00)
Computer Operator II PT	0.80	0.00	(0.80)
Deputy Director U	1.00	1.00	-
Librarian I PT	1.50	1.50	-
Librarian II	59.00	59.00	-
Librarian II PT	25.88	26.18	0.30
Librarian II Specialist	4.00	4.00	-
Library Assistant	27.00	27.00	-
Library Assistant Specialist	3.00	2.00	(1.00)
Library Clerk	56.00	57.00	1.00
Library Clerk PT	38.86	40.26	1.40
Library Page PT	53.01	54.31	1.30
Literacy Program Coordinator	1.00	0.00	(1.00)
Literacy Program Specialist	3.00	1.00	(2.00)
Literacy Program Specialist PT	0.50	0.00	(0.50)
Marketing and Promotions Officer	1.00	0.00	(1.00)
Marketing and Public Outreach Manager	0.00	1.00	1.00
Marketing and Public Outreach Representative II	0.00	1.00	1.00
Marketing Representative	1.00	0.00	(1.00)
Network Engineer	1.00	5.00	4.00
Network Technician	4.00	0.00	(4.00)
Network Technician II	0.00	3.00	3.00
Network Technician II PT	0.00	0.80	0.80
Office Specialist II	3.00	3.00	-
Secretary	1.00	1.00	-
Security Officer	2.00	2.00	-
Security Officer PT	1.08	1.08	-
Senior Account Clerk	1.00	1.00	-
Senior Analyst	4.00	4.00	-
Senior Librarian	19.00	21.00	2.00
Senior Librarian Specialist	3.00	0.00	(3.00)
Senior Library Clerk	14.00	14.00	-
Senior Library Clerk PT	0.50	0.50	-
Senior Office Specialist	3.00	3.00	-
Senior Security Officer	1.00	1.00	-
Staff Specialist	0.00	1.00	1.00
Staff Technician	1.00	0.00	(1.00)
Senior Warehouse Worker	0.00	1.00	1.00

Library Department

Departmental Position Detail (Cont'd.)

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Supervising Librarian	3.00	3.00	-
Supply Clerk	1.00	0.00	(1.00)
Volunteer Coordinator	1.00	1.00	-
Warehouse Worker I	1.00	1.00	-
Warehouse Worker I PT	1.50	1.50	-
Warehouse Worker II	1.00	3.00	2.00
Total Positions	359.63	360.13	0.50

Parks, Recreation and Neighborhood Services Department

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Account Clerk II	3.04	3.04	
Accounting Technician	1.00	2.00	1.00
Administrative Assistant	1.00	1.00	
Administrative Officer	1.00	1.00	
Amusement Park Supervisor	1.00	1.00	-
Amusement Rides Coordinator	1.00	0.00	(1.00)
Analyst II	27.00	31.00	4.00
Analyst II PT	0.50	1.00	0.50
Animal Health Technician	10.00	10.00	
Animal Services Operations Supervisor	2.00	2.00	
Animal Services Officer	10.00	10.00	
Assistant Director	1.00	1.00	
Assistant Landscape Architect	1.00	0.00	(1.00)
Assistant to the Director	1.00	1.00	
Assistant Swim Pool Manager PT	0.87	1.62	0.75
Athletic Stadium Groundskeeper	2.00	2.00	
Camp Counselor PT	4.80	4.80	
Camp Maintenance Worker PT	0.20	0.20	
Camp Rec Director PT	0.40	0.40	
Chief Parks Planner	0.00	0.00	
Child Care Coordinator	1.00	1.00	
Community Activity Worker	17.00	17.00	-
Community Activity Worker PT	14.16	14.16	
Community Coordinator	33.00	35.00	2.00
Community Gardening Coordinator	1.00	1.00	
Community Services Supervisor	11.00	11.00	
Cook	5.77	5.77	
Custodian	4.00	4.00	
Deputy Director	6.00	6.00	
Director, Office San Jose Beautiful	1.00	0.00	(1.00)
Director, Neighborhood Services	1.00	1.00	
Dispatcher	5.00	5.00	
Engineering Technician	1.00	1.00	
Exhibit Builder PT	2.02	2.02	
Exhibit Designer/Builder	1.00	1.00	
Family Park Manager	1.00	1.00	
Food Services Coordinator	9.28	9.28	
Gardener	12.00	12.00	
Gerontology Specialist	17.00	17.00	
Gerontology Specialist PT	0.00	0.00	
Gerontology Supervisor	6.00	6.00	
Gerontology Supervisor PT	1.00	1.00	
Golf Course Manager	1.00	1.00	
Groundskeeper	5.00	5.00	
Groundskeeper PT	0.00	0.00	
Groundswoker	12.00	12.00	
Instructor-Lifeguard PT	9.98	12.44	2.46
Kennel Attendant	5.00	5.00	
Kitchen Aide	8.75	8.75	

Parks, Recreation and Neighborhood Services Department

Departmental Position Detail (Cont'd.)

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Landscape Architect	0.00	1.00	1.00
Lifeguard PT	7.39	7.98	0.59
Maintenance Worker I	5.00	5.00	
Maintenance Worker II	3.00	3.00	
Maintenance Assistant	12.00	12.00	
Maintenance Assistant PT	12.72	12.72	
Marketing Representative II	2.00	3.00	1.00
Medical Director	1.00	1.00	
Municipal Health Services Project Officer	0.00	1.00	1.00
Network Engineer	1.00	1.00	
Network Technician	3.00	3.00	
Office Specialist	43.00	41.00	(2.00)
Office Specialist PT	2.78	3.78	1.00
Open Water Lifeguard PT	2.00	2.00	
Park Ranger	17.00	17.00	
Park Ranger PT	9.70	9.70	
Park Ranger Trainee PT	0.50	0.50	
Parks Development Officer	1.00	1.00	
Parks Facility Supervisor*	8.00	10.00	2.00
Parks Manager	6.00	7.00	1.00
Parks Planning Manager	1.00	0.00	(1.00)
Planner II	2.00	2.00	
Principal Account Clerk	1.00	1.00	
Puppet Theater Coordinator PT	0.75	0.75	
Puppeteer PT	0.35	0.35	
Recreation Aide PT	3.90	3.90	
Recreation Program Coordinator	45.00	45.00	
Recreation Leader	2.00	2.00	
Recreation Leader PT*	183.09	181.15	(1.94)
Recreation Program Specialist*	4.00	3.00	(1.00)
Recreation Specialist	10.00	9.00	(1.00)
Recreation Superintendent	7.00	8.00	1.00
Recreation Supervisor	18.00	20.00	2.00
Regional Park Aide PT	8.53	7.27	(1.26)
Secretary	6.00	6.00	
Senior Analyst	9.00	8.00	(1.00)
Senior Animal Services Officer	2.00	2.00	
Senior Account Clerk	4.00	4.00	
Senior Custodian	1.00	1.00	
Senior Dispatcher	1.00	1.00	
Senior Events Coordinator	1.00	1.00	
Senior Maintenance Worker	3.00	3.00	
Senior Office Specialist	9.00	9.00	
Senior Painter	1.00	1.00	
Senior Recreation Leader	10.00	8.00	(2.00)
Senior Recreation Leader PT	14.32	13.54	(0.78)
Senior Recreation Leader Teacher PT	16.82	16.82	
Senior Steno Clerk	1.00	1.00	
Senior Zoo Keeper	1.00	1.00	

Parks, Recreation and Neighborhood Services Department

Departmental Position Detail (Cont'd.)

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Staff Technician	6.00	7.00	1.00
Swimming Pool Aide PT	2.52	2.87	0.35
Swimming Pool Manager PT	2.63	3.38	0.75
Therapeutic Specialist	6.00	6.00	
Therapeutic Supervisor	3.00	3.00	
Volunteer Coordinator PT	0.50	0.50	
Youth Outreach Worker I	32.00	37.00	5.00
Youth Outreach Worker I PT	19.39	19.39	
Youth Outreach Worker II	10.00	11.00	1.00
Youth Outreach Worker Specialist	7.00	8.00	1.00
Zoo Curator	1.00	1.00	
Zoo Keeper Aide PT	0.50	0.50	
Zoo Keeper FT	5.00	6.00	1.00
Zoo Keeper PT	0.85	0.85	
Zoo Manager	1.00	1.00	
Total Positions, All Funds	862.01	878.43	16.42

* 1.00 Recreation Leader PT, 2.00 Recreation Program Specialist (DelayHooverAlmaden) and 1.00 Parks Facility Supervisor have been defunded and frozen for 2002-2003.

Planning, Building and Code Enforcement Department

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Proposed	Change
Account Clerk II	3.00	3.00	0.00
Accounting Technician	3.00	3.00	0.00
Administrative Assistant	1.00	1.00	0.00
Administrative Officer	1.00	1.00	0.00
Analyst II	3.00	3.00	0.00
Associate Architect	0.00	1.00	1.00
Associate Plan Check Engineer	2.00	2.00	0.00
Building Combination Inspector (certified)	74.00	64.00	(10.00)
Building Combination Inspector	4.00	2.00	(2.00)
Chief Building Construction Inspector	1.00	1.00	0.00
Chief Electrical Inspector	1.00	0.00	(1.00)
Chief Plan Check Engineer	1.00	1.00	0.00
Chief Plumbing/Mechanical Inspector	1.00	1.00	0.00
Code Enforcement Administrator	2.00	2.00	0.00
Code Enforcement Inspector I/II	63.00	60.00	(3.00)
Code Enforcement Supervisor	6.00	6.00	0.00
Deputy Director, Code Enforcement	1.00	1.00	0.00
Deputy Director, Plan Implementation	1.00	0.00	(1.00)
Deputy Director, Planning	1.00	1.00	0.00
Deputy Director, Unclassified	1.00	2.00	1.00
Director of Planning, Building and Code Enforcement	1.00	1.00	0.00
Division Manager	0.00	1.00	1.00
Geographic Systems Specialist	1.00	2.00	1.00
Marketing & Outreach Officer	1.00	0.00	(1.00)
Network Engineer	1.00	1.00	0.00
Network Technician	2.00	2.00	0.00
Office Specialist II	27.00	19.00	(8.00)
Parking Control Officer	8.00	8.00	0.00
Permit Center Manager	1.00	1.00	0.00
Permit Specialist	0.00	11.00	11.00
Permit Technician	19.00	0.00	(19.00)
Plan Check Engineer	21.00	15.00	(6.00)
Planner I/II	41.00	38.00	(3.00)
Planner II PT	1.00	0.50	(0.50)
Planning Technician	11.00	9.00	(2.00)
Principal Office Specialist	0.00	4.00	4.00
Principal Planner	7.00	6.00	(1.00)
Program Manager	1.00	0.00	(1.00)
Secretary	3.00	3.00	0.00
Senior Account Clerk	1.00	1.00	0.00
Senior Analyst	1.00	1.00	0.00
Senior Office Specialist	15.00	18.00	3.00
Senior Parking Control Officer	1.00	1.00	0.00
Senior Permit Specialist	0.00	8.00	8.00
Senior Permit Technician	1.00	0.00	(1.00)
Senior Planner	12.00	12.00	0.00
Senior Word/Micro Processor Operator	2.00	0.00	(2.00)

Planning, Building and Code Enforcement Department

Departmental Position Detail (Cont'd.)

Position	2001-2002 Adopted	2002-2003 Proposed	Change
Source Control Inspector	0.00	2.00	2.00
Staff Specialist	0.00	3.00	3.00
Staff Technician	4.00	1.00	(3.00)
Supervising Building Inspector (Cert.)	15.00	15.00	0.00
Supervising Environmental Services Specialist	1.00	1.00	0.00
Supervising Office Specialist	2.00	0.00	(2.00)
Supervising Plan Check Engineer	6.00	5.00	(1.00)
Terminal Operator	0.00	3.00	3.00
Word/Micro Processor Operator PT	0.50	0.50	0.00
Total Positions	377.50	348.00	(29.50)

Police Department

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Account Clerk II	3.00	3.00	-
Accountant II	1.00	1.00	-
Accounting Technician	1.00	1.00	-
Administrative Assistant	1.00	1.00	-
Administrative Officer	2.00	2.00	-
Airport Police Officer	10.00	10.00	-
Alarm Technician	1.00	1.00	-
Analyst I/II	9.00	11.00	2.00
Assistant Chief of Police	1.00	1.00	-
Assistant Police Communications Manager	1.00	1.00	-
Capital Project Program Coordinator	1.00	1.00	-
Chief of Police	1.00	1.00	-
Crime Data Specialist	7.00	9.00	2.00
Crime Data Specialist PT	0.62	0.62	-
Crime Prevention Specialist	15.00	15.00	-
Darkroom Technician	1.00	1.00	-
Deputy Chief of Police	4.00	4.00	-
Deputy Director U	1.00	1.00	-
Division Manager, Public Safety	0.00	2.00	2.00
Latent Fingerprint Examiner II	15.00	13.00	(2.00)
Latent Fingerprint Examiner Supervisor	2.00	2.00	-
Maintenance Worker II	1.00	1.00	-
Messenger Clerk	2.00	2.00	-
Network Engineer	2.00	2.00	-
Network Technician I/II	2.00	2.00	-
Office Automation Specialist	1.00	1.00	-
Office Specialist II	35.25	33.25	(2.00)
Office Specialist II PT	3.50	3.00	(0.50)
Operations Manager	1.00	0.00	(1.00)
Operations Support Services Manager	1.00	0.00	(1.00)
Police Artist	1.00	1.00	-
Police Captain	11.00	11.00	-
Police Communications Manager	1.00	0.00	(1.00)
Police Data Specialist	84.00	72.00	(12.00)
Police Data Specialist PT	3.25	3.25	-
Police Lieutenant	53.00	53.00	-
Police Officer	1,051.00	1,051.00	-
Police Property Specialist II	18.00	18.00	-
Police Property Supervisor	1.00	1.00	-
Police Sergeant	247.00	247.00	-
Principal Account Clerk	1.00	2.00	1.00
Principal Office Specialist	0.00	1.00	1.00
Program Manager	0.00	2.00	2.00
Public Safety Dispatcher I	53.00	54.00	1.00
Public Safety Dispatcher II	77.00	77.00	-
Public Safety Dispatcher I PT	2.00	1.00	(1.00)
Public Safety Dispatcher II PT	5.00	5.00	-

Police Department

Departmental Position Detail (Cont'd.)

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Safety Officer	1.00	1.00	-
School Crossing Guard Coordinator	4.00	4.00	-
School Crossing Guard PT	48.74	48.74	-
Secretary	6.00	6.00	-
Senior Account Clerk	3.00	3.00	-
Senior Analyst	3.00	3.00	-
Senior Crime Data Specialist	2.00	2.00	-
Senior Latent Fingerprint Examiner	5.00	5.00	-
Senior Office Specialist	19.00	21.00	2.00
Senior Police Data Specialist	13.00	13.00	-
Senior Police Property Specialist	2.00	2.00	-
Senior Public Safety Dispatcher	14.00	13.00	(1.00)
Senior Public Safety Dispatcher PT	0.00	1.00	1.00
Senior Steno Clerk	1.00	0.00	(1.00)
Senior Word/Micro Processor Operator	1.00	0.00	(1.00)
Staff Aide	4.00	0.00	(4.00)
Staff Aide PT	0.63	0.00	(0.63)
Staff Specialist	0.00	4.63	4.63
Staff Technician	5.00	1.00	(4.00)
Supervising Auditor	1.00	1.00	-
Supervising Office Specialist	1.00	0.00	(1.00)
Supervising Police Data Specialist	4.00	4.00	-
Supervising Public Safety Dispatcher	8.00	8.00	-
Supervising Statistical Analyst	1.00	1.00	-
Supply Clerk	1.00	1.00	-
Training Specialist	1.00	1.00	-
Video Unit Supervisor	1.00	1.00	-
Word/Micro Processor Operator	2.00	0.00	(2.00)
Total Positions	1,886.99	1,870.49	(16.50)

Public Works Department

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Account Clerk II	1.00	1.00	-
Accountant II	1.00	1.00	-
Accounting Technician	1.00	1.00	-
Administrative Assistant	1.00	1.00	-
Administrative Officer	2.00	2.00	-
Analyst II	9.00	10.00	1.00
Architect II	2.00	2.00	-
Assistant Landscape Architect	10.00	11.00	1.00
Associate Architect	15.00	15.00	-
Associate Building Project Specialist	0.00	1.00	1.00
Associate Civil Engineer	44.00	45.00	1.00
Associate Construction Inspector	34.00	33.00	(1.00)
Associate Electrical Engineer	10.00	9.00	(1.00)
Associate Engineering Technician	28.00	26.00	(2.00)
Associate Landscape Architect	10.00	10.00	-
Associate Mechanical Engineer	6.00	4.00	(2.00)
Building Inspector/Combination Certified	12.00	12.00	-
Chief of Surveys	3.00	3.00	-
Civil Engineer II	39.00	38.00	(1.00)
Construction Manager	1.00	1.00	-
Contract Compliance Assistant	0.00	2.00	2.00
Contract Compliance Coordinator	0.00	2.00	2.00
Contract Compliance Specialist	0.00	8.00	8.00
Deputy Director of Public Works	4.00	4.00	-
Director of Public Works	1.00	1.00	-
Division Manager	0.00	1.00	1.00
Electrical Engineer II	2.00	3.00	1.00
Electrical Inspector	1.00	1.00	-
Engineering Geologist	1.00	1.00	-
Engineering Technician II	28.00	26.00	(2.00)
Engineering Trainee PT	4.50	4.50	-
Financial Analyst	1.00	1.00	-
Geographic Systems Specialist II	5.00	5.00	-
Heavy Equipment Operator	1.00	1.00	-
Instrument Person	6.00	6.00	-
Land Surveyor	1.00	1.00	-
Mechanical Engineer	0.00	1.00	1.00
Network Technician II	2.00	2.00	-
Network Engineer	2.00	2.00	-
Office Specialist II	9.00	9.00	-
Principal Account Clerk	2.00	2.00	-
Principal Division Manager	6.00	6.00	-
Principal Construction Inspector	11.00	11.00	-
Principal Engineering Technician	12.00	11.00	(1.00)
Real Property Agent II	10.00	7.00	(3.00)

Public Works Department

Departmental Position Detail (Cont'd.)

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Secretary	10.00	10.00	-
Senior Account Clerk	3.00	3.00	-
Senior Accountant	1.00	1.00	-
Senior Analyst	3.00	3.00	-
Senior Architect	5.00	5.00	-
Senior Civil Engineer	14.00	14.00	-
Senior Construction Inspector	50.00	48.00	(2.00)
Senior Electrical Engineer	3.00	3.00	-
Senior Engineering Technician	28.00	28.00	-
Senior Geographic Systems Specialist	1.00	2.00	1.00
Senior Landscape Architect	4.00	4.00	-
Senior Mechanical Engineer	2.00	2.00	-
Senior Office Specialist	1.00	5.00	4.00
Senior Records Clerk	1.00	0.00	(1.00)
Senior Word/Micro Processor Operator	2.00	0.00	(2.00)
Staff Technician	4.00	4.00	-
Structural Engineer	1.00	1.00	-
Supervising Real Property Agent	2.00	2.00	-
Supervising Traffic Signal Technician	1.00	1.00	-
Survey Field Supervisor	6.00	6.00	-
Word/Micro Processor Operator	2.00	2.00	-
Total Positions	482.50	488.50	6.00

The Redevelopment Agency of the City of San Jose

General Fund Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Accountant II	1.00	1.00	-
Assistant Redevelopment Executive Director	1.00	1.00	-
Deputy Executive Director	3.00	3.00	-
Redevelopment Chief of Program Manager	2.00	2.00	-
Redevelopment Executive Director	1.00	1.00	-
Secretary	1.00	1.00	-
Senior Account Clerk	1.00	1.00	-
Senior Accountant	1.00	1.00	-
Total Positions	11.00	11.00	0.00

Retirement Department

Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Account Clerk II	1.00	1.00	-
Accountant II	1.00	1.00	-
Accounting Technician	1.00	1.00	-
Administrative Assistant	2.00	2.00	-
Administrative Officer	2.00	2.00	-
Analyst II	5.00	5.00	-
Director, Retirement Services	1.00	1.00	-
Deputy Director, Police & Fire	1.00	1.00	-
Deputy Director, Federated	1.00	1.00	-
Financial Analyst	2.00	2.00	-
Information Systems Analyst	0.50	0.50	-
Office Specialist II	2.00	2.00	-
Senior Account Clerk	1.00	1.00	-
Staff Specialist	1.00	1.00	-
Staff Technician	1.00	1.00	-
Total Positions	22.50	22.50	0.00

Transportation Department

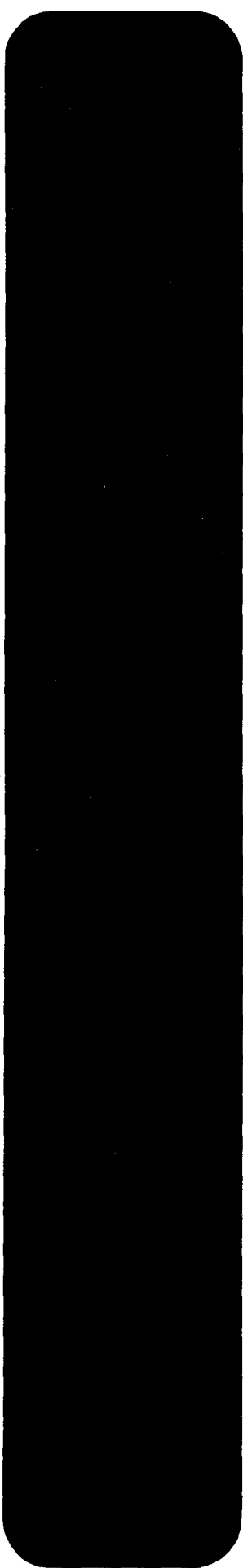
Departmental Position Detail

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Account Clerk II	1.00	0.00	(1.00)
Accountant II	1.00	1.00	-
Accounting Technician	2.00	2.00	-
Administrative Assistant	1.00	1.00	-
Administrative Officer	1.00	1.00	-
Analyst II	7.00	8.00	1.00
Arborist	1.00	1.00	-
Assistant Arborist	3.00	3.00	-
Assistant Director (U)	0.00	1.00	1.00
Associate Civil Engineer	26.00	28.00	2.00
Associate Construction Inspector	6.00	6.00	-
Associate Electrical Engineer	1.00	1.00	-
Associate Engineering Technician	15.00	13.00	(2.00)
Associate Transportation Specialist	1.00	3.00	2.00
Civil Engineer II	19.00	17.00	(2.00)
Concrete Finisher	2.00	2.00	-
Deputy Director	4.00	4.00	-
Director of Transportation	1.00	1.00	-
Dispatcher	1.00	1.00	-
Division Manager	0.00	1.00	1.00
Electrical Engineer II	1.00	1.00	-
Electrical Maintenance Supervisor	3.00	3.00	-
Electrical Maintenance Superintendent	1.00	1.00	-
Electrician	22.00	21.00	(1.00)
Engineering Technician II	15.00	14.00	(1.00)
Engineering Trainee PT	2.00	1.50	(0.50)
Geographic Systems Specialist	2.00	2.00	-
Heavy Equipment Operator	11.00	11.00	-
Maintenance Assistant	14.00	9.00	(5.00)
Maintenance Assistant PT	0.00	0.00	-
Maintenance Superintendent	3.00	3.00	-
Maintenance Supervisor	20.00	20.00	-
Maintenance Worker I	96.00	98.00	2.00
Maintenance Worker II	104.00	101.00	(3.00)
Metal Fabrication Specialist	1.00	1.00	-
Network Engineer	1.00	1.00	-
Network Technician II	2.00	2.00	-
Office Specialist	3.00	3.00	-
Office Specialist PT	0.50	0.50	-
Operations Manager	1.00	1.00	-
Parking Control Officer	17.00	20.00	3.00
Parking Control Supervisor	1.00	1.00	-
Parking/Ground Transportation Admin	2.00	3.00	1.00
Parking Manager	2.00	2.00	-
Parking Meter Technician II	1.00	1.00	-

Transportation Department

Departmental Position Detail (Cont'd.)

Position	2001-2002 Adopted	2002-2003 Adopted	Change
Principal Construction Inspector	3.00	2.00	(1.00)
Principal Division Manager	1.00	0.00	(1.00)
Principal Engineering Technician	2.00	2.00	-
Program Manager	1.00	0.00	(1.00)
Program Specialist	1.00	1.00	-
Program Supervisor	2.00	2.00	-
Sanitary Engineer	1.00	1.00	-
Secretary	3.00	2.00	(1.00)
Senior Account Clerk	4.00	5.00	1.00
Senior Analyst	3.00	4.00	1.00
Senior Civil Engineer	6.00	6.00	-
Senior Construction Inspector	6.00	5.00	(1.00)
Senior Dispatcher	1.00	0.00	(1.00)
Senior Electrician	2.00	2.00	-
Senior Engineering Technician	13.00	13.00	-
Senior Heavy Equipment Operator	1.00	1.00	-
Senior Maintenance Worker	24.00	24.00	-
Senior Word/Mic Proc Operator	1.00	1.00	-
Senior Office Specialist	8.00	9.00	1.00
Senior Parking Control Officer	2.00	3.00	1.00
Senior Pump Maintenance Worker	2.00	2.00	-
Senior Traffic Engineer	3.00	3.00	-
Senior Transportation Specialist	1.00	1.00	-
Senior Tree Maintenance Lead Worker	1.00	1.00	-
Staff Specialist	0.00	1.00	1.00
Staff Technician	5.00	4.00	(1.00)
Street Sweeper Operator	6.00	6.00	-
Terminal Operator	1.00	1.00	-
Traffic Checker II	3.00	4.00	1.00
Traffic Checker II PT	2.50	1.50	(1.00)
Transportation Planning Systems Manager	1.00	1.00	-
Tree Maintenance Lead Worker	7.00	7.00	-
Word/Micro Processor Operator	2.00	2.00	-
Total Positions	538.00	533.50	(4.50)



2002-2003

OPERATING BUDGET

**SOURCE AND
USE OF FUNDS
STATEMENTS**

2002-2003 Adopted Operating Budget*Source & Use Of Funds Statements*

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2002-2003 Adopted Operating Budget

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AIRPORT CUSTOMER FACILITY AND TRANSPORTATION FEE FUND (519)

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	140,506	48,423	82,460	82,460	82,460
Unrestricted	48,423	172,388	217,811	217,811	0
Reserve for Bus Acquisition	13,837	1,211,932	1,211,932	1,211,932	744,708
Total Beginning Fund Balance	202,766	1,432,743	1,512,203	1,512,203	827,168
Revenue					
Customer Transport Fee	5,915,201	6,315,000	6,315,000	4,178,477	4,358,967
Contribution from RAC	0	0	0	45,078	680,406
Interest	75,757	56,000	56,000	48,477	26,065
Total Revenue	5,990,958	6,371,000	6,371,000	4,272,032	5,065,438
TOTAL SOURCE OF FUNDS	<u>6,193,724</u>	<u>7,803,743</u>	<u>7,883,203</u>	<u>5,784,235</u>	<u>5,892,606</u>
USE OF FUNDS					
Expenditures					
Personal Services	213,165	240,623	329,549	329,549	265,985
Non-Personal/Equipment	4,468,356	5,792,830	5,795,366	4,627,518	4,549,453
Total Expenditures	4,681,521	6,033,453	6,124,915	4,957,067	4,815,438
Contingency Reserve	0	250,000	158,538	0	250,000
Ending Fund Balance					
Reserve for Encumbrances	82,460	48,423	82,460	82,460	82,460
Unrestricted	217,811	0	45,423	0	0
Reserve for Bus Acquisition	1,211,932	1,471,867	1,471,867	744,708	744,708
Total Ending Fund Balance	1,512,203	1,520,290	1,599,750	827,168	827,168
TOTAL USE OF FUNDS	<u>6,193,724</u>	<u>7,803,743</u>	<u>7,883,203</u>	<u>5,784,235</u>	<u>5,892,606</u>

AIRPORT FISCAL AGENT FUND (525)

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Debt Service	6,231,511	384,811	6,299,113	6,299,113	20,280,187
Total Beginning Fund Balance	6,231,511	384,811	6,299,113	6,299,113	20,280,187
Revenue					
Bond Revenue	0	0	154,932,857	154,932,857	450,000,000
Interest Revenue	612,272	550,000	1,748,829	1,748,829	300,000
Total Revenue	612,272	550,000	156,681,686	156,681,686	450,300,000
Transfers					
Revenue Fund	13,423,405	13,783,007	13,783,007	14,007,627	19,583,100
Capital Improvement Fund	0	0	1,143,294	0	0
Total Transfers	13,423,405	13,783,007	14,926,301	14,007,627	19,583,100
TOTAL SOURCE OF FUNDS	<u>20,267,188</u>	<u>14,717,818</u>	<u>177,907,100</u>	<u>176,988,426</u>	<u>490,163,287</u>
USE OF FUNDS					
Expenditures					
Principal Payment	6,145,000	6,576,000	6,576,000	6,440,000	6,780,000
Interest Payment	7,556,698	7,207,007	13,845,589	13,269,935	18,629,736
Other Payments		1,700	1,700	1,700	0
Total Expenditures	13,701,698	13,784,707	20,423,289	19,711,635	25,409,736
Transfers					
Revenue Fund	266,377	0	885,000	100,000	300,000
Revenue Bond Imprvmnt. Fund	0	0	80,963,604	80,963,604	450,000,000
Surplus Revenue Fund	0	0	56,426,130	55,933,000	0
Total Transfers	266,377	0	138,274,734	136,996,604	450,300,000
Ending Fund Balance					
Reserve for Debt Service	6,299,113	933,111	19,209,077	20,280,187	14,453,551
Total Ending Fund Balance	6,299,113	933,111	19,209,077	20,280,187	14,453,551
TOTAL USE OF FUNDS	<u>20,267,188</u>	<u>14,717,818</u>	<u>177,907,100</u>	<u>176,988,426</u>	<u>490,163,287</u>

AIRPORT MAINTENANCE & OPERATION FUND (523)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	4,277,419	4,277,419	5,942,210	5,942,210	5,942,210
Reserve-Per Bond Resolution	2,143,385	1,902,682	237,891	237,891	608,444
Reserve for Wrkrs' Comp Claim	953,760	1,042,441	1,337,820	1,337,820	2,267,776
Reserve for Self-Insurance	850,332	0	513,422	513,422	512,380
Total Beginning Fund Balance	8,224,896	7,222,542	8,031,343	8,031,343	9,330,810
Transfers					
Revenue Fund	66,011,922	76,625,420	78,004,878	71,203,345	84,511,054
Renewal & Replacement Fd	0	0	0	0	6,414,899
Capital Improvement Fund	500,000	500,000	2,638,000	2,638,000	0
Total Transfers	66,511,922	77,125,420	80,642,878	73,841,345	90,925,953
TOTAL SOURCE OF FUNDS	74,736,818	84,347,962	88,674,221	81,872,688	100,256,763
USE OF FUNDS					
Expenditures					
Personal Services	21,691,666	24,767,279	25,499,665	24,881,115	26,179,051
Non-Personal/Equipment	30,845,683	34,738,963	36,433,963	31,454,382	35,455,920
City Manager's Operations	106,278	111,956	116,699	116,699	120,606
Ofc of Equality Assur Opers	87,623	93,285	98,854	98,854	0
Public Works	0	0	0	0	110,249
Info Tech Operations	512,035	681,947	725,544	725,544	686,424
Attorney Operations	469,479	517,212	546,974	546,974	592,322
Finance Operations	48,527	49,397	52,245	52,245	52,321
Police Operations	31,799	50,752	53,644	53,644	58,112
PBCE Dept Operations	22,662	45,684	48,440	48,440	56,573
General Services Opers	37,164	52,041	54,846	54,846	57,744
PRNS Dept Operations	45,800	46,769	49,794	49,794	50,979
City-Wide Operations	0	44,000	44,000	44,000	44,000
Overhead for Operations	273,191	317,059	335,604	335,604	241,535
Annual Audit	50,956	62,649	62,649	62,649	65,781
Wrkrs' Comp Claims Pymts	393,262	380,000	380,000	380,000	380,000
Wrkrs' Comp Judgs/Loss	0	0	0	0	436,252
Salary Reserve	0	1,000,000	0	0	1,000,000
Security Program Reserve	0	0	0	0	4,585,000
Land Lease Reserve	0	0	0	0	3,000,000
Operating Contingency	0	3,465,400	3,202,869	0	5,174,873
Total Expenditures	54,616,125	66,424,393	67,705,790	58,904,790	78,347,742
Transfers					
Aircraft Rescue/Fire Fighting	3,073,234	3,296,255	3,512,234	3,512,234	3,594,430
Revenue Fund	2,127,705	0	213,875	213,875	0
Police Services	6,833,811	7,374,963	9,176,563	9,876,563	7,589,913
Call Center	0	34,416	34,416	34,416	0
GF for Wrkrs' Comp Admin	54,600	0	0	0	0
Total Transfers	12,089,350	10,705,634	12,937,088	13,637,088	11,184,343

AIRPORT MAINTENANCE & OPERATION FUND (523) (CONT'D.)

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
USE OF FUNDS (CONT'D.)					
Ending Fund Balance					
Reserve for Encumbrances	5,942,210	4,277,419	5,942,210	5,942,210	5,942,210
Reserve-Per Bond Resolution	237,891	1,898,075	237,891	608,444	2,002,312
Reserve for Wrkrs' Comp Claim	1,337,820	1,042,441	1,337,820	2,267,776	2,267,776
Reserve for Self-Insurance	513,422	0	513,422	512,380	512,380
Total Ending Fund Balance	8,031,343	7,217,935	8,031,343	9,330,810	10,724,678
TOTAL USE OF FUNDS	<u><u>74,736,818</u></u>	<u><u>84,347,962</u></u>	<u><u>88,674,221</u></u>	<u><u>81,872,688</u></u>	<u><u>100,256,763</u></u>

AIRPORT REVENUE FUND (521)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve-Per Bond Resolution	14,067,629	6,029,732	15,195,160	15,195,160	12,384,539
Total Beginning Fund Balance	14,067,629	6,029,732	15,195,160	15,195,160	12,384,539
Revenue					
Landing Fees	12,325,042	23,375,587	12,011,348	11,507,988	11,997,993
Terminal Rental	11,377,234	19,951,565	11,887,202	11,783,922	13,800,360
Airfield Area	5,722,430	5,439,619	5,462,042	5,353,445	5,883,995
Terminal Building	23,543,011	25,219,037	20,879,583	21,107,470	21,607,688
Parking & Roadway	43,848,150	44,688,491	32,706,124	32,332,847	37,269,922
Other Cost Center	5,788,883	4,174,535	4,174,535	4,520,948	3,905,897
Petroleum Products	1,248,075	1,233,841	1,233,841	1,182,991	1,265,388
Passenger Facility Charge	20,577,015	29,270,000	0	0	0
Agency Loan Payment	6,160,248	193,145	716,571	716,571	0
Total Revenue	130,590,088	153,545,820	89,071,246	88,506,182	95,731,243
Transfers					
Maint and Opers Fund	2,127,705	0	213,875	213,875	0
Capital Improvement	0	0	0	1,143,294	5,806,281
Renewal & Replacement Fd	0	0	0	0	238,000
General Fund	206,618	0	0	0	0
Fiscal Agent Fund	266,377	0	885,000	100,000	300,000
Total Transfers	2,600,700	0	1,098,875	1,457,169	6,344,281
TOTAL SOURCE OF FUNDS	147,258,417	159,575,552	105,365,281	105,158,511	114,460,063
USE OF FUNDS					
Transfers					
Maint and Opers Fund	66,011,922	76,625,420	78,004,878	71,203,345	84,511,054
Surplus Revenue Fund	52,627,930	69,167,125	7,563,000	7,563,000	10,365,909
Fiscal Agent Fund	13,423,405	13,783,007	13,783,007	14,007,627	19,583,100
Total Transfers	132,063,257	159,575,552	99,350,885	92,773,972	114,460,063
Ending Fund Balance					
Reserve-Per Bond Resolution	15,195,160	0	6,014,396	12,384,539	0
Total Ending Fund Balance	15,195,160	0	6,014,396	12,384,539	0
TOTAL USE OF FUNDS	147,258,417	159,575,552	105,365,281	105,158,511	114,460,063

AIRPORT SURPLUS REVENUE FUND (524)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve-Per Bond Resolution	5,579,978	9,179,978	9,179,978	9,179,978	9,179,978
Reserve for Capital Projects	0		1,287,500	1,287,500	1,287,500
Loan to Cap Impvmnt Fund	3,600,000	0	0	0	0
Total Beginning Fund Balance	9,179,978	9,179,978	10,467,478	10,467,478	10,467,478
Transfers					
Revenue Fund	52,627,930	69,167,125	7,563,000	7,563,000	10,365,909
Fiscal Agent Fund	0	0	56,426,130	55,933,000	0
Capital Improvement Fund	0	27,339,000	0	0	
Total Transfers	52,627,930	96,506,125	63,989,130	63,496,000	10,365,909
TOTAL SOURCE OF FUNDS	61,807,908	105,686,103	74,456,608	73,963,478	20,833,387
USE OF FUNDS					
Capital Reserve	0	1,326,125	0	0	1,365,909
Transfers					
Renewal & Replacement Fd	30,762,300	38,571,000	7,563,000	7,563,000	9,000,000
Capital Improvement Fund	500,000	500,000	0	0	0
Commercial Paper P&I Pymt	0	0	56,426,130	55,933,000	0
Passenger Facil Charge Fd	20,078,130	28,770,000	0	0	0
Total Transfers	51,340,430	67,841,000	63,989,130	63,496,000	9,000,000
Ending Fund Balance					
Reserve-Per Bond Resolution	9,179,978	9,179,978	9,179,978	9,179,978	9,179,978
Reserve for Debt Service	0	27,339,000	0	0	0
Reserve for Future Cap Projects	1,287,500	0	1,287,500	1,287,500	1,287,500
Total Ending Fund Balance	10,467,478	36,518,978	10,467,478	10,467,478	10,467,478
TOTAL USE OF FUNDS	61,807,908	105,686,103	74,456,608	73,963,478	20,833,387

ANTI-TOBACCO MASTER SETTLEMENT AGREEMENT REVENUE FUND (426)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	0	0	4,377,794	4,377,794	4,377,794
Interest Earnings Reserve	116,508	848,508	937,778	937,778	1,512,778
Unrestricted	7,457,910	14,303,833	15,308,842	15,308,842	12,272,167
Total Beginning Fund Balance	7,574,418	15,152,341	20,624,414	20,624,414	18,162,739
Revenue:					
Tobacco Settlement	15,409,853	10,725,000	10,725,000	11,898,717	10,725,000
Calpine Contribution	0	0	100,000	100,000	100,000
Interest	821,270	900,000	900,000	575,000	800,000
Total Revenue	16,231,123	11,625,000	11,725,000	12,573,717	11,625,000
TOTAL SOURCE OF FUNDS	23,805,541	26,777,341	32,349,414	33,198,131	29,787,739
USE OF FUNDS					
Expenditures					
Anti-Tobacco/Health Activities	275,400	2,615,572	2,929,032	2,929,032	2,317,702
Senior Services/Health Activities	350,753	3,026,377	3,395,891	3,395,891	2,759,544
Education/Health Activities	1,150,100	5,736,344	6,337,011	6,337,011	6,659,956
Administration	203,838	525,000	525,000	525,000	500,000
SJ College Prep Loan	150,000	150,000	150,000	150,000	150,000
Homework Center	358,258	505,500	586,392	586,392	1,120,000
Smart Start Centers	692,778	639,140	212,066	212,066	0
Total Expenditures	3,181,127	13,197,933	14,135,392	14,135,392	13,507,202
Transfer to General Fund	0	0	1,500,000	900,000	0
Ending Fund Balance:					
Reserve for Encumbrances	4,377,794	0	4,377,794	4,377,794	4,377,794
Interest Earnings Reserve	937,778	1,748,508	1,837,778	1,512,778	2,312,778
Unrestricted	15,308,842	11,830,900	10,498,450	12,272,167	9,589,965
Total Ending Fund Balance	20,624,414	13,579,408	16,714,022	18,162,739	16,280,537
TOTAL USE OF FUNDS	23,805,541	26,777,341	32,349,414	33,198,131	29,787,739

BENEFIT FUNDS - BENEFIT FUND (160)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	7,105	7,105	28,856	28,856	28,856
Unrestricted	56,776	56,776	211,000	211,000	211,000
Total Beginning Fund Balance	63,881	63,881	239,856	239,856	239,856
Revenue					
Interest	6,606	0	0	0	0
Demutualization Funds	164,658	3,068,000	3,068,000	3,068,000	0
Total Revenue	171,264	3,068,000	3,068,000	3,068,000	0
Transfers					
Health Plans	22,926,169	22,832,000	23,132,000	23,132,000	28,615,000
MEF Legal	106,529	110,000	115,000	125,000	112,000
FICA - Medicare	4,164,216	4,900,000	5,075,000	5,055,000	5,611,000
PTC 457	951,871	1,350,000	1,350,000	1,031,000	1,083,000
General Employee Vision	0	0	0	0	445,000
Operating Engineers Vision	108,830	111,000	115,000	125,000	118,000
Employee Assistance Program	516,581	540,000	590,000	588,000	860,000
Total Transfers	28,774,196	29,843,000	30,377,000	30,056,000	36,844,000
TOTAL SOURCE OF FUNDS	29,009,341	32,974,881	33,684,856	33,363,856	37,083,856
USE OF FUNDS					
Expenditures					
Health Plans	22,925,054	25,900,000	26,200,000	26,200,000	28,615,000
MEF Legal	106,176	110,000	115,000	125,000	112,000
FICA - Medicare	4,161,809	4,900,000	5,075,000	5,055,000	5,611,000
PTC 457	936,856	1,350,000	1,350,000	1,031,000	1,083,000
General Employee Vision	0	0	0	0	445,000
Operating Engineers Vision	105,631	111,000	115,000	125,000	118,000
Employee Assistance Program	533,959	540,000	590,000	588,000	860,000
Total Expenditures	28,769,485	32,911,000	33,445,000	33,124,000	36,844,000
Ending Fund Balance					
Reserve for Encumbrances	28,856	7,105	28,856	28,856	28,856
Unrestricted	211,000	56,776	211,000	211,000	211,000
Total Ending Fund Balance	239,856	63,881	239,856	239,856	239,856
TOTAL USE OF FUNDS	29,009,341	32,974,881	33,684,856	33,363,856	37,083,856

BENEFIT FUNDS - DENTAL INSURANCE FUND (155)

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Claims	893,974	1,013,067	1,013,067	1,013,067	1,333,000
Reserve for Encumbrances	14,261	14,261	25,950	25,950	25,950
Unrestricted	<u>537,873</u>	<u>1,145,075</u>	<u>1,357,883</u>	<u>1,357,883</u>	<u>1,924,822</u>
Total Beginning Fund Balance	1,446,108	2,172,403	2,396,900	2,396,900	3,283,772
Revenue					
Interest	120,209	100,000	100,000	100,000	131,000
Participant Contributions	<u>178,982</u>	<u>175,000</u>	<u>175,000</u>	<u>240,000</u>	<u>257,000</u>
Total Revenue	299,191	275,000	275,000	340,000	388,000
Transfers					
Reimbursement from City Funds	5,873,483	6,200,000	6,200,000	6,600,000	6,443,000
Reimburse from Retirement Fds	<u>2,695,650</u>	<u>2,752,222</u>	<u>2,752,222</u>	<u>3,200,000</u>	<u>3,102,000</u>
Total Transfers	8,569,133	8,952,222	8,952,222	9,800,000	9,545,000
TOTAL SOURCE OF FUNDS	<u>10,314,432</u>	<u>11,399,625</u>	<u>11,624,122</u>	<u>12,536,900</u>	<u>13,216,772</u>
USE OF FUNDS					
Operating Expenditures					
Personal Services	162,017	172,517	181,169	181,169	193,790
Non-Personal/Equipment	596,857	616,476	621,959	621,959	569,482
Special Contractual Services	465,291	552,000	552,000	450,000	526,710
Payment of Claims	<u>6,693,367</u>	<u>8,452,242</u>	<u>8,452,242</u>	<u>8,000,000</u>	<u>8,736,071</u>
Total Operating Expenditures	7,917,532	9,793,235	9,807,370	9,253,128	10,026,053
Operating Contingency	<u>0</u>	<u>6,000</u>	<u>0</u>	<u>0</u>	<u>6,000</u>
Total Expenditures	7,917,532	9,799,235	9,807,370	9,253,128	10,032,053
Ending Fund Balance					
Reserve for Claims	1,013,067	1,374,335	1,374,335	1,333,000	1,456,000
Reserve for Encumbrances	25,950	14,261	25,950	25,950	25,950
Unrestricted	<u>1,357,883</u>	<u>211,794</u>	<u>416,467</u>	<u>1,924,822</u>	<u>1,702,769</u>
Total Ending Fund Balance	2,396,900	1,600,390	1,816,752	3,283,772	3,184,719
TOTAL USE OF FUNDS	<u>10,314,432</u>	<u>11,399,625</u>	<u>11,624,122</u>	<u>12,536,900</u>	<u>13,216,772</u>

BENEFIT FUNDS - LIFE INSURANCE FUND (156)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	4,376	4,376	3,683	3,683	3,683
Unrestricted	1,155,704	1,182,895	1,272,637	1,272,637	1,363,344
Total Beginning Fund Balance	1,160,080	1,187,271	1,276,320	1,276,320	1,367,027
Revenue					
Interest Income	70,757	59,000	59,000	59,000	82,000
Participant Contributions	425,486	449,800	504,050	442,000	402,000
Total Revenue	496,243	508,800	563,050	501,000	484,000
Transfers					
Reimbursement from City Funds	857,593	875,000	995,750	995,750	906,000
Total Transfers	857,593	875,000	995,750	995,750	906,000
TOTAL SOURCE OF FUNDS	2,513,916	2,571,071	2,835,120	2,773,070	2,757,027
USE OF FUNDS					
Operating Expenditures					
Personal Services	112,666	104,295	109,466	109,466	115,956
Non-Personal/Equipment	38,262	88,354	91,577	91,577	99,420
Premiums	1,086,668	1,045,980	1,220,980	1,205,000	1,281,395
Durable Medical Equipment	0	552,956	552,956	0	852,956
Total Operating Expenditures	1,237,596	1,791,585	1,974,979	1,406,043	2,349,727
Operating Contingency	0	6,000	0	0	6,000
Total Expenditures	1,237,596	6,000	1,974,979	1,406,043	2,355,727
Ending Fund Balance					
Reserve for Benefit Costs	0	300,000	300,000	0	0
Reserve for Encumbrances	3,683	4,376	3,683	3,683	3,683
Unrestricted	1,272,637	469,110	556,458	1,363,344	397,617
Total Ending Fund Balance	1,276,320	773,486	860,141	1,367,027	401,300
TOTAL USE OF FUNDS	2,513,916	2,571,071	2,835,120	2,773,070	2,757,027

BENEFIT FUNDS - UNEMPLOYMENT INSURANCE FUND (157)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Claims	150,000	150,000	150,000	150,000	175,000
Reserve for Encumbrances	10,000	10,000	10,000	10,000	10,000
Unrestricted	87,815	60,964	88,165	88,165	15,458
Total Beginning Fund Balance	247,815	220,964	248,165	248,165	200,458
Revenue					
Interest Income	13,962	11,000	11,000	8,000	8,000
Total Revenue	13,962	11,000	11,000	8,000	8,000
Transfers					
Reimbursement from City Funds	154,086	215,000	245,000	228,000	463,000
Total Transfers	154,086	215,000	245,000	228,000	463,000
TOTAL SOURCE OF FUNDS	415,863	446,964	504,165	484,165	671,458
USE OF FUNDS					
Operating Expenditures					
Personal Services	27,332	27,020	28,358	28,358	28,322
Non-Personal/Equipment	23,525	25,687	26,517	26,517	30,000
Payment of Claims	116,841	175,000	205,000	225,000	257,758
Total Operating Expenditures	167,698	227,707	259,875	279,875	316,080
Operating Contingency	0	6,000	3,832	3,832	6,000
Total Expenditures	167,698	233,707	263,707	283,707	322,080
Ending Fund Balance					
Reserve for Claims	150,000	175,000	175,000	175,000	258,000
Reserve for Encumbrances	10,000	10,000	10,000	10,000	10,000
Unrestricted	88,165	28,257	55,458	15,458	81,378
Total Ending Fund Balance	248,165	213,257	240,458	200,458	349,378
TOTAL USE OF FUNDS	415,863	446,964	504,165	484,165	671,458

BUSINESS IMPROVEMENT DISTRICT FUND (351)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Unrestricted - Downtown	1,465	1,465	61,544	61,544	61,544
Unrestricted - Willow Glen/ Japantown	66,188	66,188	81,862	81,862	81,862
Total Beginning Fund Balance	67,653	67,653	143,406	143,406	143,406
Revenue					
Downtown Assessment	443,461	450,000	450,000	450,000	400,000
Japantown Assessment	28,495	27,500	27,500	27,500	28,500
Willow Glen Assessment	53,793	70,000	70,000	70,000	60,000
Total Revenue	525,749	547,500	547,500	547,500	488,500
TOTAL SOURCE OF FUNDS	593,402	615,153	690,906	690,906	631,906
USE OF FUNDS					
Expenditures					
Non-Personal - Downtown	383,382	450,000	450,000	450,000	400,000
Non-Personal - Japantown	21,052	27,500	27,500	27,500	28,500
Non-Personal - Willow Glen	45,562	70,000	70,000	70,000	60,000
Total Expenditures	449,996	547,500	547,500	547,500	488,500
Ending Fund Balance					
Unrestricted - Downtown	61,544	1,465	61,544	61,544	61,544
Unrestricted - Willow Glen/ Japantown	81,862	66,188	81,862	81,862	81,862
Total Ending Fund Balance	143,406	67,653	143,406	143,406	143,406
TOTAL USE OF FUNDS	593,402	615,153	690,906	690,906	631,906

CASH RESERVE FUND (002)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Unrestricted	3,929	4,119	4,190	4,190	4,388
Total Beginning Fund Balance	3,929	4,119	4,190	4,190	4,388
Revenue					
Investment Income	261	180	180	198	180
Total Revenue	261	180	180	198	180
TOTAL SOURCE OF FUNDS	4,190	4,299	4,370	4,388	4,568
Ending Fund Balance					
Unrestricted	4,190	4,299	4,370	4,388	4,568
Total Ending Fund Balance	4,190	4,299	4,370	4,388	4,568
TOTAL USE OF FUNDS	4,190	4,299	4,370	4,388	4,568

COMMUNITY DEVELOPMENT BLOCK GRANT FUND (441)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	5,860,278	5,860,278	5,268,104	5,268,104	5,268,104
Reserve for Projects	0	2,806,155	2,806,155	2,806,155	0
Unrestricted	4,647,783	1,471,599	6,658,203	3,009,694	1,341,172
Total Beginning Fund Balance	10,508,061	10,138,032	14,732,462	11,083,953	6,609,276
Revenue					
CDBG Grant Entitlement	14,451,387	13,722,000	13,722,000	12,996,000	12,757,000
Housing Rehab Loans	2,662,545	1,500,000	1,500,000	2,124,662	1,500,000
Other Grants	461,505	0	0	0	0
Other Loan Repayments	241,283	0	0	0	0
Miscellaneous	95,395	0	0	0	0
Total Revenue	17,912,115	15,222,000	15,222,000	15,120,662	14,257,000
TOTAL SOURCE OF FUNDS	28,420,176	25,360,032	29,954,462	26,204,615	20,866,276
USE OF FUNDS					
Expenditures:					
Contract Community Svcs	2,104,354	2,174,000	2,174,000	2,174,000	2,138,000
	2,104,354	2,174,000	2,174,000	2,174,000	2,138,000
City Comm. Dev. Imprvmts					
Fair Housing	407,950	457,274	457,274	457,274	472,026
Housing Rehab Loan	2,774,216	2,439,865	2,460,970	3,085,632	2,218,860
Other Housing Improvements	1,500,635	816,044	1,248,859	1,248,859	846,846
Economic Development	685,572	956,392	1,097,759	905,813	857,293
Capital Projects	5,801,104	7,109,378	6,458,088	6,391,088	3,959,753
Planning Studies	326,927	641,239	668,338	668,338	438,089
Code Enforcement Operations	2,319,104	2,279,781	2,346,590	2,346,590	1,318,161
General Operations	1,412,361	2,043,682	2,279,745	2,279,745	3,165,973
Total Comm. Dev. Imprvmts.	15,227,869	16,743,655	17,017,623	17,383,339	13,277,001
Total Expenditures	17,332,223	18,917,655	19,191,623	19,557,339	15,415,001
Claims Payments	4,000	4,000	38,000	38,000	18,000
Ending Fund Balance					
Reserve for Encumbrances	5,268,104	5,860,278	5,268,104	5,268,104	5,268,104
Operating Reserve	0	100,000	33,569	0	100,945
Unrestricted	5,815,849	478,099	5,423,166	1,341,172	64,226
Total Ending Fund Balance	11,083,953	6,438,377	10,724,839	6,609,276	5,433,275
TOTAL USE OF FUNDS	28,420,176	25,360,032	29,954,462	26,204,615	20,866,276

COMMUNITY FACILITIES DISTRICT #1 (CAPITOL AUTO MALL)
FUND (371)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	27,856	27,856	36,368	36,368	36,368
Unrestricted	141,078	167,434	190,113	190,113	204,776
Total Beginning Fund Balance	168,934	195,290	226,481	226,481	241,144
Revenue					
Special Assessments	115,213	122,366	122,366	122,366	126,037
Interest	9,428	8,300	8,300	8,397	8,708
Total Revenue	124,641	130,666	130,666	130,763	134,745
TOTAL SOURCE OF FUNDS	293,575	325,956	357,147	357,244	375,889
USE OF FUNDS					
Operating Expenditures					
Personal Services	18,498	37,278	38,757	35,000	39,583
Non-Personal/Equipment	48,596	111,257	111,942	81,100	111,593
Total Operating Expenditures	67,094	148,535	150,699	116,100	151,176
Total Expenditures	67,094	148,535	150,699	116,100	151,176
Ending Fund Balance					
Reserve for Encumbrances	36,368	27,856	36,368	36,368	36,368
Unrestricted	190,113	149,565	170,080	204,776	188,345
Total Ending Fund Balance	226,481	177,421	206,448	241,144	224,713
TOTAL USE OF FUNDS	293,575	325,956	357,147	357,244	375,889

COMMUNITY FACILITIES REVENUE FUND (422)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	0	0	699	699	699
Reserve for Hayes Capital	673,436	986,053	986,053	986,053	1,206,053
Reserve for Ice Ctr Bond Counsel	10,502	10,502	10,502	10,502	10,502
Reserve for Rancho del Pueblo	0	385,000	385,000	385,000	385,000
Golf Course Bonds					
Unrestricted	1,078,073	475,157	88,201	88,201	175,656
Total Beginning Fund Balance	1,762,011	1,856,712	1,470,455	1,470,455	1,777,910
Revenue					
Ice Centre of San Jose - Rental	991,528	2,016,706	2,016,706	2,016,706	2,110,000
Hayes Ctr - Ph I Rent	1,323,137	836,385	836,385	836,385	847,116
Hayes Ctr - Loan Receivables	137,931	381,615	381,615	381,615	370,884
Hayes Ctr - % Rent	254,415	0	0	0	0
Hayes Ctr - Grounds Rent	312,516	220,000	220,000	232,436	300,000
Hayes Ctr. - Ph III Rent	0	1,688,883	1,688,883	1,251,902	1,090,065
Interest/Amortization	100,118	60,000	60,000	60,000	60,000
Total Revenue	3,119,645	5,203,589	5,203,589	4,779,044	4,778,065
TOTAL SOURCE OF FUNDS	4,881,656	7,060,301	6,674,044	6,249,499	6,555,975
USE OF FUNDS					
Expenditures					
Operating Expenses	0	237,578	237,578	0	0
Hayes Ctr - Series D Bond Fee	0	0	13,000	13,000	0
Ice Ctr - Repairs/Replacements	0	0	0	0	304,814
Ice Centre Appraisal Services	(21,301)	25,000	25,000	0	0
Hayes III Park Improvements	0	0	0	0	13,603
Total Expenditures	(21,301)	262,578	275,578	13,000	318,417
Transfers					
Ice Centre Debt Service	1,607,455	1,575,583	1,575,583	1,575,583	1,575,583
Hayes Ctr - Ph I Debt Service	1,219,927	1,220,732	1,220,732	1,167,626	1,218,000
Hayes Ctr - Ph III Debt Service	0	1,455,380	1,455,380	1,455,380	834,066
Hayes Mansion Trust Fund	0	260,000	260,000	260,000	256,000
Municipal Golf Course Fund	605,120	0	0	0	385,000
Total Transfers	3,432,502	4,511,695	4,511,695	4,458,589	4,268,649

COMMUNITY FACILITIES REVENUE FUND (422) (CONT'D.)

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
USE OF FUNDS (CONT'D.)					
Ending Fund Balance					
Reserve for Encumbrances	699	0	699	699	699
Reserve for Hayes Capital Improvement	986,053	1,206,053	1,206,053	1,206,053	1,506,053
Reserve for Rancho del Pueblo Golf Course Bonds	385,000	385,000	385,000	385,000	0
Reserve for Ice Ctr Bond Counsel Unrestricted	10,502 88,201	10,502 684,473	10,502 284,517	10,502 175,656	10,502 451,655
Total Ending Fund Balance	1,470,455	2,286,028	1,886,771	1,777,910	1,968,909
TOTAL USE OF FUNDS	<u>4,881,656</u>	<u>7,060,301</u>	<u>6,674,044</u>	<u>6,249,499</u>	<u>6,555,975</u>

CONVENTION & CULTURAL AFFAIRS FUND (536)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	927,046	927,046	361,550	361,550	361,549
Unrestricted	3,434,996	3,201,824	5,361,230	5,361,230	3,326,671
Sinking Fund	620,000	920,000	920,000	920,000	1,520,000
Total Beginning Fund Balance	4,982,042	5,048,870	6,642,780	6,642,780	5,208,220
Revenue					
Operating Revenues	8,932,656	9,978,100	6,886,000	6,886,000	8,845,500
Interest	348,105	260,000	260,000	285,000	260,000
Total Revenue	9,280,761	10,238,100	7,146,000	7,171,000	9,105,500
Transfers					
General Fund	2,368,666	2,668,700	2,668,700	2,668,700	2,596,533
Transient Occupancy Tax	6,801,757	7,204,865	7,204,865	7,367,231	6,044,865
General Purpose Parking	750,000	479,000	479,000	404,276	1,437,584
Total Transfers	9,920,423	10,352,565	10,352,565	10,440,207	10,078,982
TOTAL SOURCE OF FUNDS	24,183,226	25,639,535	24,141,345	24,253,987	24,392,702
USE OF FUNDS					
Expenditures					
Operating Expenses					
Personal Services	8,805,955	10,708,180	9,727,489	9,727,489	10,318,443
Non-Personal/Equipment	6,438,920	7,704,098	7,181,097	7,019,727	7,902,178
Art Grants	1,488,015	1,488,015	1,488,015	1,488,015	1,488,015
Total Operating Expenses	16,732,890	19,900,293	18,396,601	18,235,231	19,708,636
Wkr Comp Claims Payments	148,211	210,000	210,000	127,874	210,000
Operating Contingncy	0	550,000	539,211	0	350,000
Capital Improvements	204,186	0	63,000	63,000	0
Finance Department Operations	34,040	35,638	37,849	37,849	36,422
GSA - Park Maint Operations	104,143	126,543	141,195	141,195	140,091
GSA - Rent	111,930	183,000	182,863	182,863	210,660
IT - Network Support	0	0	0	0	189,073
Parking	0	10,260	10,260	10,260	10,260
Miscellaneous Improvements	160,259	295,224	232,224	232,224	160,244
Total Expenditures	17,495,659	21,310,958	19,813,203	19,030,496	21,015,386
Transfers					
Call Center	9,987	15,271	15,271	15,271	0
Wkrs Comp Administration	34,800	0	0	0	0
Total Transfers	44,787	15,271	15,271	15,271	0

CONVENTION & CULTURAL AFFAIRS FUND (536) (CONT'D.)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
USE OF FUNDS (CONT'D.)					
Ending Fund Balance					
Reserve for Encumbrances	361,550	927,046	361,549	361,549	361,549
Unrestricted	5,361,230	1,866,260	2,431,322	3,326,671	2,615,767
Sinking Fund	920,000	1,520,000	1,520,000	1,520,000	400,000
Total Ending Fund Balance	6,642,780	4,313,306	4,312,871	5,208,220	3,377,316
TOTAL USE OF FUNDS	24,183,226	25,639,535	24,141,345	24,253,987	24,392,702

ECONOMIC DEVELOPMENT ADMINISTRATIVE LOAN FUND (444)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	1,500	1,500	1,500	1,500	1,500
Unrestricted	200,204	193,204	208,263	208,263	136,263
Total Beginning Fund Balance	201,704	194,704	209,763	209,763	137,763
Revenue					
Interest	11,694	5,000	5,000	5,000	5,000
Loan Repayment - Principal	22,538	30,000	30,000	35,000	45,000
Loan Repayment - Interest	7,584	8,000	8,000	8,000	8,000
Total Revenue	41,816	43,000	43,000	48,000	58,000
TOTAL SOURCE OF FUNDS	243,520	237,704	252,763	257,763	195,763
USE OF FUNDS					
Expenditures					
Small Business Loans	33,757	233,204	248,263	120,000	191,263
Total Expenditures	33,757	233,204	248,263	120,000	191,263
Ending Fund Balance					
Reserve for Encumbrances	1,500	1,500	1,500	1,500	1,500
Unrestricted	208,263	3,000	3,000	136,263	3,000
Total Ending Fund Balance	209,763	4,500	4,500	137,763	4,500
TOTAL USE OF FUNDS	243,520	237,704	252,763	257,763	195,763

ECONOMIC DEVELOPMENT ENHANCEMENT FUND (439)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	0	0	6,156	6,156	6,156
Reserve for Loan Guarantees	1,100,000	1,100,000	1,245,000	1,245,000	1,100,000
Unrestricted	1,971,550	1,848,550	1,972,732	1,972,732	1,752,732
Total Beginning Fund Balance	3,071,550	2,948,550	3,223,888	3,223,888	2,858,888
Revenue					
Interest	131,591	100,000	100,000	100,000	100,000
Loan Repayment - Principal	325,164	115,000	115,000	115,000	115,000
Loan Repayment - Interest	34,417	95,000	95,000	95,000	95,000
Loan Repayment - Other	83,162	45,000	45,000	45,000	45,000
Transfer to General Fund	235,000	0	0	0	0
Total Revenue	809,334	355,000	355,000	355,000	355,000
TOTAL SOURCE OF FUNDS	3,880,884	3,303,550	3,578,888	3,578,888	3,213,888
USE OF FUNDS					
Expenditures					
Loan Administration	0	110,000	110,000	110,000	110,000
Loan Expenditures	511,996	465,000	465,000	465,000	465,000
Loan Guarantees	145,000	922,000	1,067,000	145,000	827,000
Total Expenditures	656,996	1,497,000	1,642,000	720,000	1,402,000
Ending Fund Balance					
Reserve for Encumbrances	6,156	0	6,156	6,156	6,156
Reserve for Loan Guarantees	1,245,000	1,100,000	1,100,000	1,100,000	1,100,000
Unrestricted	1,972,732	706,550	830,732	1,752,732	705,732
Total Ending Fund Balance	3,223,888	1,806,550	1,936,888	2,858,888	1,811,888
TOTAL USE OF FUNDS	3,880,884	3,303,550	3,578,888	3,578,888	3,213,888

EMERGENCY RESERVE FUND (406)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Unrestricted	1,940,913	1,027,038	1,027,038	1,027,038	1,027,038
Total Beginning Fund Balance	1,940,913	1,027,038	1,027,038	1,027,038	1,027,038
TOTAL SOURCE OF FUNDS	<u>1,940,913</u>	<u>1,027,038</u>	<u>1,027,038</u>	<u>1,027,038</u>	<u>1,027,038</u>
USE OF FUNDS					
Transfer to General Fund	913,875	0	0	0	0
Ending Fund Balance					
Unrestricted	1,027,038	1,027,038	1,027,038	1,027,038	1,027,038
Total Ending Fund Balance	1,027,038	1,027,038	1,027,038	1,027,038	1,027,038
TOTAL USE OF FUNDS	<u>1,940,913</u>	<u>1,027,038</u>	<u>1,027,038</u>	<u>1,027,038</u>	<u>1,027,038</u>

FEDERAL DRUG FORFEITURE FUND (419)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	17,952	17,952	8,752	8,752	8,752
Unrestricted	744,989	487,389	454,940	454,940	502,940
Total Beginning Fund Balance	762,941	505,341	463,692	463,692	511,692
Revenue					
Federal Revenue	95,259	0	0	23,000	0
Interest Income	32,517	25,000	25,000	25,000	25,000
Total Revenue	127,776	25,000	25,000	48,000	25,000
TOTAL SOURCE OF FUNDS	890,717	530,341	488,692	511,692	536,692
USE OF FUNDS					
Expenditures					
Operating Expenses					
Personal Services	1,773	0	0	0	0
Non-Personal/Equipment	49,652	0	0	0	0
Total Operating Expenses	51,425	0	0	0	0
Total Expenditures	51,425	0	0	0	0
Transfers					
Transfer to the General Fund	375,600	0	0	0	0
Total Transfers	375,600	0	0	0	0
Ending Fund Balance					
Reserve for Encumbrances	8,752	17,952	8,752	8,752	8,752
Unrestricted	454,940	512,389	479,940	502,940	527,940
Total Ending Fund Balance	463,692	530,341	488,692	511,692	536,692
TOTAL USE OF FUNDS	890,717	530,341	488,692	511,692	536,692

FEDERATED RETIREMENT FUND (134)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Claims	1,182,245,195	1,231,355,635	1,173,875,731	1,173,875,731	1,196,913,403
Total Beginning Fund Balance	1,182,245,195	1,231,355,635	1,173,875,731	1,173,875,731	1,196,913,403
Revenue					
Participant Income	11,768,043	15,400,000	15,400,000	13,000,000	14,000,000
Misc Income	0	100,000	100,000	100,000	100,000
Investment Income	84,809	55,000,000	55,000,000	29,702,000	64,300,000
Total Revenue	11,852,852	70,500,000	70,500,000	42,802,000	78,400,000
Transfers					
City Contributions	37,033,876	36,300,000	36,300,000	42,437,000	42,000,000
1970 COLA	950	1,100	1,100	663	660
1980 COLA	45,799	49,000	49,000	40,100	40,100
1990 COLA	161,542	160,000	160,000	153,000	153,000
Total Transfers	37,242,167	36,510,100	36,510,100	42,630,763	42,193,760
TOTAL SOURCE OF FUNDS	1,231,340,214	1,338,365,735	1,280,885,831	1,259,308,494	1,317,507,163
USE OF FUNDS					
Expenditures					
Personal Services	720,988	903,438	903,438	853,261	1,004,191
Non-Personal/Equipment	698,652	448,200	448,200	649,648	776,665
Other Salary Expenses	0	0	0	0	87,300
HR Medical Support	0	19,496	19,496	19,496	12,485
Wkr's Comp Claims	2,765	0	0	0	0
Benefits	45,751,911	48,000,000	48,000,000	49,527,000	54,480,000
Health Insurance	6,529,924	6,800,000	6,800,000	7,650,000	9,945,000
Professional Fees	3,551,952	4,604,800	4,604,800	3,501,923	4,188,900
1970 COLA	950	1,100	1,100	663	660
1980 COLA	45,799	49,000	49,000	40,100	40,100
1990 COLA	161,542	160,000	160,000	153,000	153,000
Total Expenditures	57,464,483	60,986,034	60,986,034	62,395,091	70,688,301
Ending Fund Balance					
Reserve for Claims	1,173,875,731	1,277,379,701	1,219,899,797	1,196,913,403	1,246,818,862
Total Ending Fund Balance	1,173,875,731	1,277,379,701	1,219,899,797	1,196,913,403	1,246,818,862
TOTAL USE OF FUNDS	1,231,340,214	1,338,365,735	1,280,885,831	1,259,308,494	1,317,507,163

GAS TAX MAINTENANCE AND CONSTRUCTION FUND - 1943 (409)

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
SOURCE OF FUNDS					
Beginning Fund Balance					
Unrestricted	0	0	0	0	0
Total Beginning Fund Balance	0	0	0	0	0
Revenue					
Gas Tax	7,300,000	7,400,000	7,400,000	8,100,000	7,800,000
Total Revenue	7,300,000	7,400,000	7,400,000	8,100,000	7,800,000
TOTAL SOURCE OF FUNDS	<u><u>7,300,000</u></u>	<u><u>7,400,000</u></u>	<u><u>7,400,000</u></u>	<u><u>8,100,000</u></u>	<u><u>7,800,000</u></u>
USE OF FUNDS					
Transfers					
General Fund	7,300,000	7,400,000	7,400,000	8,100,000	7,800,000
Total Transfers	7,300,000	7,400,000	7,400,000	8,100,000	7,800,000
Total Expenditures	7,300,000	7,400,000	7,400,000	8,100,000	7,800,000
Ending Fund Balance					
Unrestricted	0	0	0	0	0
Total Ending Fund Balance	0	0	0	0	0
TOTAL USE OF FUNDS	<u><u>7,300,000</u></u>	<u><u>7,400,000</u></u>	<u><u>7,400,000</u></u>	<u><u>8,100,000</u></u>	<u><u>7,800,000</u></u>

GAS TAX MAINTENANCE AND CONSTRUCTION FUND - 1964 (410)

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
SOURCE OF FUNDS					
Beginning Fund Balance					
Unrestricted	<u>61,701</u>	<u>61,701</u>	<u>61,701</u>	<u>61,701</u>	<u>61,701</u>
Total Beginning Fund Balance	<u>61,701</u>	<u>61,701</u>	<u>61,701</u>	<u>61,701</u>	<u>61,701</u>
Revenue					
Gas Tax	<u>4,100,000</u>	<u>4,100,000</u>	<u>4,100,000</u>	<u>4,400,000</u>	<u>4,200,000</u>
Total Revenue	<u>4,100,000</u>	<u>4,100,000</u>	<u>4,100,000</u>	<u>4,400,000</u>	<u>4,200,000</u>
TOTAL SOURCE OF FUNDS	<u>4,161,701</u>	<u>4,161,701</u>	<u>4,161,701</u>	<u>4,461,701</u>	<u>4,261,701</u>
USE OF FUNDS					
Transfers					
General Fund	<u>4,100,000</u>	<u>4,100,000</u>	<u>4,100,000</u>	<u>4,400,000</u>	<u>4,200,000</u>
Total Transfers	<u>4,100,000</u>	<u>4,100,000</u>	<u>4,100,000</u>	<u>4,400,000</u>	<u>4,200,000</u>
Total Expenditures	<u>4,100,000</u>	<u>4,100,000</u>	<u>4,100,000</u>	<u>4,400,000</u>	<u>4,200,000</u>
Ending Fund Balance					
Unrestricted	<u>61,701</u>	<u>61,701</u>	<u>61,701</u>	<u>61,701</u>	<u>61,701</u>
Total Ending Fund Balance	<u>61,701</u>	<u>61,701</u>	<u>61,701</u>	<u>61,701</u>	<u>61,701</u>
TOTAL USE OF FUNDS	<u>4,161,701</u>	<u>4,161,701</u>	<u>4,161,701</u>	<u>4,461,701</u>	<u>4,261,701</u>

GAS TAX MAINTENANCE AND CONSTRUCTION FUND - 1990 (411)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Unrestricted	0	0	0	0	0
Total Beginning Fund Balance	0	0	0	0	0
Revenue					
Gas Tax	5,500,000	5,500,000	5,500,000	6,000,000	5,800,000
Total Revenue	5,500,000	5,500,000	5,500,000	6,000,000	5,800,000
TOTAL SOURCE OF FUNDS	5,500,000	5,500,000	5,500,000	6,000,000	5,800,000
USE OF FUNDS					
Transfers					
General Fund	5,500,000	5,500,000	5,500,000	6,000,000	5,800,000
Total Transfers	5,500,000	5,500,000	5,500,000	6,000,000	5,800,000
Total Expenditures	5,500,000	5,500,000	5,500,000	6,000,000	5,800,000
Ending Fund Balance					
Unrestricted	0	0	0	0	0
Total Ending Fund Balance	0	0	0	0	0
TOTAL USE OF FUNDS	5,500,000	5,500,000	5,500,000	6,000,000	5,800,000

GENERAL PURPOSE PARKING FUND (533)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	1,347,784	1,347,784	1,445,498	1,445,498	1,445,498
Reserve for Future Parking Fac.	6,500,000	7,000,000	7,000,000	7,000,000	7,500,000
Reserve for 4th/San Fernando	0	0	0	0	1,495,705
Unrestricted	4,573,693	6,355,019	3,629,061	3,629,061	7,095,841
Total Beginning Fund Balance	12,421,477	14,702,803	12,074,559	12,074,559	17,537,044
Revenue					
Parking Lots	6,982,530	7,091,080	7,091,080	6,760,136	10,052,544
Parking Meters	1,556,073	1,561,000	1,561,000	1,590,000	2,065,000
Interest	730,743	581,000	581,000	650,000	349,000
Miscellaneous	33,889	21,000	21,000	20,000	20,000
Total Revenue	9,303,235	9,254,080	9,254,080	9,020,136	12,486,544
Transfers					
General Fund	25,177	0	0	0	0
Civic Center Construction	0	0	2,915,290	2,916,239	0
Total Transfers	25,177	0	2,915,290	2,916,239	0
TOTAL SOURCE OF FUNDS	21,749,889	23,956,883	24,243,929	24,010,934	30,023,588
USE OF FUNDS					
Expenditures					
Personal Services (DOT)	908,170	1,091,718	1,158,883	980,259	1,248,436
Non-Personal/Equipment (DOT)	3,898,657	5,841,039	5,868,977	4,255,103	6,438,462
General Services Department	46,796	123,109	125,315	113,191	113,937
Annual Audit	33,418	35,900	35,900	35,900	36,000
Customer Service Center	0	1,385	1,385	1,385	0
Capital Program	4,037,995	4,621,000	4,635,370	675,370	13,625,000
Workers' Comp Claims	294	1,000	6,000	5,715	7,000
General Fund Overhead	0	0	0	0	13,021
Operating Contingency	0	100,000	2,691	2,691	100,000
Total Expenditures	8,925,330	11,815,151	11,834,521	6,069,614	21,581,856
Transfers					
Conv & Cultural Affairs	750,000	479,000	479,000	404,276	1,437,584
Redevelopment	0	0	0	0	100,000
Total Transfers	750,000	479,000	479,000	404,276	1,537,584

GENERAL PURPOSE PARKING FUND (533) (CONT'D.)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
USE OF FUNDS (CONT'D.)					
Reserve for Encumbrances	1,445,498	1,347,784	1,445,498	1,445,498	1,445,498
Reserve for Future Parking Fac.	7,000,000	7,500,000	7,500,000	7,500,000	0
Reserve for Facility Impvt.	0	0	0	0	250,000
Reserve for 4th/San Fernando	0	0	0	1,495,705	1,703,459
Reserve for Parking Mgmt. Plan	0	0	0	0	1,703,459
Unrestricted	3,629,061	2,814,948	2,984,910	7,095,841	1,801,732
Total Ending Fund Balance	12,074,559	11,662,732	11,930,408	17,537,044	6,904,148
TOTAL USE OF FUNDS	21,749,889	23,956,883	24,243,929	24,010,934	30,023,588

GIFT TRUST FUND (139)

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Gifts	1,314,653	2,368,067	1,252,991	1,252,991	1,326,846
Reserve for Encumbrances	7,437		18,648	18,648	18,648
Total Beginning Fund Balance	1,322,090	2,368,067	1,271,639	1,271,639	1,345,494
Revenue					
Airport Purposes	1,456	2,000	2,000	1,500	2,000
CAE Purposes	129,394	50,000	50,000	25,600	25,000
City Clerk Purposes	958	1,000	1,000	2,000	2,000
City Manager Purposes	249	500	500	250	300
Finance Purposes	5,260	500	500	280	0
Library Purposes	230,285	300,000	300,000	181,500	18,500
PB&CE Purposes	55	500	500	60	65
PR&NS Purposes	20,590	500,000	500,000	53,000	52,000
Public Safety Purposes	54,758	300,000	320,400	100,500	5,000
Public Works Purposes	220	500	500	225	225
Other Purposes	1,705	2,000	2,000	50	50
Total Revenue	444,930	1,157,000	1,177,400	364,965	105,140
Transfers from General Fund	10,000	10,000	10,000	10,000	0
TOTAL SOURCE OF FUNDS	<u>1,777,020</u>	<u>3,535,067</u>	<u>2,459,039</u>	<u>1,646,604</u>	<u>1,450,634</u>
USE OF FUNDS					
Expenditures					
Airport Purposes:					
Artwork	0	7,000	7,000	0	7,000
Heliport System Plan Study	0	25,000	25,000	0	23,000
Kidport	0	500	500	0	300
City Clerk Purposes:					
At Risk Girls/Yg Women Initiatives	0	4,000	4,000	0	4,000
Mayor's College Motivation Prgm	0	16,000	16,000	0	16,500
CAE Purposes:					
Alternate Listening Device Prog	0	200	200	0	150
Arts & Education Week	0	60,000	60,000	0	60,000
Cultural Performance	0	1,500	1,500	0	1,100
Hayes Mansion Marketing	993	0	100	100	0
Incubation Office Project	9,852	40,000	55,000	10,000	46,000
Japanese Internmt. Memorial Art	0	500	500	20	0
Mayor's 2020 Art Task Force	0	2,000	2,000	0	1,900
Miscellaneous Gifts	0	5,000	5,000	0	5,000

GIFT TRUST FUND (139) (CONT'D.)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
USE OF FUNDS (CONT'D.)					
Library Purposes:					
Almaden Branch Library	0	5,000	5,000	0	0
Alviso Relocation	1,253	25,000	25,000	0	0
Biblioteca Gifts	0	100,000	100,000	9,500	83,000
Biblioteca Relocation	32,210	0	0	0	0
Books for Little Hands	12,292	50,000	50,000	16,000	2,000
Calabazas Branch	0	1,500	1,500	0	0
Children's SRC	1,204	7,000	7,000	3,100	15,500
Evergreen Branch	0	500	500	0	0
Garbage Stickers	5,826	30,000	30,000	200	14,500
Library General Gifts	30,426	100,000	100,000	43,400	44,500
Library Literacy	1	25,000	25,000	0	29,000
Partners in Reading	73,562	160,000	160,000	98,000	0
Program Support	112	0	0	0	0
Rotary Club	1,814	5,000	5,000	1,300	700
Santa Teresa Branch Library	3,924	10,000	10,000	0	0
SJPL Foundation	15,894	100,000	100,000	2,200	0
Teens Reach	0	7,000	7,000	0	0
T-Shirt Sales	0	0	0	0	0
Volunteer Program	0	5,000	5,000	0	0
Young Adult Services	1,290	0	0	0	0
Young Adult Summer Reading	0	7,000	7,000	0	15,500
Youth Services	527	0	0	0	1,550
PRNS Purposes:					
J. Ward Memorial Scholarship	1,120	15,000	15,000	1,200	12,000
Abate Gift	0	7,000	7,000	0	6,500
Almaden Lake Park	0	500	500	0	400
Alum Rock Park	329	1,000	1,000	500	0
Alviso Community Center	0	30,000	30,000	0	33,200
Alviso Rec. and Teen Program	0	4,000	4,000	0	4,000
Alviso Youth Center	0	1,050,000	0	0	0
Animal Adoption	9,994	33,000	33,000	14,000	17,000
Animal Service Donations	0	0	0	0	5,000
Castro School Landscaping	0	5,500	5,500	0	5,700
Child Care Endowment	0	10,000	10,000	0	17,000
Christmas in the Park	0	1,000	1,000	600	100
Combined Gifts	0	5,500	5,500	0	5,400
Community Cultural Council	0	6,000	6,000	0	5,500
Friends of Paul Moore Park	0	38,000	38,000	0	40,000
Gullo Park Turf Irrigation	0	17,000	17,000	0	18,000
Happy Hollow Zoo Improvement	911	10,000	10,000	1,100	9,100
Hershey Youth Track	4,381	15,000	15,000	3,000	3,500

GIFT TRUST FUND (139) (CONT'D.)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
USE OF FUNDS (CONT'D.)					
PRNS Purposes: (Cont'd.)					
Jaguar Exhibit	230,671	145,000	145,000	26,360	0
Japanese Friendship Garden	0	3,000	3,000	0	400
Leland High School Tennis	0	2,000	2,000	0	2,000
Lone Hill Park Tree Plant	0	500	500	0	180
Mayor's Aging Conference	0	10,000	10,000	0	10,300
Mayor's Youth Conference	0	14,000	14,000	0	14,000
McClaren Circles Design Hstry	0	7,000	7,000	0	7,000
Misc Gifts Under \$1,000	0	8,000	8,000	0	8,000
Mise and Starbird Gift	0	52,000	52,000	0	55,200
Nicolas Prusch Swimming	0	300,000	300,000	0	283,000
Old Mill Exhibit	0	500	500	500	1,000
Overfelt Gardens	290	1,000	1,000	0	550
RP & CS Gen Gifts over \$1,000	0	6,000	6,000	0	10,900
San Jose Beautiful Program	0	200	200	130	0
Senior Companion	309	4,000	4,000	1,500	2,200
Senior Games - San Jose	2,284	40,000	40,000	10,000	39,900
So. Side Com Ctr. Gazebo	0	6,000	6,000	0	5,500
Southside Community Center	0	10,000	10,000	0	9,300
Spay / Neuter	0	1,500	1,500	0	1,150
St. James Park Landscaping	0	10,000	10,000	0	9,150
Willow Glen Founders Day	0	6,500	6,500	0	6,600
Youth Commission	0	15,000	15,000	0	11,250
Youth Sports Fair	0	1,000	1,000	0	600
Zoo Educator Grant	0	5,000	5,000	5,000	500
Public Safety Purposes:					
Anti-Theft Car Campaign	0	350	350	0	350
CADPE-Drug Education	0	1,500	1,500	0	1,300
Cal-Gang Node Database	12,255	14,080	7,745	6,700	0
Canine Unit	0	100	100	0	50
Child Safety Seats	0		16,000	6,300	11,000
Children's Interview Center	269	30,000	30,000	0	32,500
Comm Facilities Fitness Center	0	2,000	2,000	0	2,100
Community Services Program	1,496	1,500	1,500	0	1,400
Crime Prevention Comm.	0	700	700	0	700
Cybercadet Program	6,091	6,000	6,000	0	4,500
G.E.A.R. Program	0	300	300	0	250
Hazardous Material Training	0	3,000	3,000	2,300	0
Major Awards Banquet	3,660	9,500	9,500	0	13,000
Police & School Partnership	922	12,078	16,478	600	8,700
Police Educational Robot	2,545	10,000	12,455	4,400	2,250
Police Educational Robot (Grant)	0	200	2,500	0	0
Police Historical Program	0	6,000	10,000	6,100	0
Police Mounted Unit	14,989	4,500	4,500	4,500	8,750
Public Education Program	0	65,000	65,000	0	0
Recruitment Program	0	0	0	0	0
Robbery Secret Witness	0	15,000	15,000	0	15,000
S.A.V.E. Program	0	0	0	0	10,500

GIFT TRUST FUND (139) (CONT'D.)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
USE OF FUNDS (CONT'D.)					
Public Safety Purposes: (Cont'd.)					
School Safety Gifts	0	2,000	2,000	3,000	24,500
Thermal Imaging Helmets	0	8,000	8,000	6,800	0
Trauma Kits	15,935	0	1,624	0	1,750
VOLT Program	0	0		0	0
Volunteer Program	0	1,500	1,500	0	575
Transportation Purposes:					
Our City Forest	0	200	200	0	200
Finance Department Purposes:					
Child Care Gifts	0	6,000	6,000	0	0
Employee Recognition	0	400	400	400	0
Public Works Purposes:				0	0
Kinjo Gardens	0	4,500	4,500	0	4,500
City Manager Purposes:					
Berryessa Center Art Project	5,750	27,000	27,000	12,300	11,000
Cat Spay / Neuter Program	0	2,100	2,100	0	2,200
Computer Equipment	0	7,500	7,500	0	8,200
Packard Foundation	0	200	200	0	200
San Jose Best	0	3,000	3,000	0	3,000
Total Expenditures	505,381	2,940,608	1,930,152	301,110	1,200,755
Ending Fund Balance					
Reserve for Gifts	1,252,991	594,459	510,239	1,326,846	231,231
Reserve for Encumbrances	18,648	0	18,648	18,648	18,648
Total Ending Fund Balance	1,271,639	594,459	528,887	1,345,494	249,879
TOTAL USE OF FUNDS	1,777,020	3,535,067	2,459,039	1,646,604	1,450,634

HOME INVESTMENT PARTNERSHIP PROGRAM FUND (445)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrance	299,322	299,322	351,964	351,964	351,964
Unrestricted	639,258	683,894	1,416,751	1,416,751	1,735,412
Total Beginning Fund Balance	938,580	983,216	1,768,715	1,768,715	2,087,376
Revenue					
Grant Revenue	5,118,041	6,126,398	6,126,398	6,400,000	5,526,000
Interest	155,090	65,000	65,000	75,000	75,000
Loan Repayments	970,053	150,000	150,000	230,000	160,000
Redvpt SNI Rehab Program	0	0	0	0	4,000,000
Redvpt Home Venture Fund	0	0	0	0	2,000,000
Total Revenue	6,243,184	6,341,398	6,341,398	6,705,000	11,761,000
TOTAL SOURCE OF FUNDS	7,181,764	7,324,614	8,110,113	8,473,715	13,848,376
USE OF FUNDS					
Expenditures					
Program Expenditures					
Home Loans and Grants	3,711,618	4,317,000	4,317,000	3,385,300	4,566,094
Emergency Shelter Grants	0	443,000	443,000	443,000	442,000
Rental Rehab Prgm Projs	14,099	400,000	400,000	250,000	450,000
NHS Program (Home Venture)	250,000	0	0	0	2,000,000
SNI Housing Rehab Program	0	0	0	0	3,500,000
Housing and Homeless Projects	10,000	0	0	0	0
Project Match	20,000	20,000	20,000	10,430	0
HOPWA SHAPSS	271,673	0	903,483	903,483	0
HOPWA Grants	630,702	723,000	723,000	723,000	741,000
Total Program Expenditures	4,908,092	5,903,000	6,806,483	5,715,213	11,699,094
Operating Expenditures					
Personal Services	360,251	449,628	474,917	474,917	643,663
Non-Personal/Equipment	111,870	156,275	156,275	156,275	211,330
Info Tech Operations	15,461	19,727	20,857	20,857	21,488
Overhead Reimb to Gen Fund	17,375	18,036	19,077	19,077	19,077
Total Operating Expenditures	504,957	643,666	671,126	671,126	895,558
Grand Total Expenditures	5,413,049	6,546,666	7,477,609	6,386,339	12,594,652
Ending Fund Balance					
Reserve for Encumbrance	351,964	299,322	351,964	351,964	351,964
Unrestricted	1,416,751	478,626	280,540	1,735,412	901,760
Total Ending Fund Balance	1,768,715	777,948	632,504	2,087,376	1,253,724
TOTAL USE OF FUNDS	7,181,764	7,324,614	8,110,113	8,473,715	13,848,376

HOUSING AND HOMELESS FUND (440)

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrance	242,586	242,586	286,861	286,861	286,861
Unrestricted	<u>1,036,178</u>	<u>1,012,178</u>	<u>1,247,654</u>	<u>1,247,654</u>	<u>1,272,654</u>
Total Beginning Fund Balance	<u>1,278,764</u>	<u>1,254,764</u>	<u>1,534,515</u>	<u>1,534,515</u>	<u>1,559,515</u>
Revenue					
Miscellaneous Revenue	521,064	300,000	300,000	800,000	350,000
Interest	<u>108,673</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>
Total Revenue	<u>629,737</u>	<u>375,000</u>	<u>375,000</u>	<u>875,000</u>	<u>425,000</u>
Transfer					
Low/Mod Income Hsg Fund	<u>301,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Transfer	<u>301,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL SOURCE OF FUNDS	<u>2,209,501</u>	<u>1,629,764</u>	<u>1,909,515</u>	<u>2,409,515</u>	<u>1,984,515</u>
USE OF FUNDS					
Expenditures					
Housing and Homeless Projects	<u>674,986</u>	<u>850,000</u>	<u>850,000</u>	<u>850,000</u>	<u>1,000,000</u>
Total Expenditures	<u>674,986</u>	<u>850,000</u>	<u>850,000</u>	<u>850,000</u>	<u>1,000,000</u>
Ending Fund Balance					
Reserve for Encumbrance	286,861	242,586	286,861	286,861	286,861
Unrestricted	<u>1,247,654</u>	<u>537,178</u>	<u>772,654</u>	<u>1,272,654</u>	<u>697,654</u>
Total Ending Fund Balance	<u>1,534,515</u>	<u>779,764</u>	<u>1,059,515</u>	<u>1,559,515</u>	<u>984,515</u>
TOTAL USE OF FUNDS	<u>2,209,501</u>	<u>1,629,764</u>	<u>1,909,515</u>	<u>2,409,515</u>	<u>1,984,515</u>

INTEGRATED WASTE MANAGEMENT FUND (423)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	3,893,899	2,400,000	3,159,516	3,159,516	3,159,516
Contingency Reserve	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Unrestricted	13,081,716	13,167,301	12,574,340	12,574,340	6,558,893
Total Beginning Fund Balance	18,475,615	17,067,301	17,233,856	17,233,856	11,218,409
Revenue					
Recycle Plus Collection Charges	53,286,889	54,266,576	54,266,576	54,205,171	56,429,316
AB 939 Fees	5,191,674	4,947,309	4,947,309	4,926,029	3,985,626
Franchise Applications	5,265	400	400	400	400
HHW Revenue from County	136,706	0	193,185	265,591	200,000
Miscellaneous Solid Waste	489,490	480,000	480,000	336,000	370,000
Lien-Related Charges	1,988,108	2,105,000	2,105,000	2,082,480	2,115,500
Interest	1,686,500	732,699	732,699	967,655	546,177
SB 332 Revenue	265,730	265,634	265,634	265,634	704,332
Grant Revenue	395,789	0	757,142	757,142	357,143
Total Revenue	63,446,151	62,797,618	63,747,945	63,806,102	64,708,494
Transfers					
Lifeline Discount Subsidy	371,447	420,000	420,000	376,000	450,000
Total Transfers	371,447	420,000	420,000	376,000	450,000
TOTAL SOURCE OF FUNDS	82,293,213	80,284,919	81,401,801	81,415,958	76,376,903
USE OF FUNDS					
Expenditures					
Personal Services - ESD	3,190,531	3,887,120	4,103,765	3,874,647	4,165,624
Non-Personal/Equipment - ESD	3,324,965	6,287,661	6,480,846	4,522,306	5,914,762
SFD Recycle Plus - ESD	30,299,710	31,363,100	31,763,100	31,262,555	24,438,086
MFD Recycle Plus - ESD	6,309,767	6,906,400	6,706,400	6,706,400	7,147,072
Yard Trimmings Contract - ESD	10,625,077	12,074,100	11,874,100	11,484,900	14,104,222
Utility Billing/Admin. Svcs.-Finan	1,017,332	1,208,731	1,259,760	1,072,206	1,201,230
Admin. Svcs. - Gen'l. Svcs.	811,312	1,012,320	1,021,344	951,695	1,042,060
Admin. Svcs. - Info Technology	88,499	98,393	103,780	93,628	134,757
Admin. Svcs. - City Manager	5,231	6,649	6,649	6,649	6,875
Debris Hauling - Transportation	79,239	138,719	142,566	138,719	442,073
IDC Disposal Agreement	7,527,331	8,184,000	8,184,000	8,184,000	8,277,298
Workers' Comp Claims	110,000	70,000	70,000	54,433	70,000
Delinquent Lien Releases	57,109	60,000	60,000	82,000	60,000
General Fund Overhead	1,599,102	1,656,019	1,753,775	1,753,871	1,095,280
Operating Contingency	0	384,921	1,233	1,233	100,000
Total Expenditures	65,045,205	73,338,133	73,531,318	70,189,242	68,199,339

INTEGRATED WASTE MANAGEMENT FUND (423) (CONT'D.)

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
USE OF FUNDS (CONT'D.)					
Transfers:					
Gen'l Fund (Workers' Comp Ad)	4,100	0	0	0	0
Gen'l Fund (Overhead)	4,619	0	0	0	0
Gen'l Fund (Customer Call Ctr)	5,433	8,307	8,307	8,307	0
Total Transfers	14,152	8,307	8,307	8,307	0
Ending Fund Balance					
Reserve for Encumbrances	3,159,516	2,400,000	3,159,516	3,159,516	3,159,516
Contingency Reserve	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Unrestricted	12,574,340	3,038,479	3,202,660	6,558,893	3,518,048
Total Ending Fund Balance	17,233,856	6,938,479	7,862,176	11,218,409	8,177,564
TOTAL USE OF FUNDS	<u>82,293,213</u>	<u>80,284,919</u>	<u>81,401,801</u>	<u>81,415,958</u>	<u>76,376,903</u>

LIBRARY BENEFIT ASSESSMENT DISTRICT FUND (412)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	633,894	633,894	339,743	339,743	339,743
Unrestricted	2,050,660	992,410	2,177,657	2,162,465	1,665,527
Total Beginning Fund Balance	2,684,554	1,626,304	2,517,400	2,502,208	2,005,270
Revenue					
Benefit Assessment District	6,023,683	6,060,000	6,060,000	6,060,000	6,120,000
Interest	154,678	150,000	150,000	150,000	150,000
Total Revenue	6,178,361	6,210,000	6,210,000	6,210,000	6,270,000
TOTAL SOURCE OF FUNDS	8,862,915	7,836,304	8,727,400	8,712,208	8,275,270
USE OF FUNDS					
Expenditures:					
Operating Expenditures:					
Personal Services	2,341,042	2,566,269	3,011,338	3,011,338	2,832,529
Non-Personal/Equipment	384,635	397,800	465,600	465,600	417,900
Workers' Compensation Claims	0	0	0	0	0
Contingency Reserve	0	100,000	100,000	0	100,000
Total Operating Expenses	2,725,677	3,064,069	3,576,938	3,476,938	3,350,429
Capital Expenditures:					
Acquisition of Materials	2,808,423	2,635,000	3,025,000	2,760,000	2,979,000
Automation Projects	573,021	555,000	725,000	367,000	1,148,000
e-Branch	160,292	200,000	322,000	102,000	220,000
Facilities Improvement	66,449	0	24,000	1,000	23,000
General Equipmt and Furnishings		0	0	0	0
Automation & System Maint.	26,845	0		0	0
Total Capital Expenditures	3,635,030	3,390,000	4,096,000	3,230,000	4,370,000
Total Expenditures	6,360,707	6,454,069	7,672,938	6,706,938	7,720,429
Ending Fund Balance					
Reserve for Encumbrances	339,743	633,894	339,743	339,743	339,743
Unrestricted	2,162,465	748,341	714,719	1,665,527	215,098
Total Ending Fund Balance	2,502,208	1,382,235	1,054,462	2,005,270	554,841
TOTAL USE OF FUNDS	8,862,915	7,836,304	8,727,400	8,712,208	8,275,270

LOCAL LAW ENFORCEMENT BLOCK GRANT FUND (415)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	916,491	916,491	330,154	330,154	330,154
Unrestricted	769,188	698,358	689,135	689,135	941,061
Total Beginning Fund Balance	1,685,679	1,614,849	1,019,289	1,019,289	1,271,215
Revenue					
Federal Revenue	1,128,904	0	1,126,700	1,126,700	0
Interest Income	105,207	0	125,189	125,189	0
Total Revenue	1,234,111	0	1,251,889	1,251,889	0
Transfers					
General Fund - City Match	125,434	0	0	0	0
Total Transfers	125,434	0	0	0	0
TOTAL SOURCE OF FUNDS	3,045,224	1,614,849	2,271,178	2,271,178	1,271,215
USE OF FUNDS					
Expenditures					
Operating Expenses					
1998-2000 LLEBG	497,093	0	22,584	22,584	0
1999-2001 LLEBG	1,101,656	61,682	120,872	120,872	0
2000-2002 LLEBG	427,186	530,679	545,679	195,920	349,759
2001-2003 LLEBG	0	0	1,251,889	660,587	591,302
Total Operating Expenses	2,025,935	592,361	1,941,024	999,963	941,061
Total Expenditures	2,025,935	592,361	1,941,024	999,963	941,061
Ending Fund Balance					
Reserve for Encumbrances	330,154	916,491	330,154	330,154	330,154
Unrestricted	689,135	105,997	0	941,061	0
Total Ending Fund Balance	1,019,289	1,022,488	330,154	1,271,215	330,154
TOTAL USE OF FUNDS	3,045,224	1,614,849	2,271,178	2,271,178	1,271,215

LOW AND MODERATE INCOME HOUSING FUND (443)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrance	5,695,563	5,695,563	17,883,636	17,883,636	17,883,636
Reserve for Restricted Cash	1,184,472	1,184,472	1,247,617	1,247,617	1,247,617
Unrestricted	6,911,530	3,510,902	(1,822,125)	(1,822,125)	2,233,105
Total Beginning Fund Balance	13,791,565	10,390,937	17,309,128	17,309,128	21,364,358
Revenue					
Loan Repayments	11,728,507	8,683,000	8,683,000	10,035,115	11,500,000
Interest	1,211,250	1,000,000	1,000,000	1,000,000	1,000,000
20% Tax Increment	28,228,710	29,387,800	29,387,800	37,000,000	38,110,000
Line of Credit	8,300,000	69,000,000	71,000,000	30,000,000	30,000,000
Net Bond Sale Proceeds	44,129,713	62,000,000	62,000,000	62,000,000	100,000,000
Miscellaneous Revenue	1,436,225	50,000	50,000	700,000	50,000
Redvlt Replacement Housing	0	3,500,000	500,000	3,463,313	0
Redvlt Supplemental Funding	7,624,785	27,800,000	27,300,000	23,800,000	34,870,828
Total Revenue	102,659,190	201,420,800	199,920,800	167,998,428	215,530,828
TOTAL SOURCE OF FUNDS	116,450,755	211,811,737	217,229,928	185,307,556	236,895,186
USE OF FUNDS					
Expenditures					
Program Expenditures					
Hsg Loans, Grants, & Acq	48,539,899	83,600,000	79,350,000	77,850,000	122,170,000
Extremely Low-Inc Hsg Res	0	27,300,000	27,300,000	27,593,313	34,870,828
Hsg Predevelopment Activity	0	400,000	400,000	400,000	400,000
Teacher Loan Program	3,136,400	4,000,000	4,000,000	5,000,000	4,000,000
Loan Management	653,790	950,000	950,000	950,000	950,000
Total Program Expenditures	52,330,089	116,250,000	112,000,000	111,793,313	162,390,828
Operating Expenditures					
Hsg Dept Personal Services	4,882,809	5,048,652	5,121,736	5,121,736	6,053,901
Hsg Dept Non-Personal/Equip.	1,214,635	1,532,124	1,544,548	1,479,548	1,683,136
Attorney Operations	471,514	498,778	525,813	525,813	600,141
Finance Operations	53,397	95,941	99,924	99,924	166,303
Info Tech Operations	168,587	180,271	191,680	191,680	196,121
Ofc of the City Mgr Operations	39,373	48,379	50,079	50,079	50,412
Office of Equality Assurance	62,926	70,819	74,669	74,669	0
PBCE Dept Operations	213,734	286,190	293,318	170,118	256,972
PRNS Operations	0	32,020	33,781	33,781	36,640
Public Works	0	0	0	0	195,976
Overhead Reimb to Gen Fund	681,145	804,685	812,311	812,311	754,701
Wrks' Comp Claims & Pymts	12,747	31,000	31,000	31,000	31,000
Operating Contingency	0	150,000	0	0	150,000
Total Operating Expenditures	7,800,867	8,778,859	8,778,859	8,590,659	10,175,303
Total Expenditures	60,130,956	125,028,859	120,778,859	120,383,972	172,566,131

LOW AND MODERATE INCOME HOUSING FUND (443)
(CONT'D.)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
USE OF FUNDS (CONT'D.)					
Debt Service	7,040,748	11,662,292	11,662,292	10,450,582	11,500,000
Cost of Bond Sale Issuance	0	2,000,000	2,000,000	2,000,000	2,000,000
Interest on Line of Credit	1,657,270	2,700,000	2,700,000	350,000	750,000
Line of Credit Payment	30,000,000	60,000,000	60,000,000	30,000,000	30,000,000
Transfers					
Gen Fund for Wrkrs' Comp Admin	6,000	0	0	0	0
Gen Fund for Call Center	5,653	8,644	8,644	8,644	0
Citywide Park Const. & Convey.	0	0	750,000	750,000	0
Tax Fund					
Housing & Homeless Fund	301,000	0	0	0	0
Total Transfers	312,653	8,644	758,644	758,644	0
Grand Total Expenditures	99,141,627	201,399,795	197,899,795	163,943,198	216,816,131
Ending Fund Balance					
Reserve for Encumbrance	17,883,636	5,695,563	17,883,636	17,883,636	17,883,636
Reserve for Restricted Cash	1,247,617	1,184,472	1,247,617	1,247,617	1,247,617
Unrestricted	(1,822,125)	3,531,907	198,880	2,233,105	947,802
Total Ending Fund Balance	17,309,128	10,411,942	19,330,133	21,364,358	20,079,055
TOTAL USE OF FUNDS	116,450,755	211,811,737	217,229,928	185,307,556	236,895,186

MAINTENANCE DISTRICT #1 (LOS PASEOS) FUND (352)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	30,136	30,136	21,780	21,780	21,780
Unrestricted	190,675	166,308	203,288	203,288	223,859
Total Beginning Fund Balance	220,811	196,444	225,068	225,068	245,639
Revenue					
Taxes and Special Assessments	164,742	148,000	148,000	165,272	166,930
Interest	11,574	8,000	8,000	9,024	9,358
Total Revenue	176,316	156,000	156,000	174,296	176,288
TOTAL SOURCE OF FUNDS	397,127	352,444	381,068	399,364	421,927
USE OF FUNDS					
Operating Expenditures					
Personal Services	13,778	18,479	19,296	19,000	20,420
Non-Personal/Equipment	157,781	157,179	157,610	130,000	157,420
Total Operating Expenditures	171,559	175,658	176,906	149,000	177,840
Workers' Comp Claims	500	500	500	4,725	5,000
Total Expenditures	172,059	176,158	177,406	153,725	182,840
Ending Fund Balance					
Reserve for Encumbrances	21,780	30,136	21,780	21,780	21,780
Unrestricted	203,288	146,150	181,882	223,859	217,307
Total Ending Fund Balance	225,068	176,286	203,662	245,639	239,087
TOTAL USE OF FUNDS	397,127	352,444	381,068	399,364	421,927

MAINTENANCE DISTRICT #2B (FOREIGN TRADE ZONE)
(FUND 354)

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	25,372	25,372	41,239	41,239	41,239
Unrestricted	<u>339,286</u>	<u>330,694</u>	<u>304,843</u>	<u>304,843</u>	<u>281,685</u>
Total Beginning Fund Balance	364,658	356,066	346,082	346,082	322,924
Transfers					
General Fund	<u>2,784</u>	<u>2,784</u>	<u>2,784</u>	<u>2,784</u>	<u>2,784</u>
Total Transfers	2,784	2,784	2,784	2,784	2,784
Revenue					
Special Assessments	70,919	75,200	75,200	75,200	77,456
Interest	<u>20,006</u>	<u>16,500</u>	<u>16,500</u>	<u>12,958</u>	<u>13,437</u>
Total Revenue	90,925	91,700	91,700	88,158	90,893
TOTAL SOURCE OF FUNDS	<u>458,367</u>	<u>450,550</u>	<u>440,566</u>	<u>437,024</u>	<u>416,601</u>
USE OF FUNDS					
Operating Expenditures					
Personal Services	30,924	34,226	35,830	25,000	36,515
Non-Personal/Equipment	<u>81,361</u>	<u>104,010</u>	<u>104,815</u>	<u>89,100</u>	<u>104,040</u>
Total Operating Expenditures	112,285	138,236	140,645	114,100	140,555
Workers' Comp Claims	0	500	500	0	500
Total Expenditures	112,285	138,736	141,145	114,100	141,055
Ending Fund Balance					
Reserve for Encumbrances	41,239	25,372	41,239	41,239	41,239
Unrestricted	<u>304,843</u>	<u>286,442</u>	<u>258,182</u>	<u>281,685</u>	<u>234,307</u>
Total Ending Fund Balance	346,082	311,814	299,421	322,924	275,546
TOTAL USE OF FUNDS	<u>458,367</u>	<u>450,550</u>	<u>440,566</u>	<u>437,024</u>	<u>416,601</u>

MAINTENANCE DISTRICT #4 (GATEWAY PLACE) FUND (356)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	14,286	14,286	26,251	26,251	26,251
Unrestricted	143,217	105,763	129,180	129,180	72,385
Total Beginning Fund Balance	157,503	120,049	155,431	155,431	98,636
Transfers					
General Fund	0	10,400	10,400	10,400	10,400
Total Transfers	0	10,400	10,400	10,400	10,400
Revenue					
Special Assessments	52,000	52,000	52,000	0	69,700
Interest	8,850	5,500	5,500	6,705	6,953
Total Revenue	60,850	57,500	57,500	6,705	76,653
TOTAL SOURCE OF FUNDS	218,353	187,949	223,331	172,536	185,689
USE OF FUNDS					
Operating Expenditures					
Personal Services	14,796	6,792	7,182	6,000	8,061
Non-Personal/Equipment	48,126	85,957	86,139	67,400	83,275
Total Operating Expenditures	62,922	92,749	93,321	73,400	91,336
Workers' Comp Claims	0	500	500	500	500
Total Expenditures	62,922	93,249	93,821	73,900	91,836
Ending Fund Balance					
Reserve for Encumbrances	26,251	14,286	26,251	26,251	26,251
Unrestricted	129,180	80,414	103,259	72,385	67,602
Total Ending Fund Balance	155,431	94,700	129,510	98,636	93,853
TOTAL USE OF FUNDS	218,353	187,949	223,331	172,536	185,689

**MAINTENANCE DISTRICT #5A (ORCHARD, 1st-PLUMERIA)
FUND (357)**

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	7,255	7,255	3,411	3,411	3,411
Unrestricted	<u>62,607</u>	<u>64,130</u>	<u>102,087</u>	<u>102,087</u>	<u>100,231</u>
Total Beginning Fund Balance	69,862	71,385	105,498	105,498	103,642
Revenue					
Special Assessments	52,931	24,000	24,000	24,000	24,720
Interest	<u>4,309</u>	<u>3,200</u>	<u>3,200</u>	<u>4,244</u>	<u>4,401</u>
Total Revenue	57,240	27,200	27,200	28,244	29,121
TOTAL SOURCE OF FUNDS	<u>127,102</u>	<u>98,585</u>	<u>132,698</u>	<u>133,742</u>	<u>132,763</u>
USE OF FUNDS					
Operating Expenditures					
Personal Services	5,846	6,792	7,182	7,000	8,061
Non-Personal/Equipment	<u>15,758</u>	<u>24,378</u>	<u>24,560</u>	<u>23,100</u>	<u>24,775</u>
Total Operating Expenditures	21,604	31,170	31,742	30,100	32,836
Workers' Comp Claims	0	500	500	0	500
Total Expenditures	21,604	31,670	32,242	30,100	33,336
Ending Fund Balance					
Reserve for Encumbrances	3,411	7,255	3,411	3,411	3,411
Unrestricted	<u>102,087</u>	<u>59,660</u>	<u>97,045</u>	<u>100,231</u>	<u>96,016</u>
Total Ending Fund Balance	105,498	66,915	100,456	103,642	99,427
TOTAL USE OF FUNDS	<u>127,102</u>	<u>98,585</u>	<u>132,698</u>	<u>133,742</u>	<u>132,763</u>

**MAINTENANCE DISTRICT #5B (ORCHARD,
PLUMERIA-TRIMBLE) FUND (358)**

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	557	557	11,910	11,910	11,910
Unrestricted	103,477	105,245	80,783	80,783	82,228
Total Beginning Fund Balance	104,034	105,802	92,693	92,693	94,138
Revenue					
Special Assessments	1,419	28,700	28,700	28,700	29,561
Interest	6,145	4,800	4,800	4,045	4,195
Total Revenue	7,564	33,500	33,500	32,745	33,756
TOTAL SOURCE OF FUNDS	<u>111,598</u>	<u>139,302</u>	<u>126,193</u>	<u>125,438</u>	<u>127,894</u>
USE OF FUNDS					
Operating Expenditures					
Personal Services	5,955	6,792	7,182	6,900	8,061
Non-Personal/Equipment	12,950	29,553	29,735	24,400	29,950
Total Operating Expenditures	18,905	36,345	36,917	31,300	38,011
Workers' Comp Claims	0	500	500	0	500
Total Expenditures	18,905	36,845	37,417	31,300	38,511
Ending Fund Balance					
Reserve for Encumbrances	11,910	557	11,910	11,910	11,910
Unrestricted	80,783	101,900	76,866	82,228	77,473
Total Ending Fund Balance	92,693	102,457	88,776	94,138	89,383
TOTAL USE OF FUNDS	<u>111,598</u>	<u>139,302</u>	<u>126,193</u>	<u>125,438</u>	<u>127,894</u>

MAINTENANCE DISTRICT #6 (RIVER OAKS) FUND (359)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	(4,664)	0	32,159	32,159	32,159
Unrestricted	481,038	245,089	335,616	335,616	292,708
Total Beginning Fund Balance	476,374	245,089	367,775	367,775	324,867
Transfers					
General Fund	7,162	7,162	7,162	7,162	7,162
Total Transfers	7,162	7,162	7,162	7,162	7,162
Revenue					
Special Assessments	0	49,000	49,000	49,000	50,470
Interest	26,153	14,000	14,000	13,910	14,425
Total Revenue	26,153	63,000	63,000	62,910	64,895
TOTAL SOURCE OF FUNDS	509,689	315,251	437,937	437,847	396,924
USE OF FUNDS					
Operating Expenditures					
Personal Services	54,387	32,348	33,690	33,000	34,598
Non-Personal/Equipment	87,527	100,458	101,118	79,800	100,718
Total Operating Expenditures	141,914	132,806	134,808	112,800	135,316
Workers' Comp Claims	0	500	500	180	500
Total Expenditures	141,914	133,306	135,308	112,980	135,816
Ending Fund Balance					
Reserve for Encumbrances	32,159	0	32,159	32,159	32,159
Unrestricted	335,616	181,945	270,470	292,708	228,949
Total Ending Fund Balance	367,775	181,945	302,629	324,867	261,108
TOTAL USE OF FUNDS	509,689	315,251	437,937	437,847	396,924

MAINTENANCE DISTRICT #8 (ZANKER-MONTAGUE)
FUND (361)

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	22,267	22,267	22,261	22,261	22,261
Unrestricted	156,425	172,350	178,579	178,579	198,000
Total Beginning Fund Balance	178,692	194,617	200,840	200,840	220,261
Transfers					
General Fund	2,720	2,720	2,720	2,720	2,720
Total Transfers	2,720	2,720	2,720	2,720	2,720
Revenue					
Special Assessments	66,680	70,000	70,000	70,000	72,100
Interest	10,187	8,400	8,400	8,301	8,608
Total Revenue	76,867	78,400	78,400	78,301	80,708
TOTAL SOURCE OF FUNDS	258,279	275,737	281,960	281,861	303,689
USE OF FUNDS					
Operating Expenditures					
Personal Services	15,383	15,074	15,924	15,000	19,584
Non-Personal/Equipment	42,056	63,492	63,888	46,600	65,112
Total Operating Expenditures	57,439	78,566	79,812	61,600	84,696
Workers' Comp Claims	0	500	500	0	500
Total Expenditures	57,439	79,066	80,312	61,600	85,196
Ending Fund Balance					
Reserve for Encumbrances	22,261	22,267	22,261	22,261	22,261
Unrestricted	178,579	174,404	179,387	198,000	196,232
Total Ending Fund Balance	200,840	196,671	201,648	220,261	218,493
TOTAL USE OF FUNDS	258,279	275,737	281,960	281,861	303,689

**MAINTENANCE DISTRICT #9 (SANTA TERESA BLVD.)
FUND (362)**

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	163,292	163,292	71,731	71,731	71,731
Unrestricted	<u>116,735</u>	<u>42,821</u>	<u>112,701</u>	<u>112,701</u>	<u>147,279</u>
Total Beginning Fund Balance	280,027	206,113	184,432	184,432	219,010
Transfers					
General Fund	<u>0</u>	<u>27,144</u>	<u>27,144</u>	<u>27,144</u>	<u>27,144</u>
Total Transfers	0	27,144	27,144	27,144	27,144
Revenue					
Special Assessments	95,115	95,000	95,000	110,000	113,300
Interest	<u>10,840</u>	<u>2,500</u>	<u>2,500</u>	<u>7,434</u>	<u>7,709</u>
Total Revenue	105,955	97,500	97,500	117,434	121,009
TOTAL SOURCE OF FUNDS	<u>385,982</u>	<u>330,757</u>	<u>309,076</u>	<u>329,010</u>	<u>367,163</u>
USE OF FUNDS					
Operating Expenditures					
Personal Services	10,137	18,246	19,126	19,000	19,578
Non-Personal/Equipment	<u>191,413</u>	<u>91,432</u>	<u>91,869</u>	<u>91,000</u>	<u>91,505</u>
Total Operating Expenditures	201,550	109,678	110,995	110,000	111,083
Workers' Comp Claims	0	500	500	0	500
Total Expenditures	201,550	110,178	111,495	110,000	111,583
Ending Fund Balance					
Reserve for Encumbrances	71,731	163,292	71,731	71,731	71,731
Unrestricted	<u>112,701</u>	<u>57,287</u>	<u>125,850</u>	<u>147,279</u>	<u>183,849</u>
Total Ending Fund Balance	184,432	220,579	197,581	219,010	255,580
TOTAL USE OF FUNDS	<u>385,982</u>	<u>330,757</u>	<u>309,076</u>	<u>329,010</u>	<u>367,163</u>

MAINTENANCE DISTRICT #10 (OAKMEAD STORM STATION)
FUND (363)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	32,015	32,015	0	0	0
Unrestricted	878,440	977,554	904,137	904,137	684,417
Total Beginning Fund Balance	910,455	1,009,569	904,137	904,137	684,417
Revenue					
Special Assessments	220,000	0	0	0	0
Interest	52,048	50,000	50,000	35,680	37,000
Total Revenue	272,048	50,000	50,000	35,680	37,000
TOTAL SOURCE OF FUNDS	1,182,503	1,059,569	954,137	939,817	721,417
USE OF FUNDS					
Operating Expenditures					
Personal Services	78,463	91,772	97,708	97,000	105,426
Non-Personal/Equipment	199,903	155,618	158,413	158,400	195,412
Total Operating Expenditures	278,366	247,390	256,121	255,400	300,838
Workers' Comp Claims	0	500	500	0	500
Total Expenditures	278,366	247,890	256,621	255,400	301,338
Ending Fund Balance					
Reserve for Encumbrances	0	32,015	0	0	0
Unrestricted	904,137	779,664	697,516	684,417	420,079
Total Ending Fund Balance	904,137	811,679	697,516	684,417	420,079
TOTAL USE OF FUNDS	1,182,503	1,059,569	954,137	939,817	721,417

MAINTENANCE DISTRICT #11 (BROAKAW ROAD)
FUND (364)

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	1,652	1,652	12,609	12,609	12,609
Unrestricted	78,205	68,123	72,019	72,019	70,823
Total Beginning Fund Balance	79,857	69,775	84,628	84,628	83,432
Transfers					
General Fund	0	7,346	7,346	7,346	7,346
Total Transfers	0	7,346	7,346	7,346	7,346
Revenue					
Special Assessments	48,000	48,000	48,000	48,000	49,440
Interest	4,358	3,400	3,400	3,558	3,690
Total Revenue	52,358	51,400	51,400	51,558	53,130
TOTAL SOURCE OF FUNDS	<u>132,215</u>	<u>128,521</u>	<u>143,374</u>	<u>143,532</u>	<u>143,908</u>
USE OF FUNDS					
Operating Expenditures					
Personal Services	6,516	6,792	7,182	7,000	8,061
Non-Personal/Equipment	41,071	54,778	54,960	53,100	55,175
Total Operating Expenditures	47,587	61,570	62,142	60,100	63,236
Workers' Comp Claims	0	500	500	0	500
Total Expenditures	47,587	62,070	62,642	60,100	63,736
Ending Fund Balance					
Reserve for Encumbrances	12,609	1,652	12,609	12,609	12,609
Unrestricted	72,019	64,799	68,123	70,823	67,563
Total Ending Fund Balance	84,628	66,451	80,732	83,432	80,172
TOTAL USE OF FUNDS	<u>132,215</u>	<u>128,521</u>	<u>143,374</u>	<u>143,532</u>	<u>143,908</u>

MAINTENANCE DISTRICT #12 (N. FIRST-TASMAN)
FUND (365)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	29,176	29,176	23,003	23,003	23,003
Unrestricted	339,115	244,647	301,038	301,038	298,340
Total Beginning Fund Balance	368,291	273,823	324,041	324,041	321,343
Transfers					
General Fund	8,790	24,810	24,810	24,810	24,810
Total Transfers	8,790	24,810	24,810	24,810	24,810
Revenue					
Special Assessments	0	40,000	40,000	40,000	41,200
Interest	21,292	14,000	14,000	13,042	13,525
Total Revenue	21,292	54,000	54,000	53,042	54,725
TOTAL SOURCE OF FUNDS	398,373	352,633	402,851	401,893	400,878
USE OF FUNDS					
Operating Expenditures					
Personal Services	7,692	13,585	14,363	14,400	16,122
Non-Personal/Equipment	66,640	110,846	111,209	66,000	111,639
Total Operating Expenditures	74,332	124,431	125,572	80,400	127,761
Workers' Comp Claims	0	500	500	150	500
Total Expenditures	74,332	124,931	126,072	80,550	128,261
Ending Fund Balance					
Reserve for Encumbrances	23,003	29,176	23,003	23,003	23,003
Unrestricted	301,038	198,526	253,776	298,340	249,614
Total Ending Fund Balance	324,041	227,702	276,779	321,343	272,617
TOTAL USE OF FUNDS	398,373	352,633	402,851	401,893	400,878

MAINTENANCE DISTRICT #13 (KARINA CT.-ONEL DR.)
FUND (366)

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	2,047	2,047	15,913	15,913	15,913
Unrestricted	77,353	83,424	69,384	69,384	69,176
Total Beginning Fund Balance	79,400	85,471	85,297	85,297	85,089
Revenue					
Special Assessments	33,075	33,075	33,075	33,075	34,067
Interest	4,724	4,200	4,200	4,017	4,166
Total Revenue	37,799	37,275	37,275	37,092	38,233
TOTAL SOURCE OF FUNDS	<u><u>117,199</u></u>	<u><u>122,746</u></u>	<u><u>122,572</u></u>	<u><u>122,389</u></u>	<u><u>123,322</u></u>
USE OF FUNDS					
Operating Expenditures					
Personal Services	6,065	6,792	7,182	7,000	8,061
Non-Personal/Equipment	25,837	40,928	41,110	30,300	41,325
Total Operating Expenditures	31,902	47,720	48,292	37,300	49,386
Workers' Comp Claims	0	500	500	0	500
Total Expenditures	31,902	48,220	48,792	37,300	49,886
Ending Fund Balance					
Reserve for Encumbrances	15,913	2,047	15,913	15,913	15,913
Unrestricted	69,384	72,479	57,867	69,176	57,523
Total Ending Fund Balance	85,297	74,526	73,780	85,089	73,436
TOTAL USE OF FUNDS	<u><u>117,199</u></u>	<u><u>122,746</u></u>	<u><u>122,572</u></u>	<u><u>122,389</u></u>	<u><u>123,322</u></u>

MAINTENANCE DISTRICT #14 (HELLYER AVE.) FUND (367)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	18,857	18,857	64,739	64,739	64,739
Unrestricted	249,052	195,150	176,864	176,864	132,438
Total Beginning Fund Balance	267,909	214,007	241,603	241,603	197,177
Transfers					
General Fund	26,720	40,720	40,720	40,720	40,720
Total Transfers	26,720	40,720	40,720	40,720	40,720
Revenue					
Special Assessments	0	0	0	0	50,400
Interest	15,838	8,500	8,500	10,154	10,530
Total Revenue	15,838	8,500	8,500	10,154	60,930
TOTAL SOURCE OF FUNDS	310,467	263,227	290,823	292,477	298,827
USE OF FUNDS					
Operating Expenditures					
Personal Services	19,217	24,869	26,128	26,100	29,793
Non-Personal/Equipment	49,647	101,582	102,194	69,200	103,089
Total Operating Expenditures	68,864	126,451	128,322	95,300	132,882
Workers' Comp Claims	0	500	500	0	500
Total Expenditures	68,864	126,951	128,822	95,300	133,382
Ending Fund Balance					
Reserve for Encumbrances	64,739	18,857	64,739	64,739	64,739
Unrestricted	176,864	117,419	97,262	132,438	100,706
Total Ending Fund Balance	241,603	136,276	162,001	197,177	165,445
TOTAL USE OF FUNDS	310,467	263,227	290,823	292,477	298,827

MAINTENANCE DISTRICT #15 (SILVER CREEK) FUND (368)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	176,939	176,939	293,792	293,792	293,792
Unrestricted	1,606,355	1,231,959	1,935,416	1,935,416	2,088,661
Total Beginning Fund Balance	1,783,294	1,408,898	2,229,208	2,229,208	2,382,453
Transfers					
General Fund	19,232	19,232	19,232	19,232	19,232
Total Transfers	19,232	19,232	19,232	19,232	19,232
Revenue					
Special Assessments	1,198,509	982,801	982,801	1,039,229	1,070,406
Interest	113,397	61,500	61,500	96,284	99,846
Total Revenue	1,311,906	1,044,301	1,044,301	1,135,513	1,170,252
TOTAL SOURCE OF FUNDS	3,114,432	2,472,431	3,292,741	3,383,953	3,571,937
USE OF FUNDS					
Operating Expenditures					
Personal Services	83,691	142,171	149,539	140,000	163,528
Non-Personal/Equipment	801,533	1,094,471	1,097,933	861,500	1,100,731
Total Operating Expenditures	885,224	1,236,642	1,247,472	1,001,500	1,264,259
Workers' Comp Claims	0	500	500	0	500
Total Expenditures	885,224	1,237,142	1,247,972	1,001,500	1,264,759
Ending Fund Balance					
Reserve for Encumbrances	293,792	176,939	293,792	293,792	293,792
Unrestricted	1,935,416	1,058,350	1,750,977	2,088,661	2,013,386
Total Ending Fund Balance	2,229,208	1,235,289	2,044,769	2,382,453	2,307,178
TOTAL USE OF FUNDS	3,114,432	2,472,431	3,292,741	3,383,953	3,571,937

MAINTENANCE DISTRICT #16 (ABORN-MURILLO) FUND (369)

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	243,480	243,480	288,327	288,327	288,327
Unrestricted	<u>549,034</u>	<u>313,293</u>	<u>386,058</u>	<u>386,058</u>	<u>383,996</u>
Total Beginning Fund Balance	792,514	556,773	674,385	674,385	672,323
Revenue					
Special Assessments	665,180	800,000	800,000	800,000	824,000
Interest	<u>42,626</u>	<u>7,700</u>	<u>7,700</u>	<u>29,138</u>	<u>30,216</u>
Total Revenue	707,806	807,700	807,700	829,138	854,216
TOTAL SOURCE OF FUNDS	<u>1,500,320</u>	<u>1,364,473</u>	<u>1,482,085</u>	<u>1,503,523</u>	<u>1,526,539</u>
USE OF FUNDS					
Operating Expenditures					
Personal Services	87,901	105,007	110,627	110,000	116,137
Non-Personal/Equipment	<u>738,034</u>	<u>854,941</u>	<u>857,607</u>	<u>721,200</u>	<u>864,000</u>
Total Operating Expenditures	825,935	959,948	968,234	831,200	980,137
Total Expenditures	825,935	959,948	968,234	831,200	980,137
Ending Fund Balance					
Reserve for Encumbrances	288,327	243,480	288,327	288,327	288,327
Unrestricted	<u>386,058</u>	<u>161,045</u>	<u>225,524</u>	<u>383,996</u>	<u>258,075</u>
Total Ending Fund Balance	674,385	404,525	513,851	672,323	546,402
TOTAL USE OF FUNDS	<u>1,500,320</u>	<u>1,364,473</u>	<u>1,482,085</u>	<u>1,503,523</u>	<u>1,526,539</u>

MAINTENANCE DISTRICT #18 (THE MEADOWLANDS)
FUND (372)

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	2,980	2,980	2,221	2,221	2,221
Unrestricted	<u>41,522</u>	<u>42,014</u>	<u>52,876</u>	<u>52,876</u>	<u>55,413</u>
Total Beginning Fund Balance	44,502	44,994	55,097	55,097	57,634
Revenue					
Special Assessments	37,640	37,600	37,600	37,600	38,728
Interest	<u>2,453</u>	<u>2,100</u>	<u>2,100</u>	<u>2,237</u>	<u>2,320</u>
Total Revenue	40,093	39,700	39,700	39,837	41,048
TOTAL SOURCE OF FUNDS	<u><u>84,595</u></u>	<u><u>84,694</u></u>	<u><u>94,797</u></u>	<u><u>94,934</u></u>	<u><u>98,682</u></u>
USE OF FUNDS					
Operating Expenditures					
Personal Services	5,196	8,803	9,296	7,000	9,572
Non-Personal/Equipment	<u>24,302</u>	<u>37,134</u>	<u>37,362</u>	<u>30,300</u>	<u>37,246</u>
Total Operating Expenditures	29,498	45,937	46,658	37,300	46,818
Total Expenditures	29,498	45,937	46,658	37,300	46,818
Ending Fund Balance					
Reserve for Encumbrances	2,221	2,980	2,221	2,221	2,221
Unrestricted	<u>52,876</u>	<u>35,777</u>	<u>45,918</u>	<u>55,413</u>	<u>49,643</u>
Total Ending Fund Balance	55,097	38,757	48,139	57,634	51,864
TOTAL USE OF FUNDS	<u><u>84,595</u></u>	<u><u>84,694</u></u>	<u><u>94,797</u></u>	<u><u>94,934</u></u>	<u><u>98,682</u></u>

MUNICIPAL GOLF COURSE FUND (518)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	138,438	138,438	4,786,256	4,786,256	396,628
Unrestricted	239,699	1,730,104	1,544,334	1,544,334	348,390
Total Beginning Fund Balance	378,137	1,868,542	6,330,590	6,330,590	745,018
Revenue					
San Jose Municipal	0	0	0	0	118,000
Rancho del Pueblo	0	0	0	0	161,000
Los Lagos	0	0	0	0	849,000
Concessions	127,087	195,444	195,444	195,444	0
Interest	571,523	20,000	20,000	20,000	20,000
Bond Proceeds - Capitol & Tuers	17,781,556	0	0	0	550,637
Total Revenue	18,480,166	215,444	215,444	215,444	1,698,637
Transfers					
Community Facility Revenue Fd	605,120	0	0	0	385,000
Total Transfers	605,120	0	0	0	385,000
TOTAL SOURCE OF FUNDS	19,463,423	2,083,986	6,546,034	6,546,034	2,828,655
USE OF FUNDS					
Expenditures					
Non-Personal/Equipment	50,000	192,464	192,464	92,464	100,000
San Jose Municipal	0	0	0	0	1,500
Rancho del Pueblo Golf Course	398,043	170,000	170,000	151,280	15,000
Los Lagos	0	0	0	0	77,000
Workers' Comp Claims	0	393	393	0	393
Total Expenditures	448,043	362,857	362,857	243,744	193,893
Capital Expenditures					
Capitol & Tuers	61,311	0	0	0	0
King Road	91,161	39,000	39,000	39,000	0
Tuers Golf Course	12,525,042	1,425,000	1,133,000	5,518,272	22,000
Coyote Creek	7,276	0	0	0	0
Total Capital Expenditures	12,684,790	1,464,000	1,172,000	5,557,272	22,000
Transfers					
Los Lagos Debt Service	0	0	0	0	1,151,911
Total Transfers	0	0	0	0	1,151,911
Ending Fund Balance					
Reserve for Encumbrances	4,786,256	138,438	4,494,256	396,628	396,628
Resv for Los Lagos Operating Fd	0	0	0	0	111,000
Reserve for Rancho Bond	0	0	0	0	385,000
Unrestricted	1,544,334	118,691	516,921	348,390	568,223
Total Ending Fund Balance	6,330,590	257,129	5,011,177	745,018	1,460,851
TOTAL USE OF FUNDS	19,463,423	2,083,986	6,546,034	6,546,034	2,828,655

MUNICIPAL HEALTH SERVICES PROGRAM FUND (132)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Restricted for Encumbrances	159,642	159,642	273,663	273,663	273,663
Unrestricted	351,611	340,558	606,662	606,662	518,155
Total Beginning Fund Balance	511,253	500,200	880,325	880,325	791,818
Revenue					
Health Care Financing Admin	5,088,604	5,178,866	5,178,866	5,178,866	7,176,009
Interest	71,813	30,000	30,000	30,000	30,000
Reimb for City Admin Costs	384,961	460,000	460,000	460,000	400,000
Reimb for Certification Reports	382,855	106,608	106,608	106,608	109,371
Total Revenue	5,928,233	5,775,474	5,775,474	5,775,474	7,715,380
TOTAL SOURCE OF FUNDS	6,439,486	6,275,674	6,655,799	6,655,799	8,507,198
USE OF FUNDS					
Expenditures					
Medicare Waiver	5,117,824	5,178,866	5,178,866	5,178,866	7,176,009
SJ Project Related Costs	255,874	390,404	408,007	408,007	345,317
Workers' Compensation Claims	0	500	500	500	500
Overhead	44,491	50,000	50,000	50,000	45,000
Quality Assurance/Utilization Rev	18,863	20,000	20,000	20,000	20,000
Community Information	0	0	0	0	0
Patient Svcs Info	22,253	50,000	50,000	50,000	50,000
Phase Down Plan	5,000	40,000	40,000	40,000	40,000
Certified Cost Reports	84,855	106,608	106,608	106,608	109,371
Gardner Health Ctr Support	0	0	0	0	0
Community Health Partnership	10,001	10,000	10,000	10,000	10,000
Total Expenditures	5,559,161	5,846,378	5,863,981	5,863,981	7,796,197
Ending Fund Balance					
Restricted for Encumbrances	273,663	159,642	273,663	273,663	273,663
Unrestricted	606,662	269,654	518,155	518,155	437,338
Total Ending Fund Balance	880,325	429,296	791,818	791,818	711,001
TOTAL USE OF FUNDS	6,439,486	6,275,674	6,655,799	6,655,799	8,507,198

POLICE & FIRE RETIREMENT FUND (135)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Claims	1,691,331,134	1,770,655,554	1,671,430,040	1,671,430,040	1,675,980,686
Total Beginning Fund Balance	1,691,331,134	1,770,655,554	1,671,430,040	1,671,430,040	1,675,980,686
Revenue					
Participant Income	15,542,889	17,200,000	17,200,000	16,996,000	19,700,000
Misc Income	0	0	0	0	0
Investment Income	1,005,055	115,100,000	115,100,000	30,600,000	94,500,000
Total Revenue	16,547,944	132,300,000	132,300,000	47,596,000	114,200,000
Transfers					
City Contributions	24,672,537	26,200,000	26,200,000	27,245,000	28,000,000
1970 COLA	4,580	4,700	4,700	3,550	3,300
1980 COLA	49,503	50,000	50,000	44,750	44,000
1990 COLA	29,414	35,500	35,500	27,400	26,000
Total Transfers	24,756,034	26,290,200	26,290,200	27,320,700	28,073,300
TOTAL SOURCE OF FUNDS	1,732,635,112	1,929,245,754	1,830,020,240	1,746,346,740	1,818,253,986
USE OF FUNDS					
Expenditures					
Personal Services	681,807	909,778	909,778	853,373	1,020,725
Non-Personal/Equip.	868,198	500,000	500,000	853,369	1,067,474
Other Salary Expenses	0	0	0	0	87,300
HR Medical Support	0	19,496	19,496	19,496	29,126
Benefits	48,084,967	53,750,000	53,750,000	55,540,600	61,095,000
Health Insurance	5,685,194	6,975,000	6,975,000	6,594,300	9,067,500
Professional Fees	5,801,409	7,081,100	7,081,100	6,429,215	7,815,250
1970 COLA	4,580	4,700	4,700	3,550	3,300
1980 COLA	49,503	50,000	50,000	44,750	44,000
1990 COLA	29,414	35,500	35,500	27,400	26,000
Total Expenditures	61,205,072	69,325,574	69,325,574	70,366,054	80,255,675
Ending Fund Balance					
Reserve for Claims	1,671,430,040	1,859,920,180	1,760,694,666	1,675,980,686	1,737,998,311
Total Ending Fund Balance	1,671,430,040	1,859,920,180	1,760,694,666	1,675,980,686	1,737,998,311
TOTAL USE OF FUNDS	1,732,635,112	1,929,245,754	1,830,020,240	1,746,346,740	1,818,253,986

SEWAGE TREATMENT CONNECTION FEE FUND (539)

STATEMENT OF SOURCE AND USE OF FUNDS

	<u>2000-2001 Actual</u>	<u>2001-2002 Adopted</u>	<u>2001-2002 Modified</u>	<u>2001-2002 Estimate</u>	<u>2002-2003 Adopted</u>
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Plant Expansion	<u>35,886,098</u>	<u>33,254,012</u>	<u>34,272,567</u>	<u>34,272,567</u>	<u>34,425,014</u>
Total Beginning Fund Balance	<u>35,886,098</u>	<u>33,254,012</u>	<u>34,272,567</u>	<u>34,272,567</u>	<u>34,425,014</u>
Revenue					
Connection Fees	<u>6,662,110</u>	<u>5,000,000</u>	<u>5,000,000</u>	<u>2,956,546</u>	<u>3,450,000</u>
Interest	<u>164,071</u>	<u>430,000</u>	<u>430,000</u>	<u>430,000</u>	<u>430,000</u>
Total Revenue	<u>6,826,181</u>	<u>5,430,000</u>	<u>5,430,000</u>	<u>3,386,546</u>	<u>3,880,000</u>
Transfers					
RDA Loan Repayment	<u>121,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Transfers	<u>121,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL SOURCE OF FUNDS	<u>42,833,279</u>	<u>38,684,012</u>	<u>39,702,567</u>	<u>37,659,113</u>	<u>38,305,014</u>
USE OF FUNDS					
Expenditures					
Collection Costs	<u>93,641</u>	<u>65,000</u>	<u>65,000</u>	<u>130,099</u>	<u>136,605</u>
Total Expenditures	<u>93,641</u>	<u>65,000</u>	<u>65,000</u>	<u>130,099</u>	<u>136,605</u>
Transfers					
Transfer WPC Capital	<u>3,179,000</u>	<u>3,080,000</u>	<u>3,080,000</u>	<u>3,080,000</u>	<u>3,080,000</u>
Transfer to SSUCF	<u>24,000</u>	<u>24,000</u>	<u>24,000</u>	<u>24,000</u>	<u>8,923,557</u>
Loan to Muni Water Capital	<u>5,264,071</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Transfers	<u>8,467,071</u>	<u>3,104,000</u>	<u>3,104,000</u>	<u>3,104,000</u>	<u>12,003,557</u>
Ending Fund Balance					
Reserve for Plant Expansion	<u>34,272,567</u>	<u>35,515,012</u>	<u>36,533,567</u>	<u>34,425,014</u>	<u>26,164,852</u>
Total Ending Fund Balance	<u>34,272,567</u>	<u>35,515,012</u>	<u>36,533,567</u>	<u>34,425,014</u>	<u>26,164,852</u>
TOTAL USE OF FUNDS	<u>42,833,279</u>	<u>38,684,012</u>	<u>39,702,567</u>	<u>37,659,113</u>	<u>38,305,014</u>

SEWER SERVICE & USE CHARGE FUND (541)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	1,107,299	1,107,299	788,012	788,012	788,012
Reserve for WC Claims	760,000	760,000	760,000	760,000	760,000
Rate Stabilization Reserve	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Unrestricted	32,255,715	23,085,227	26,039,783	26,039,783	24,180,243
Total Beginning Fund Balance	36,123,014	26,952,526	29,587,795	29,587,795	27,728,255
Revenue					
Residential	51,882,906	52,255,380	52,255,380	53,846,418	53,706,158
Commercial	13,662,988	11,938,200	11,938,200	12,353,582	12,609,983
Industrial	3,546,096	3,682,000	3,682,000	3,162,488	3,162,488
Sewer Installation	72,495	60,000	60,000	10,967	50,000
Interest	2,014,910	1,023,985	1,023,985	970,896	1,000,000
Penalties	2,660	5,000	5,000	0	5,000
Miscellaneous	106,697	1,000	1,000	48	1,000
SCVWD Reimbursements	61,725	0	0	0	0
Total Revenue	71,350,477	68,965,565	68,965,565	70,344,399	70,534,629
Transfers					
Trnsfr from Connection Fd	24,000	24,000	24,000	24,000	8,923,557
Total Transfers	24,000	24,000	24,000	24,000	8,923,557
TOTAL SOURCE OF FUNDS	107,497,491	95,942,091	98,577,360	99,956,194	107,186,441
USE OF FUNDS					
Expenditures					
Clean Water Financing Audit	20,848	30,000	30,000	24,000	30,000
Collection Costs	635,580	670,000	670,000	635,580	670,000
Env'tl Issues - Env'tl Svcs	762,009	1,829,068	1,851,441	1,721,186	1,787,087
Sewer Collection - Finance	406,767	431,710	455,269	423,005	481,999
Swr Maint. - Transportation	8,553,715	9,267,676	9,682,372	8,318,715	9,434,164
Swr Maint. - Public Works	810,663	1,225,806	1,289,683	810,663	1,275,845
Swr Maint. - Gen'l Services	30,172	223,372	229,625	146,819	220,857
Swr Maint. - Info Technology	122,441	162,035	172,140	159,040	181,930
Growth Mgmt. - PBCE	84,768	110,207	116,720	80,220	128,735
Mgmt. Svcs - City Manager	25,018	27,815	28,838	26,764	28,534
Mgmt. Svcs - City Attorney	303,726	316,093	334,626	313,593	352,675
Major Litigation - City Atty	0	600,000	600,000	0	600,000
Workers' Comp Claims	432,354	425,000	500,000	500,000	525,000
General Fund Overhead	2,573,395	2,718,561	2,894,392	2,894,392	2,922,074
Total Expenditures	14,761,456	18,037,343	18,855,106	16,053,977	18,638,900

SEWER SERVICE & USE CHARGE FUND (541) (CONT'D.)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
USE OF FUNDS (CONT'D.)					
Transfers					
Treatment Plant Oper Fd	32,100,000	22,000,000	23,000,000	24,500,000	40,565,000
Treatment Plant Capital Fd	2,700,000	1,055,000	1,055,000	1,055,000	1,055,000
SSUC Capital Fund	16,000,000	16,000,000	16,000,000	16,000,000	16,000,000
Trnsfr Debt Sve-CWFA(95)	5,959,700	5,957,653	5,957,653	5,957,653	5,956,430
Trnsfr Debt Sve-CWFA(97)	6,336,900	6,503,904	6,503,904	6,503,904	2,967,127
Gen'l Fd (Call Center)	9,040	13,823	13,823	13,823	0
Gen'l Fd (Interest Transfer)	0	2,143,000	2,143,000	2,143,582	0
Gen'l Fd (Wrkrs' Comp Adm)	42,600	0	0	0	0
Total Transfers	63,148,240	53,673,380	54,673,380	56,173,962	66,543,557
Ending Fund Balance					
Reserve for Encumbrances	788,012	1,107,299	788,012	788,012	788,012
Reserve for Workers' Comp Claims	560,000	760,000	760,000	760,000	760,000
Rate Stabilization Reserve	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Unrestricted	26,239,783	20,364,069	21,500,862	24,180,243	18,455,972
Total Ending Fund Balance	29,587,795	24,231,368	25,048,874	27,728,255	22,003,984
TOTAL USE OF FUNDS	107,497,491	95,942,091	98,577,360	99,956,194	107,186,441

STATE DRUG FORFEITURE FUND (417)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	28,503	28,503	28,503	28,503	28,503
Unrestricted	743,947	986,447	1,013,282	1,013,282	828,836
Total Beginning Fund Balance	772,450	1,014,950	1,041,785	1,041,785	857,339
Revenue					
State Revenue	224,768	0	0	51,500	0
Interest Income	52,067	30,000	30,000	35,000	35,000
Total Revenue	276,835	30,000	30,000	86,500	35,000
TOTAL SOURCE OF FUNDS	1,049,285	1,044,950	1,071,785	1,128,285	892,339
USE OF FUNDS					
Expenditures					
Operating Expenses					
Non-Personal/Equipment	0	356,356	531,356	270,946	260,410
Total Operating Expenses	0	356,356	531,356	270,946	260,410
Total Expenditures	0	356,356	531,356	270,946	260,410
Transfers					
Transfer to the General Fund	7,500	0	0	0	0
Total Transfers	7,500	0	0	0	0
Ending Fund Balance					
Reserve for Encumbrances	28,503	28,503	28,503	28,503	28,503
Unrestricted	1,013,282	660,091	511,926	828,836	603,426
Total Ending Fund Balance	1,041,785	688,594	540,429	857,339	631,929
TOTAL USE OF FUNDS	1,049,285	1,044,950	1,071,785	1,128,285	892,339

STORES FUND (551)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	176,117	176,117	278,494	278,494	278,494
Unrestricted	1,233,815	1,397,515	1,473,160	1,473,160	1,680,248
Total Beginning Fund Balance	1,409,932	1,573,632	1,751,654	1,751,654	1,958,742
Revenue					
Hydrant Sales	299,949	200,000	200,000	225,000	225,000
Total Revenue	299,949	200,000	200,000	225,000	225,000
Transfers					
Departmental Charges	4,474,804	4,300,000	4,300,000	4,500,000	4,600,000
Total Transfers	4,474,804	4,300,000	4,300,000	4,500,000	4,600,000
TOTAL SOURCE OF FUNDS	6,184,685	6,073,632	6,251,654	6,476,654	6,783,742
USE OF FUNDS					
Expenditures					
Personal Services	548,113	600,287	633,182	633,182	600,136
Non-Personal/Equipment	273,866	264,621	268,840	268,840	249,812
Total Operating Expenditures	821,979	864,908	902,022	902,022	849,948
Inventory Purchases	3,609,513	3,600,000	3,600,000	3,600,000	3,700,000
Workers' Comp. Claims Payment	0	2,000	2,000	2,000	2,000
Operating Contingency	535	50,000	12,886	12,886	50,000
Total Expenditures	4,432,027	4,516,908	4,516,908	4,516,908	4,601,948
Transfers					
General Fund (Call Center)	1,004	1,004	1,004	1,004	0
Total Transfers	1,004	1,004	1,004	1,004	0
Ending Fund Balance					
Reserve for Encumbrances	278,494	176,117	278,494	278,494	278,494
Unrestricted	1,473,160	1,379,603	1,455,248	1,680,248	1,903,300
Total Ending Fund Balance	1,751,654	1,555,720	1,733,742	1,958,742	2,181,794
TOTAL USE OF FUNDS	6,184,685	6,073,632	6,251,654	6,476,654	6,783,742

STORM SEWER OPERATING FUND (446)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	1,248,060	1,248,060	1,031,131	1,031,131	1,031,131
Unrestricted	2,112,700	2,255,514	2,437,379	2,437,379	1,758,284
Total Beginning Fund Balance	3,360,760	3,503,574	3,468,510	3,468,510	2,789,415
Revenue					
Assessments	12,508,417	12,726,000	12,726,000	12,846,848	13,409,939
Penalties	160	500	500	500	500
Interest	247,500	90,000	90,000	90,000	164,000
Miscellaneous	50,285	0	0	0	0
Total Revenue	12,806,362	12,816,500	12,816,500	12,937,348	13,574,439
Transfers					
Treatment Plant Operating	120,015	0	0	0	0
Total Transfers	120,015	0	0	0	0
TOTAL SOURCE OF FUNDS	16,287,137	16,320,074	16,285,010	16,405,858	16,363,854
USE OF FUNDS					
Expenditures					
Operating Expenses					
City Manager	654	831	831	334	0
Non-Point Source - ESD	3,279,116	3,853,870	3,967,176	3,458,563	5,649,532
Storm Maint - Public Works	26,014	29,700	31,699	56,792	32,488
General Services	32,957	45,661	45,661	45,661	45,500
Non-Point Source - PBCE	40,681	82,690	87,296	79,885	87,686
Storm Maint - Transportation	6,231,089	6,653,631	6,874,982	6,874,982	5,402,109
Storm Maint - Info Technology	21,243	31,204	33,188	33,188	43,554
Workers' Comp Claims	71,746	86,000	86,000	30,291	86,000
General Fund Overhead	1,273,891	1,119,810	1,198,031	1,198,031	1,447,187
Total Operating Expenses	10,977,391	11,903,397	12,324,864	11,777,727	12,794,056
Contingency Reserve	0	350,000	0	0	350,000
Collection Fees	122,335	130,000	130,000	130,000	130,000
Total Expenditures	11,099,726	12,383,397	12,454,864	11,907,727	13,274,056
Transfers					
General Fund (Workers' Comp)	13,200	0	0	0	0
Vehicle Maint & Opers	5,701	8,716	8,716	8,716	0
Transfer to Storm Sewer Capital	1,700,000	1,700,000	1,700,000	1,700,000	1,250,000
Total Transfers	1,718,901	1,708,716	1,708,716	1,708,716	1,250,000
Ending Fund Balance					
Reserve for Encumbrances	1,031,131	1,248,060	1,031,131	1,031,131	1,031,131
Unrestricted	2,437,379	979,901	1,090,299	1,758,284	808,667
Total Ending Fund Balance	3,468,510	2,227,961	2,121,430	2,789,415	1,839,798
TOTAL USE OF FUNDS	16,287,137	16,320,074	16,285,010	16,405,858	16,363,854

SUPPLEMENTAL LAW ENFORCEMENT SERVICES FUND (414)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	10,208	10,208	156,866	156,866	156,866
Reserve for CAD System	1,500,000	4,278,653	4,278,653	4,278,653	4,730,922
Unrestricted	2,764,962	1,850,352	1,887,530	1,887,530	2,887,277
Total Beginning Fund Balance	4,275,170	6,139,213	6,323,049	6,323,049	7,775,065
Revenue					
State Revenue	2,003,908	0	0	1,837,577	0
Interest Income	332,294	0	0	196,933	0
Total Revenue	2,336,202	0	0	2,034,510	0
TOTAL SOURCE OF FUNDS	6,611,372	6,139,213	6,323,049	8,357,559	7,775,065
USE OF FUNDS					
Expenditures					
Operating Expenses					
Personal Services	0	0	106,500	0	0
Non-Personal/Equipment	288,323	963,200	1,328,761	562,494	0
SLES 2001-2003	0	0	0	20,000	1,817,577
Total Operating Expenses	288,323	963,200	1,435,261	582,494	1,817,577
Total Expenditures	288,323	963,200	1,435,261	582,494	1,817,577
Ending Fund Balance					
Reserve for Encumbrances	156,866	10,208	156,866	156,866	156,866
Reserve for CAD System	4,278,653	4,278,653	4,730,922	4,730,922	4,730,922
Unrestricted	1,887,530	887,152	0	2,887,277	1,069,700
Total Ending Fund Balance	6,323,049	5,176,013	4,887,788	7,775,065	5,957,488
TOTAL USE OF FUNDS	6,611,372	6,139,213	6,323,049	8,357,559	7,775,065

TRANSIENT OCCUPANCY TAX FUND (461)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	107,601	107,601	47,096	47,096	47,096
Reserve for Loans Outstanding	90,000	90,000	90,000	90,000	90,000
Reserve for Arts Grant Rebudget	0	0	0	0	0
Reserve for Future Distribution	1,633,784	2,020,000	2,020,000	2,020,000	0
Unrestricted	974,549	1,626,443	3,659,355	3,659,355	1,514,642
Total Beginning Fund Balance	2,805,934	3,844,044	5,816,451	5,816,451	1,651,738
Revenue					
Transient Occupancy Tax	16,376,031	14,920,000	11,250,000	11,250,000	12,600,000
Interest	269,362	75,000	75,000	150,000	150,000
Total Revenue	16,645,393	14,995,000	11,325,000	11,400,000	12,750,000
TOTAL SOURCE OF FUNDS	19,451,327	18,839,044	17,141,451	17,216,451	14,401,738
USE OF FUNDS					
Expenditures					
Cultural Grants	3,198,123	4,604,386	4,734,549	4,284,549	3,789,386
SJ Convention / Visitor Bureau	3,594,196	3,795,750	3,876,933	3,876,933	3,215,750
Total Expenditures	6,792,319	8,400,136	8,611,482	8,161,482	7,005,136
Other Expenditures					
Rev. Enhancement Consulting	0	36,000	36,000	36,000	0
Technical Assistance Program	40,800	28,807	38,007	0	38,007
Total Other Expenditures	40,800	64,807	74,007	36,000	38,007
Transfers					
CAE Operating Subsidy	6,801,757	7,204,865	7,367,231	7,367,231	6,044,865
Total Transfers	6,801,757	7,204,865	7,367,231	7,367,231	6,044,865
Ending Fund Balance					
Reserve for Encumbrances	47,096	107,601	47,096	47,096	47,096
Reserve for Loans Outstanding	90,000	90,000	90,000	90,000	90,000
Reserve for Future Distribution	2,020,000	2,020,000	0	0	0
Unrestricted	3,659,355	951,635	951,635	1,514,642	1,176,634
Total Ending Fund Balance	5,816,451	3,169,236	1,088,731	1,651,738	1,313,730
TOTAL USE OF FUNDS	19,451,327	18,839,044	17,141,451	17,216,451	14,401,738

TREATMENT PLANT INCOME FUND (514)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Unrestricted	6,275,617	1,335,069	1,250,544	1,250,544	90,544
Total Beginning Fund Balance	6,275,617	1,335,069	1,250,544	1,250,544	90,544
Revenue					
Operating	62,415	0	0	0	0
Rental	146,035	0	0	0	0
Interest	208,528	40,000	40,000	40,000	5,000
Miscellaneous	163,678	0	0	0	0
Recycled Water	616,548	0	0	0	0
Reimbursement from SCVWD	651,828	0	0	0	0
CWFA Trib Pymts (95)	797,968	980,520	980,520	980,520	0
CWFA Trib Pymts (97)	2,045,147	2,236,700	2,276,020	2,276,020	0
Total Revenue	4,692,147	3,257,220	3,296,540	3,296,540	5,000
TOTAL SOURCE OF FUNDS	10,967,764	4,592,289	4,547,084	4,547,084	95,544
USE OF FUNDS					
Expenditures					
CWFA Debt Srvs Pymts (95)	980,520	980,520	980,520	980,520	0
CWFA Debt Srvs Pymts (97)	2,236,700	2,236,700	2,276,020	2,276,020	0
Total Expenditures	3,217,220	3,217,220	3,256,540	3,256,540	0
Transfers					
Transfer to Treatment Plant Operating Fund	4,500,000	1,200,000	1,200,000	1,200,000	0
Transfer to WPC Capital	2,000,000	0	0	0	0
Total Transfers	6,500,000	1,200,000	1,200,000	1,200,000	0
Ending Fund Balance					
Unrestricted	1,250,544	175,069	90,544	90,544	95,544
Total Ending Fund Balance	1,250,544	175,069	90,544	90,544	95,544
TOTAL USE OF FUNDS	10,967,764	4,592,289	4,547,084	4,547,084	95,544

TREATMENT PLANT OPERATING FUND (513)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	10,867,197	10,867,197	12,559,334	12,559,334	12,559,334
Reserve for Workers' Comp	2,352,000	2,352,000	2,352,000	2,352,000	2,352,000
Unrestricted	14,624,680	15,426,586	13,291,568	13,291,568	1,986,098
Total Beginning Fund Balance	27,843,877	28,645,783	28,202,902	28,202,902	16,897,432
Revenue					
Contribution - Santa Clara	5,552,045	8,229,440	8,229,440	5,870,200	7,134,000
Contribution - Other Agencies	9,159,674	13,484,283	13,484,283	10,521,100	11,199,600
South Bay Dischargers Authority	501,000	0	0	52,920	0
Rental	0	130,000	130,000	130,000	130,000
Interest	1,264,898	1,000,000	1,000,000	746,318	900,000
SCVWD Cost-Sharing Reimb	0	1,487,500	1,487,500	1,590,000	1,487,500
Miscellaneous	356,723	205,000	205,000	1,024,275	824,275
Recycled Water	0	1,400,000	1,400,000	1,060,714	1,400,000
Total Revenue	16,834,340	25,936,223	25,936,223	20,995,527	23,075,375
Transfers					
SSUC Fund	32,100,000	22,000,000	23,000,000	24,500,000	40,565,000
Treatment Plant Income Fund	4,500,000	1,200,000	1,200,000	1,200,000	0
Total Transfers	36,600,000	23,200,000	24,200,000	25,700,000	40,565,000
TOTAL SOURCE OF FUNDS	81,278,217	77,782,006	78,339,125	74,898,429	80,537,807
USE OF FUNDS					
Expenditures					
Personal Services - ESD	24,894,604	26,298,274	28,092,585	25,925,554	28,462,969
Non-Personal/Equip - ESD	23,034,661	28,265,686	27,972,064	25,571,919	31,720,432
Inventory - ESD	161,775	0	400,000	195,395	400,000
Mgm. Svcs - City Attorney	0	0	0	0	94,436
Mgmt. Svcs - Manager	72,975	84,726	87,783	75,000	87,337
Mgmt. Svcs - Finance	20,524	20,746	21,960	21,960	19,478
Mgmt. Svcs - Info Technology	37,112	4,860	4,860	4,860	147,242
Mgmt. Svc - Equality Assurance	39,999	39,366	41,621	36,000	0
Mgmt. Svc - Public Works	0	0	0	0	45,212
Purchasing Supp - Gen'l Svcs	360,058	491,715	496,700	471,852	499,683
Plant Landscape Maint	184,783	231,728	243,017	243,017	244,173
Workers' Comp Claims	449,887	655,000	655,000	571,404	655,000
General Fund Overhead	3,508,222	4,525,506	4,839,082	4,839,082	122,726
Operating Contingency	0	1,700,000	0	0	1,700,000
Total Expenditures	52,764,600	62,317,607	62,854,672	57,956,043	64,198,688

TREATMENT PLANT OPERATING FUND (513) (CONT'D.)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
USE OF FUNDS (CONT'D.)					
Transfers					
Storm Sewer Operating	120,015	0	0	0	0
Gen'l Fund (Call Center)	29,400	44,954	44,954	44,954	0
Gen'l Fund (Workers' Comp)	161,300	0	0	0	0
Total Transfers	310,715	44,954	44,954	44,954	0
Ending Fund Balance					
Reserve for Encumbrances	12,559,334	10,867,197	12,559,334	12,559,334	12,559,334
Reserve for Workers' Comp	2,352,000	2,352,000	2,352,000	2,352,000	2,352,000
Unrestricted	13,291,568	2,200,248	528,165	1,986,098	1,427,785
Total Ending Fund Balance	28,202,902	15,419,445	15,439,499	16,897,432	16,339,119
TOTAL USE OF FUNDS	81,278,217	77,782,006	78,339,125	74,898,429	80,537,807

VEHICLE MAINTENANCE & OPERATIONS FUND (552)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	3,540,347	3,540,347	7,154,072	7,154,072	7,154,072
Reserve for Enc-AFV	173	173	173	173	173
Res: Quest Landscape Maint.	16,552	26,010	26,010	26,010	58,171
Res: Quest Signs/Markings	10,000	62,500	62,500	62,500	115,000
Unrestricted	4,146,240	2,920,941	3,871,054	3,871,054	7,885,496
Total Beginning Fund Balance	7,713,312	6,549,971	11,113,809	11,113,809	15,212,912
Transfers					
Competition-Traffic Markings(GF)	0	52,500	52,500	52,500	52,500
Competition-WPCP	0	32,161	32,161	32,161	32,161
Departmental Charges (M&O)	15,158,730	15,498,510	15,235,319	15,235,319	15,915,690
Replacement Charges:	5,857,508	0	0	0	0
Housing	0	65,000	65,000	0	0
Municipal Water	0	200,000	200,000	0	0
Environmental Services	0	1,068,000	0	0	65,000
Police	0	4,498,742	3,569,080	1,329,692	4,241,386
Transportation	0	1,361,891	1,361,891	186,455	168,000
Other	250	0	0	0	0
General Fund	2,288,705	2,500,000	3,900,000	3,900,000	0
Total Transfers	23,305,193	25,276,804	24,415,951	20,736,127	20,474,737
TOTAL SOURCE OF FUNDS	31,018,505	31,826,775	25,529,760	31,849,936	35,687,649

VEHICLE MAINTENANCE & OPERATIONS FUND (552) (CONT'D.)

STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
USE OF FUNDS					
Expenditures:					
Operating Expenditures					
Personal Services	5,673,717	6,078,687	6,467,012	6,400,000	6,462,214
Non-Personal/Equipment	3,061,637	3,088,582	3,128,581	3,128,581	3,134,549
Information Technology	101,476	104,466	111,654	111,654	114,070
Total Operating Expenditures	8,836,830	9,271,735	9,707,247	9,640,235	9,710,833
Vehicle Replacement	5,453,009	9,693,633	7,695,971	1,776,201	5,724,386
Inventory Purchases	5,350,942	5,757,498	5,494,307	5,000,000	5,750,077
Operating Contingency	0	250,000	0	0	230,529
W/C Claims Payments	218,885	189,000	189,000	189,000	189,000
Vehicle Replacement Acceleration			1,400,000		1,400,000
Safety Program	4,677	20,753	22,064	22,064	22,468
Total Expenditures	19,864,343	25,182,619	24,508,589	16,627,500	23,027,293
Transfers					
General Fund (Overhead)	0	0	0	0	12,784
General Fund	0	0	0	0	425,000
General Fund (W/C Admin)	30,829	0	0	0	0
General Fund (Call Center)	9,524	9,524	9,524	9,524	0
Total Transfers	40,353	9,524	9,524	9,524	437,784
Ending Fund Balance					
Reserve for Encumbrances	7,154,072	3,540,347	7,154,072	7,154,072	7,154,072
Reserve for Enc-AFV	173	173	173	173	173
Res: Quest Landscape Maint.	26,010	58,171	58,171	58,171	90,332
Res: Quest Signs/Markings	62,500	115,000	115,000	115,000	167,500
Unrestricted	3,871,054	2,920,941	3,684,231	7,885,496	4,810,495
Total Ending Fund Balance	11,113,809	6,634,632	11,011,647	15,212,912	12,222,572
TOTAL USE OF FUNDS	31,018,505	31,826,775	35,529,760	31,849,936	35,687,649

WATER UTILITY FUND (515)

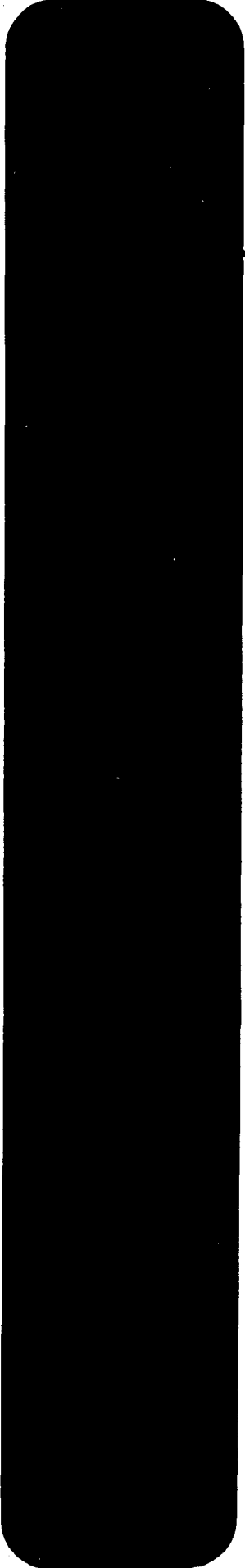
STATEMENT OF SOURCE AND USE OF FUNDS

	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	564,336	564,336	392,102	392,102	392,102
Reserve for Workers' Comp	50,000	50,000	50,000	50,000	50,000
Unrestricted	8,792,362	5,370,300	6,584,689	6,584,689	6,785,362
Total Beginning Fund Balance	9,406,698	5,984,636	7,026,791	7,026,791	7,227,464
Revenue					
Operating	15,583,344	17,280,000	17,280,000	17,280,000	17,450,000
Interest	505,613	266,000	266,000	266,000	251,000
Total Revenue	16,088,957	17,546,000	17,546,000	17,546,000	17,701,000
TOTAL SOURCE OF FUNDS	25,495,655	23,530,636	24,572,791	24,572,791	24,928,464
USE OF FUNDS					
Expenditures:					
Operating Expenses:					
Personal Services - ESD	1,883,418	2,044,431	2,162,855	1,974,400	2,237,626
Non-Personal/Equipment - ESD	9,837,789	12,164,937	12,319,937	11,319,000	13,122,482
Workers' Comp Claims	1,501	11,000	11,000	9,875	11,000
General Fund Overhead	386,318	534,443	568,145	568,145	23,535
Support Svcs. - Manager	1,962	2,494	2,494	2,494	2,578
Support Svcs. - Info Tech.	0	1,136	1,136	1,136	18,139
Support Svcs. - Transportation	59,625	79,224	84,352	84,352	86,489
Support Svcs. - Gen'l Svcs.	26,458	54,683	54,683	54,683	55,657
Total Operating Expenses	12,197,071	14,892,348	15,204,602	14,014,085	15,557,506
Capital Program	55,387	0	0	0	0
Contingency Reserve	0	160,000	2,746	2,746	75,000
Total Expenditures	12,252,458	15,052,348	15,207,348	14,016,831	15,632,506
Transfers					
Water Utility Capital	4,050,120	1,161,000	1,161,000	1,161,000	1,017,000
Gen'l Fund (Rate of Return)	2,164,000	2,164,000	2,164,000	2,164,000	2,200,000
Gen'l Fund (Call Center)	2,286	3,496	3,496	3,496	0
Total Transfers	6,216,406	3,328,496	3,328,496	3,328,496	3,217,000
Ending Fund Balance					
Reserve for Encumbrances	392,102	564,336	392,102	392,102	392,102
Reserve for Wkrs' Comp Claims	50,000	50,000	50,000	50,000	50,000
Unrestricted	6,584,689	4,535,456	5,594,845	6,785,362	5,636,856
Total Ending Fund Balance	7,026,791	5,149,792	6,036,947	7,227,464	6,078,958
TOTAL USE OF FUNDS	25,495,655	23,530,636	24,572,791	24,572,791	24,928,464

WORKFORCE INVESTMENT ACT FUND (290)

STATEMENT OF SOURCE AND USE OF FUNDS

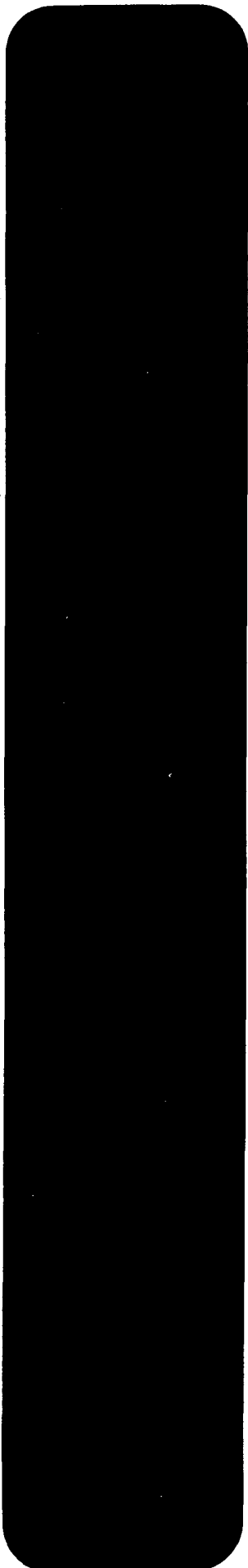
	2000-2001 Actual	2001-2002 Adopted	2001-2002 Modified	2001-2002 Estimate	2002-2003 Adopted
SOURCE OF FUNDS					
Beginning Fund Balance					
Reserve for Encumbrances	0	0	638,572	638,572	0
Unrestricted	0	0	(699,000)	(699,000)	0
Total Beginning Fund Balance	0	0	(60,428)	(60,428)	0
Revenue					
Formula Allocations	9,711,189	0	0	0	0
Grants	335,490	14,191,623	20,249,123	19,452,051	16,848,868
Total Revenue	10,046,679	14,191,623	20,249,123	19,452,051	16,848,868
TOTAL SOURCE OF FUNDS	10,046,679	14,191,623	20,188,695	19,391,623	16,848,868
USE OF FUNDS					
Expenditures					
Administration	648,114	759,285	759,285	759,285	684,669
Adult Workers-Program	1,966,442	2,080,516	2,080,516	2,080,516	2,343,121
Cal/Works Summer Youth Emp Gmt	152,703	0	0	0	0
Caregivers Training Grant	121	2,690,210	2,690,210	2,690,210	1,028,342
Del Monte Grant-Program	482,038	0	0	0	0
Del Monte Grant-Administration	85,066	0	0	0	0
Dislocated Workers-Program	2,409,387	3,533,693	3,533,693	3,533,693	2,616,107
NOVA Matching Funds	0	100,000	130,751	130,751	0
"One-Stop" Implementation Grant	243,565	0	0	0	0
Re-Tech Project	0	0	3,600,000	3,600,000	4,628,330
Rapid Response Grant	63,406	625,000	2,376,300	2,225,000	1,700,657
Welfare to Work-Administration	212,117	151,026	151,026	143,826	149,637
Welfare to Work-Program	1,751,028	2,007,525	1,967,774	1,967,774	903,673
Welfare to Work-SALT	302	0	7,200	7,200	0
Workforce Investment Act-SALT	0	25,000	34,000	34,000	0
Youth Workers-Program	2,092,818	2,219,368	2,219,368	2,219,368	2,794,332
Total Expenditures	10,107,107	14,191,623	19,550,123	19,391,623	16,848,868
Ending Fund Balance					
Reserve for Encumbrances	638,572	0	638,572	0	0
Unrestricted	(699,000)	0	0	0	0
Total Ending Fund Balance	(60,428)	0	638,572	0	0
TOTAL USE OF FUNDS	10,046,679	14,191,623	20,188,695	19,391,623	16,848,868



2002-2003

OPERATING BUDGET

APPENDICES



2002-2003

OPERATING BUDGET

**MAYOR'S MARCH
BUDGET MESSAGE
FOR
BUDGET YEAR
2002-2003**



Memorandum

TO: City Council

FROM: Mayor Ron Gonzales

SUBJECT: March Budget Message
For Budget Year 2002-2003

DATE: March 19, 2002

Approved

Date

RECOMMENDATION

That the City Council approve the direction to Council Appointees contained in this memorandum in connection with the requests submitted by the City Manager and Redevelopment Director for purposes of developing the proposed budget for Fiscal Year 2002-03.

BACKGROUND

In accordance with Section 1204 of the San José City Charter, I present my FY 2002-03 Operating Budget Message for consideration by the City Council and the public.

Our current financial forecast is dire, but there are growing signs of a national and local economic recovery. These trends underscore the need for us to be prudent as prepare our budget for the coming year and beyond. We must continue our efforts to improve efficiencies in all our operations, while focusing on accomplishing our highest policy priorities for the residents in our community.

The Mayor's March Budget Message is based on several sources. These include my recent State of the City address in February and previous addresses; budget messages and commitments from the past three years; and input from community and councilmembers over the past year. This message outlines policy and budget proposals to continue our commitments to improve the quality of life for residents in our neighborhoods, strengthen our partnerships aimed at improving the quality of education for students in San Jose public schools, and sustain the economic prosperity in our city and region.

This memorandum is designed to give the Manager specific directions to prepare investment proposals for the Council's budget deliberations in May. The numbers and information in this document should be considered as preliminary. More accurate and current information will be included in proposed budgets submitted by the City Manager and Redevelopment Director. Further Council discussion and additional public hearings will take place before the final budget is presented for adoption in June.

The economic slowdown also underscores the importance of prudent, conservative budgeting at City Hall. Over the past three years, we've been smart about our money. We've made good decisions. And we've gotten results. Last year we set aside a rainy day reserve of \$25 million. With September 11, the rainy day came all too soon.

In these challenging economic times, City Hall will do more with less. We'll seek efficiencies. We'll focus on our highest priorities, and make smart investments for our future. Governing means choosing. And we have to make some tough choices. But we will protect the critical services for our neighborhoods and for San Jose families.

Fiscal Outlook

Unlike the previous two years, the Budget Office projects a budget deficit in the first year of the five-year forecast. Our fiscal restraint over the past three years has proven beneficial to the city's long-term financial outlook. The financial community recently recognized our strong fiscal health and effective financial management by issuing excellent bond ratings. San Jose is the only big city in the state to have the AA+ bond rating. Even with this restraint we still face deficits in the coming year, but we have planned ahead to lessen the impact of the economic downturn.

Yet, these are challenging times. Our economy is slowly recovering. Even in challenging times, I see opportunities. Opportunities to make San Jose a better place to live.

- ☐ Solutions to make our neighborhoods stronger and our city safer.
- ☐ Solutions to help our community prosper.
- ☐ Solutions to provide traffic relief, and affordable homes for our families.
- ☐ Solutions to ensure every San Jose child gets a good education

San Jose is a city that puts neighborhoods first. We've changed the way the City works. We work better, alongside our residents. Take our Strong Neighborhoods Initiative. We're revitalizing our neighborhoods, and residents are in the driver's seat. They tell us what their needs are. Where they can see the results from their own driveways: safer streets, better parks, and more libraries.

General Direction

At this year's State of the City address I outlined five priorities for "Securing our Future."

1. Building Stronger Neighborhoods
2. Safest Big City in America
3. Schools that make us Proud
4. Building Better Transportation
5. Strong Economy, Good Jobs

As we move forward with the budget process it is imperative that we always stay focused on the outcomes for our residents and businesses that are important. I recommend that the City Manager and Redevelopment Agency Executive Director (hereafter referred to as Manager and Director respectively) be directed to review all programs (base budget, investment and reduction proposals) to ensure that we are delivering on our five main priorities.

It is important to start this message by pointing out that growth in our revenues will not be sufficient to fund all necessary base and growth requirements. Therefore, it will be necessary to develop options for reducing costs in the proposed budgets. Rather than requiring predetermined targets to reduce costs in the proposed budgets, I recommend that the Manager and Director be directed to submit a balanced budget to the City Council and allow them the discretion to develop proposed budgets within the policy direction given in this document. Proposals to reduce budgets, therefore, should not be approached merely as offsets to augmentation proposals, but rather they must be developed as part of an overall strategy to achieve the City's policy goals. They should focus on services that can be reduced or eliminated using a framework of priorities and demand for services. Proposals for budget reductions should be developed with the same level of analysis that includes detailed data, justification, and outcomes that we expect in all proposals for new or increased services.

As in the past, all proposals for either budget reductions or augmentations should be measured against the following Council-approved criteria:

- Impact on essential citizen services
- Adherence to Council approved priorities
- Relative importance to operational efficiency
- Effect on fiscal integrity and flexibility

I recommend the Council direct the Manager and Director to continue their adherence to past Council direction that all budget proposals be based on the evaluation of services in view of the above criteria and the following general principles to achieve our goal of making the City of San José the best-managed city in the world:

- The proposed budget should reflect maintenance of effort for basic services and implementation of current policy direction unless otherwise directed. This includes

continuation of the City's commitments for library funding, housing production and affordable housing, airport improvements, and neighborhood investments.

- Requests for resources (even redeployed existing resources) to provide new or increased services must come with clearly identified outcomes including specific service levels (quantity, cost, quality, and schedule) that will be achieved.
- Methods to deliver service at a higher quality level, with better flexibility, and at lower cost should be used where appropriate. In some cases, we may work with the private sector to achieve savings or improvements. In other cases, it may be better for the City to provide the service with our own workforce.
- We should aggressively seek opportunities to provide services or meet public needs through appropriate community partnerships, public-private partnerships, or through leveraging City resources and investments.
- We should always focus services and resources on the City's priority goals and results. This includes avoiding duplication of effort that occurs between departments. We should also look for opportunities where services can be provided more appropriately or better by other government agencies or community organizations.
- Proposals that utilize group-based pay as a means to find efficiencies should be given high priority.
- The Manager should continue to reduce vacant positions that have had a history of being vacant of the last two years. Staff should continue to re-deploy staff as a response to our current budget deficit and not reduce positions that are currently filled. We should use the elimination of vacant positions to re-engineer processes and re-deploy responsibilities to find some efficiencies. All CSA's need to develop a vacancy strategy that will continue to provided the needed services, as well as fill in gaps as necessary to minimize impacts to projects and people doing the work. The result of vacant position reduction to save limited general fund dollars, should not inhibit our ability to get the job done and minimize delays and inconveniences.
- Review procedures to increase cash flow efficiencies to make better use of available funds and insurance coverage to attain annual savings.
- We should at every opportunity develop fee and charges with a rate scale that is preferential to resident of San Jose. While it may be necessary to approve fee increases to accommodate our budget shortfall, we need to be certain that residents are least impacted.
- CBO's deliver vital services to the residents of San Jose. Often times in a more efficient and effective way than having City departments perform the functions. We should strive to treat CBO partners the same as City departments, which means to operate under a

reduced funding environment. However, the overwhelming majority of our CBO funding relates to direct services to San Jose business and residents. Where possible targeted reductions that are applied to City departments should be applied at the same level to CBO partners with the caveat that direction is given in this document to minimize reduction to direct services to residents and businesses.

- Any reduction that impacts the level of services we provide for the public should be measured to the level of demand. Newer facilities may not need as much maintenance as some of our older and more heavily used facilities. All the proposals that reduce our ability to serve San José customers (custodial, staffing, etc.) should reflect the levels of use and demand for that service.
- Revenues realized from the sale of surplus city properties shall be transferred to the Economic Uncertainty Reserve.
- We should have a reserve for capital expenditures related to security items. The Manager should develop ways to increase the safety of our residents, workforce, and visitors who do business in San José at all City facilities.
- As SNI Plans are implemented during FY 2002-2003, it is important for the Manager to respond to the needs of our neighborhoods and provide staff where there will be a high demand for service.
- The Manager should develop ways to cross train employees to ensure that specific expertise within City services are not lost during a time of increased in staff deployments and a hiring freeze. This will create cost savings and continue service delivery at the current level.

INVESTMENT/ASSET ALLOCATION STRATEGIES

Redevelopment Agency

Through the *Investing in Results* process, the Agency Board has reviewed the four Core service Areas for the Redevelopment Agency. The four Redevelopment priority policy areas are:

1. Promote and Implement **Neighborhood Improvement Strategies**
2. Initiate and Facilitate **Public Facilities and Spaces**
3. Enhance the Quality and Supply of the City's **Housing Stock**
4. Initiate and Facilitate **Private Development**

The Agency Board previously confirmed my recommendation to shift the focus of our Redevelopment resources to neighborhood investments. The Board indicated its desire to have the first three policy areas receive roughly equal amounts of resources and the fourth receive a lower level of funding. I recommend that the Agency Board reaffirm this direction and direct the

Director to develop a five-year capital improvement plan that achieves the desired balance of spending within the core service areas.

City Services

The Council has identified seven City Service Areas that cover all core services through the *Investing in Results* process. The structure of this budget message reflects the seven City Service Areas:

1. Aviation Services
2. Economic & Neighborhood Development
3. Environmental and Utility Services
4. Public Safety Services
5. Recreation and Cultural Services
6. Strategic Support
7. Transportation Services

It is important that we use City Service Area framework for preparing and reviewing our budget to ensure consistency in our deliberations. This framework emphasizes our desired approach to improve interdepartmental, collaborative, and results-oriented services. Redevelopment *and* City services should be considered integral and mutually supportive of our overall priorities.

Aviation Services

San José International Airport is an essential asset to San José and Silicon Valley, and it is also an important neighbor in our community. We need to continue to increase the airport's ability to serve the city and the region, and we must follow through on our commitment to improve traffic accessibility. This is especially true since San José residents put their trust in us a year ago to accomplish this goal when they defeated Measure "O," the Airport Traffic Relief Initiative.

I recommend the following areas of focus as the Manager prepares the proposed budget for the Airport:

- We should continue our ongoing efforts to mitigate airport noise for homes and schools through the continued testing and treatment of homes.
- Every effort should be made to improve air quality and reduce emissions by exploring funding for low or no emission shuttle buses and working with the VTA staff to move forward with the Measure A funded automated people mover (APM) connection to the light rail system on North First Street.
- In complying with federal security requirements, the Airport should look at every opportunity to incorporate improved passenger convenience into the needed additional security measures. Every effort should be made to seek reimbursement from the federal government for federally mandated improvements.

- Vacant positions that are not critical to essential Airport operations should not be funded in the upcoming fiscal year and reviewed for elimination.
- We should provide a separate overhead plan for the Airport funds as required by FAA regulations. Preparation of a separate overhead plan for Airport charging will allow the recovery of over \$3 million in central support costs attributed to Airport operations for the General Fund.

2. Economic & Neighborhood Development

Private Development Support

- San Jose is the Capital of Silicon Valley, but more than 4 out of 5 San Jose companies have fewer than 20 employees. These are family businesses just working hard to keep their doors open and sell their products and services. The Manager and Director are directed to bring together experienced business mentors who will work one-on-one with small business owners. To help them build the essential business skills that can mean the difference between profit and loss, between success and failure. While OED and RDA work to attract new companies to San José, we must also pay attention to the small and large companies that currently choose to operate in San José. During this downtime, we should be taking the opportunity to build stronger ties to the business communities that are currently weak.
- While the Council has redirected the focus of Redevelopment resources to neighborhoods, it is important to note that the Council still strongly supports private development investment. One of the Agency's core services is to initiate and facilitate quality development by the private sector through land assemblage, permitting, public improvements, and other appropriate assistance. The Director is directed to recommend funding in the budget that would provide for maximum flexibility to respond to opportunities for private sector development.
- The Manager and Director are directed to identify sites in Strong Neighborhood Initiative areas that have potential for redevelopment. Working with the community and SNI consultants, staff should identify ideal sites for housing, retail, and commercial development.
- Direct the Manager to work closely with the City's Child Care Commission to address the following issues:
 1. Any current impediments that may exist in the City's zoning code to Child Care facilities being open during non-traditional hours.
 2. To make information on the zoning requirements that apply to child care facilities as user-friendly as possible.
 3. Consider ways that existing planning staff can further help those individuals that are interested in starting child care businesses to be successful.

- Every effort should be made to maintain the Ombudsman Planner for Non-Profits This position was developed only recently and has had positive feedback from the non-profit community. It should be retained until a longer evaluation of its effectiveness can be done.

Housing

Finding a home, at a price you can afford, has reached a crisis level -- not only in Silicon Valley, but also throughout the Bay Area. San José has been the Bay Area leader in creating more housing, and last year we approved building permits for more than four thousand five hundred new homes, more than all the cities in Santa Clara County combined. It is also important that San José continues to lead the way in making our community affordable for San José families. Two years ago, Council approved programs to enable San José to double our affordable housing production, and we are well on track to reach this goal by building 6000 new affordable homes by 2004. We must do more, especially for those at the lowest income levels who have the hardest time finding homes in our community.

- The City of San Jose has been the leader of producing affordable housing for all families of all income levels. We should look to identify the addition of staff to the Housing Action team that will streamline the process to build more housing in a shorter period of time.
- Through the shift of resources within the Redevelopment Agency's Capital Improvement Program, we should continue to focus more Redevelopment funds on affordable housing. The Director is directed to in the first year of the CIP transfer to the Department of Housing adequate funds to maintain the Council's commitment for use in production of housing for Extremely Low Income households.
- Funding should be continued for the Mayor's Housing and Homeless fund for nonprofit organizations that demonstrate that the funds will be used to improve, increase, or preserve the affordable housing stock or improve living conditions for very low- and low-income households. The guidelines regarding funding applications should be reviewed.
- The Managers should develop opportunities to improve housing inspections, especially with multi-housing complexes, to ensure that families are living in safe housing.

Safe and Attractive Neighborhoods – Anti-Litter Campaign

Great neighborhoods are vital to a great city, and therefore we must continue our efforts to make San José's neighborhoods the best places to live and raise families. We have achieved this goal through many efforts from anti-graffiti to the Strong Neighborhood Initiative. I recommend that we identify our next major effort to be anti-litter. Litter is an eyesore that eats away at neighborhood pride and we should not tolerate it. We wiped out graffiti with aggressive clean up, amazing volunteers, and tough law enforcement. We'll can do the same to clean up litter.

During my State of the City Address, I announced the creation of an anti-litter program to assist our community to stay clean. This program will work in coordination with our anti-graffiti campaign already removing graffiti from walls and windows in San José. The Manager should identify ways to improve our neighborhoods and public areas, freeing them of blight, litter and debris. Our priorities should focus on the anti-litter kits and whatever outreach/education is necessary to involve the community as volunteers.

Greater Downtown Strategy

- The Director is directed to include adequate resources to move forward with implementation of the Greater Downtown Strategy Plan as elements of that document move forward for Council review.
- We should look for proposals to increase the supply of housing downtown. The Director is directed to develop ongoing funding strategies to make housing construction downtown a priority.
- I recommend freezing the Convention Center electrical services for one year. During that time CAE and CVB should coordinate with each other to identify any outstanding issues before the program can be fully implemented.

Neighborhood Investment Funds

Building on our investments over the past two years, I propose the Manager in conjunction with the Mayor's Budget office allocate up to \$6 million in the proposed budget for a Neighborhood Investment Fund. This funding level may not be attainable due to the economic downturn, but every effort should be made to identify funds. During the upcoming budget process, I will ask Councilmembers to propose one-time capital investments in their districts that will help us to continue to "*Build Better Neighborhoods*".

The Redevelopment Agency budget should include a Strong Neighborhood Initiative Reserve Fund in the Capital Improvement Program to ensure that resources are available for projects identified through the ongoing community process. This will help community improvements move forward expeditiously with adequate funding when project areas and strategies are completed. The Director is directed to provide adequate funding in the five-year CIP to cover at least the first three priorities of every SNI planning area. If this is not possible in one or many areas the Director shall provide a written explanation why this is not feasible.

4. Environmental and Utility Services

San Jose has been a leader in the provision of environmental and utility services. We must provide essential services (sewage, garbage, recycling and potable water delivery) while continuing to meet mandates from federal and state environmental legislation.

Waste reduction and expansion of recycling efforts

- The Manager is directed to bring forward proposed budget augmentations for programs for landfill diversion and recycling only if these proposals include the cost-benefit analysis of the diversion effort, such as ton-per-dollar values. Along with the financial analysis, these proposals should include clear information about their effectiveness to help meet the state's requirement for 50 percent landfill diversion.
- The Manager is directed to include budget proposals that are necessary to achieve compliance with state law and/or water pollution control discharge permit requirements.
- We should ensure that the proposed budget includes resources for the necessary and appropriate actions to ensure the smooth transition of our Recycle Plus! Program to new haulers and services in the coming year.
- The response to our new anti-litter campaign has been positive. The effort by the city's street sweeping is key link to keeping our city beautiful and the sense of pride we have in our neighborhoods. To effectively deliver enhanced services, we need to develop the parking enforcement to accommodate the increased sweeping frequency. This service plan should involve the appropriate level of signage and outreach to the affected neighborhoods that have expressed the need for cleaner streets. Parking enforcement component is essential to maintain service delivery for the bi-weekly sweeps. Street sweeping should interact with our new anti-litter campaign. The marketing team should integrate and include education about new street sweeping procedures in "Pick up SJ" campaign.
- The city should not consider funding from the state as a reliable source to support the addition of any positions. The Public Area Recycling program will continue to program and make recycling available in our public parks and gathering spaces, but should be monitored annually to reflect the availability of support from the state.
- The City should incorporate Green Building practices and principles as an on-going strategy. I recommend that we work with a goal to cross train and educate staff in both ESD and DPW on better practices and ways to achieve integrated results.

5. Public Safety Services

People want to be safe and feel safe in their neighborhoods and community. I am proud that San José remains the safest big city in America. This achievement is the result of an excellent staff in many departments, a good economy, and strong neighborhoods. Our emphasis on crime prevention and law enforcement must continue to ensure the safety and security of our residents.

- Resources to proceed with the bond sales for Measure O implementation should be included in the proposed budget. San Jose Voters strongly said they want us to make the capital investments necessary to keep our place as the safest big city in America. We should make sure we bring this capital program in on time and on budget. We put together a

comprehensive plan that will build a new state-of-the-art 9-1-1 emergency communications center, new neighborhood fire stations throughout the city, a new police substation in South San Jose, and new community policing centers.

- In a disaster it is imperative that neighbors are trained to help each other to reduce injury and damage, and assist emergency workers. San Jose needs more trained residents when disaster strikes. Our goal should be greater community self-sufficiency when the need is greatest. The Manager is directed to develop programs that will allow us to have every neighborhood in San Jose be involved in San Jose Prepared.
- We'll also must be prepared at our airport. Across the nation, airports have been challenged to make air travel safer - without making the lines longer. We have established a task force of the best and brightest minds from Silicon Valley to develop our airport as a new national model for airport security. The Manager is directed to develop resources in the airport budget to implement proposals from this task force.
- Proposals for equipment or materials in budget augmentations should focus on how they will result in better protection for our public safety staff or for providing better or safer service to our residents.
- The Manager is directed to use existing city staff to inform school officials all across the city of the services available to them through the Safe Schools Campus Initiative. The Manager should work with the Schools/City Collaborative to help in this effort. The goal of the city should be to have the safest schools in urban America. In order for that to happen the infrastructure developed for the Safe Schools Campus Initiative has to be utilized by all San Jose Schools.
- The Manager is directed to evaluate transferring the crossing guard program to the Department of Transportation for better coordination with resources for Traffic Calming/Safe Passage Programs. The Manager is further directed to examine ways to reduce the vacancy rate for the crossing guard position.
- The Manager should continue to be proactive about hiring safety personnel (communications, fire and police). Relying on overtime to fill the gaps is not adequate.

6. Recreation and Cultural Services

A great city is a place where residents can be enriched in a safe environment. San Jose has done a tremendous job of enhancing our quality of life through our recreation, education and cultural programs.

Education

The "digital divide" is about much more than children and schools having access to technology. Closing the divide means we must take steps to ensure that all our community's children know

how to read, how to write, how to do math, and how to learn in order for them to succeed in the 21st Century.

- We cannot afford to let another class of children enter school without a strong, clear plan of action for our city's commitment to close the digital divide. Last year I challenged the San José Youth Commission, the City, and community leaders to develop a "Digital Divide Blueprint" for San José. The Council approved the blueprint this year. I recommend that the Manager be directed to set aside funding so that projects and programs resulting from the Digital Divide Blueprint can proceed.
- Smart Start Centers are a critical element to enhancing early childhood education. Two years ago I said that we would build ten Smart Start centers in five years, and we are well on track to meet this goal. Last year we challenged staff to double that goal. The Manager is directed to continue the aggressive pursuit of partners for the Smart Start Center program
- There is a childcare crisis in San Jose. We need more childcare spaces, we need to improve childcare quality and we need childcare to be affordable. The Manager and Director are directed to create a \$10 million childcare development fund, develop partnerships to help train 1000 people over the next five years to provide high quality childcare, work with groups like the Children's Health Initiative to inform parents about existing programs that can help them afford childcare and develop a legislative plan to lead a strong community coalition to make universal preschool and quality childcare a state and federal funding priority.
- Direct the Manager to re-examine the Office of Child Care in order to ensure that the office has sufficient resources to implement the Mayor's Child Care Initiative. The Manager should redeploy resources as necessary in order to ensure that this new initiative as well as all other on-going early childhood programs is implemented as designed.
- The Manager is directed to conduct a thorough inventory and analysis of the City's current after school programs. The goals of this analysis are: 1) Ensure that all children in the city of San Jose have access to quality after school programming; 2) Identify any unnecessary overlap of service or management that could be eliminated so that services can be further enhanced within existing city resources.
- The Manager is directed to seek alternative funding for the Bookmobile and Disability Outreach Service programs of the Library Department. These important services need to be preserved so that those who are unable to visit City libraries are still able to access books and materials.

Clean and Well-managed Parks, Libraries, and Community Centers

- Last year we increased library staff training in an effort to improve services to the public. The Manager should develop a strategy of innovations that will allow current staff more time

to provide more services and improve or expand online access to library services. With the implementation of service innovations, the Manager is directed to explore opportunities to either expand hours at our branch libraries or to adjust hours to times that are more convenient to our residents.

- The Manager is directed to utilize all C&C revenues to continue our parks CIP program implementation. With declining C&C revenues it is imperative to use our only source of neighborhood park improvement funds for this purpose. We must not fall any farther behind in the amount of parks we provide for our residents.
- The Manager is directed to identify and then apply for federal grants to clean-up Almaden Lake so that it once again is truly safe for swimming.

The Arts

- The Manager is directed to include funding in the proposed budget for the continuation of the Arts Venture Fund.

7. Strategic Support

Two years ago, the Council approved my recommendation to discontinue the use of annual surplus funds on ongoing expenditures unless they could be accommodated in the second or possibly third year of the five-year financial forecast. This policy has been a major step toward achieving long-term fiscal stability. This policy should continue as a foundation for our continued economic health. We must continue to provide support services in the most efficient and effective manner possible.

- Making government services more accessible online is a high priority. We must establish the City's ability to take online requests from the public for services such as street repair, street light repair, and removal of abandoned vehicles. In addition, we must continue to develop systems to allow customers to make convenient online payments for City services such as utilities, business taxes, permit fees, or parking tickets and to access the Council agenda and all related documents online.
- The Manager is directed to continue the multi-year phase-out of card club revenue support of the general fund. This will reduce both our financial dependence on gambling revenues, and it reflects the goals expressed by the City Council.
- We should proceed with great caution in evaluating any proposals to reduce maintenance support for Information Technology. The potential of email, the Internet, the FMS being down up extended periods of time is unacceptable. The potential loss of productivity can outweigh the benefit of any savings.

- Reduce and transfer appropriate base budget costs incurred in other City departments from IT and Finance to departments to encourage greater demand management and cost savings.
- We should look at ways to re-engineer processes and re-deploy responsibilities to find greater efficiencies as well as attain savings.
- We should review encumbrance policies to increase cash flow efficiencies to make better use of available funds.
- The Manager is directed to review current insurance coverage to identify where premium costs can be reduced without significantly increasing financial liability.
- We should attempt to avoid decreasing training for safety and hazard assessment. We should maintain our ability to respond quickly and adequately to OSHA-directed emergencies and compliance issues, which may result in OSHA fines and citations.
- The Managers should continue to identify ways to improve the loan management service provided so that our housing projects continue on time.
- We should re-allocate direct charges to the Housing Department to reflect the actual level of housing debt and loan management service provided by the Finance Department positions.
- The Manager should not reduce staff positions that have a direct impact on revenue for the city.

8. Transportation Services

Calm Streets

Feeling safe in our neighborhoods also means feeling safe when you cross the street. Walking in San José should be good for your health, not a risk to it. Last year we set aside \$5 million for traffic calming. With initiatives like this, San José could be a city where walking and bicycling are safe, convenient, and enjoyable. The Manager is directed to continue to aggressively implement the capital improvements necessary to implement traffic calming projects throughout the city.

- In considering ongoing budget cost reductions or budget revenue increases, only reductions and/or increases that can be sustained over the long term should be proposed. Revenue sources that rely on stricter enforcement of City traffic ordinances should not be relied upon for ongoing revenue since, if enforcement is successful, the revenue from non-compliance will necessarily decline over time. We should avoid adding too many positions that rely on revenue from traffic citations.

CONCLUSION

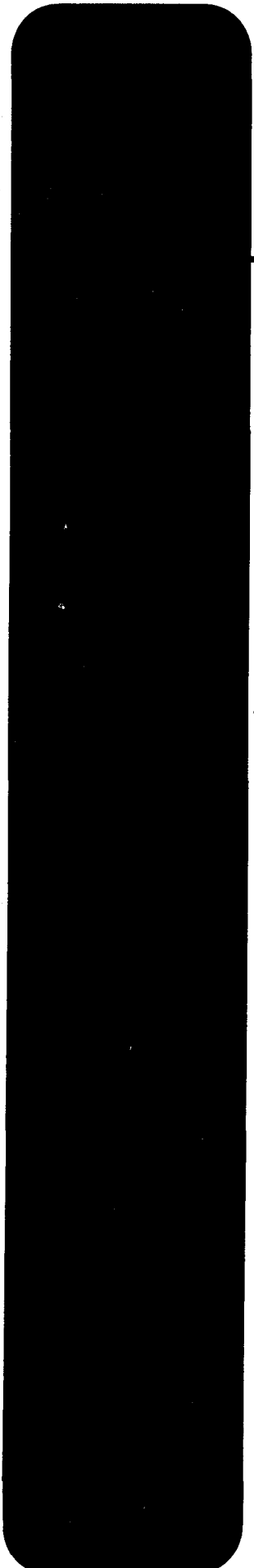
The overall goal of this message is to direct Council Appointees in budget development to reflect the policy priorities of the Mayor and City Council. Implementing sound fiscal management policies and initiating new programs through the redeployment of resources as directed in this message will lead to a balanced budget for Council's consideration this spring that will continue to provide high quality and high priority services to residents and businesses in San José.

COORDINATION

This memo has been coordinated with the City Manager, the Redevelopment Agency Executive Director, and the City Attorney.

UPCOMING BUDGET PROCESS

During the mid-year budget process, it was necessary to appropriate funds for several projects, which had been approved by Council last June, which had inaccurate budget projections. It will be imperative this year as we enter the budget process to have accurate estimates for all projects that Councilmembers propose during the budget process. As was the case last year, there will be an additional section to the template for Council budget submissions which will require identification of the appropriate individual in the Manager's or Director's Offices who has certified cost estimates for budget submissions. Councilmembers should begin to work with the Manager and Director now to identify appropriate budget estimates for any proposals they wish to bring forward in the budget process in May and June.



2002-2003

OPERATING BUDGET

**MAYOR'S JUNE
BUDGET MESSAGE
FOR
BUDGET YEAR
2002-2003**

Memorandum

TO: City Council

FROM: Ron Gonzales, Mayor

SUBJECT: Mayor's June Budget Message
For Budget Year 2002-2003

DATE: June 5, 2002



Approved

Date

INTRODUCTION

In accordance with Section 1204 of the San José City Charter, I present my FY 02/03 Budget Message for consideration by the City Council and the public.

This budget outlines recommended priorities for continuing to make smart, strategic investments that will improve City services, manage our resources more effectively and efficiently, and enhance quality of life for the residents of our community and in their neighborhoods. Our efforts will further establish San José as the best city in the 21st century where all residents are proud to live, work, and play. We will continue to dramatically strengthen neighborhoods, support education and increase childcare options and develop more affordable housing for working families.

RECOMMENDATION

I recommend that the City Council:

1. Approve the direction to Council Appointees contained in this memorandum for purposes of adopting a final budget for fiscal year 2002/03.
2. Authorize the City Manager and Redevelopment Director to negotiate and execute any specific contracts in this direction.
3. Authorize the changes in the following Manager's Budget Addenda (MBAs 1, 3, 4, 8, 9, 11, 26, 29, 51, 52 and 54) to be incorporated in the Adopted Budget, except to the extent any are superseded by the contents of this Budget Message.

BACKGROUND

This budget message focuses on strategic investments that will help secure our city's future, even in difficult and uncertain economic times. Our investments in the coming year will continue our efforts to ensure we achieve several key outcomes for a great San José. Our investments will help all children achieve and keep San José the safest big city in America. They will build stronger neighborhoods and improve our transportation system. They will help us drive a strong economy and make government work for the people of San Jose.

In our current fiscal situation, however, there are serious uncertainties that we must bear in mind as we make good investments and tough choices. State budget decisions over the next few months may have very substantial impacts on local government in California, including the City, Redevelopment Agency, and County of Santa Clara, that could affect the essential resources we need to support critical services for our neighborhoods and San José families. The pace and extent of economic recovery also is unknown, and our revenues are not likely to recover as soon or as much as other economic sectors. It is important to note that all budget assumptions for the Redevelopment Agency are predicated upon current revenue projections. While our projections have been intentionally conservative we must reevaluate all assumptions after the January tax roll report from the County Assessor is received.

For this reason, we must continue on our course of fiscal discipline, conservative budgeting, and smart investments to ensure we accomplish our goal of protecting vital services and minimizing negative budget impacts on our community and our employees. This course has served us well in the past several years, which is why I believe that even in challenging times, San José will prove it is a city of solutions that improve our quality of life and make our residents proud to call San José home.

Our community and the City Council should be proud of our many accomplishments over the past few years as a result of our strong commitment to our neighborhoods, our long-term investments for the future, and our strategies for managing resources effectively. This proposed budget continues these efforts to enhance, expand, and create programs that improve the lives of children, families, seniors, and employees in the San José community.

As a result of the overwhelming voter approval of park and library bonds, we now are able to add \$228 million for parks improvements and \$212 million for neighborhood libraries throughout San José over the next ten years. In addition, just this March, voters approved a \$159 million bond measure to improve our public safety facilities throughout the city.

This budget message reflects many of the ideas and suggestions provided by Councilmembers during the past month, both from the series of study sessions we held on the budgets proposed by the Administration and the Redevelopment Agency, and from the broad range of specific proposals submitted by Councilmembers for consideration. It also reflects the serious attention that members of the City Council give to the residents of our city.

Although we cannot provide funding for every proposal, I continue to be impressed by the range of creative ideas to serve the people of our community. Because requests from Councilmembers exceeded \$58 million, however, it was necessary to make tough decisions among many good proposals.

The goal of this Budget Message is to make strategic investments in our neighborhoods and public services that will provide long-term benefits to the community and improve our organizational abilities to provide high-quality service. At the same time, we must ensure that we continue to manage our resources responsibly, live within our means, focus on our strengths and our principal mission as a city, and ensure balanced budgets over the long term.

Fiscal Outlook

Although there are growing signs of a local and national economic recovery, it is still unclear how much the state budget will impact San José. The Governor's May revised budget would impact the General Fund by approximately \$4 million in ongoing costs. The currently proposed state budget also would reduce the bonding capacity of the Redevelopment Agency by approximately \$70 million. This is more than the Agency has allocated for implementing the already approved 11 Strong Neighborhood Initiative plans in its five-year CIP.

The economic slowdown underscores the importance of prudent, conservative budgeting by the City Council. Our fiscal restraint over the past three years has served the City well. The financial community continues to recognize our strong fiscal health and effective financial management by issuing excellent bond ratings. San José is the only big city in the state to have the AA+ bond rating.

Even with this restraint, however, we still face deficits in the coming year. In these challenging economic times, however, we need to do more with less. We need to seek efficiencies, focus on our highest priorities, and make smart investments for our future. Governing means choosing, and this year we are forced to make tough choices even as we protect the critical services for our neighborhoods and for San José families.

Ending Fund Balance

In this document, I recommend continuing the Council policy to commit the first increment of the City's annual Ending Fund Balance (EFB) to ensure a balanced budget for the following fiscal year. In addition, at this stage of the state budget deliberations in the Legislature, it is impossible to forecast whether or how much more (in addition to the state's ongoing ERAF shift of local property tax revenues over the past decade) the state will take from the local government throughout California to balance the State's budget deficit.

Our first priority will continue to be reserving adequate funds from the EFB to prevent the deficit projected in the coming year. Funds remaining after this allocation then could be used for one-time projects that are not recommended for funding through the General Fund, Redevelopment Agency, or other specific sources. It will be critical for us to continue to have strict restraint on

our spending until the state budget is final. I recommend, therefore, an EFB list of funding recommendations so that we can delay making final funding commitments until Fall, after the completion of the state budget. If the state budget is still not final when the Manager brings the EFB to Council, I propose that expenditures on the EFB list be deferred until we have final information regarding the impact of the state budget on our local budget.

Attachment A lists the priority and detail of expenditures for my recommendations related to the use of the EFB. If there are funds remaining in the EFB beyond the specific projects identified in this document, the Manager is directed to create and/or expand reserve funds for:

- Furniture, Fixtures and Equipment (FF&E) for the City Hall project, and for park, library and public safety bond projects implementation.
- City facility sinking fund.
- Unfunded traffic capital improvement priorities.
- Technology Reserve
- City Equipment sinking fund
- Economic Uncertainty Reserve

City Service Areas/Core Service Areas

Through the "Investing in Results" process, the Administration identified seven City Service Areas. Each service area involves multiple departments working together to provide the highest level of service for San José residents and the community. The following budget message is divided into ten sections; the first seven cover the City Service Areas identified by the City Council and the other three cover procedural or financial issues. In addition, the Redevelopment Agency has four "Core Service Areas.

Using this framework for preparing and reviewing our budget ensures greater consistency in our deliberations. This framework emphasizes our desired approach to improve interdepartmental, collaborative, and results-oriented services. City and Redevelopment services should be considered as integrated and mutually supportive of our overall priorities.

Over the past several years, the Agency Board has shifted the focus of our redevelopment resources to strengthen neighborhoods. Prior to 1999, the Redevelopment Agency allocated approximately two percent of its overall investment to San José neighborhoods. With our increased emphasis on neighborhood investment, we will raise the level of spending to improve quality of life for residents and businesses in San José neighborhoods to 33 percent of the Agency budget. In addition, our commitment to affordable housing now stands at 30 percent of the Agency budget. We have allocated \$256 million in the five-year CIP for housing and \$77 million in year one alone. That is an unprecedented amount of commitment to providing housing for all income levels in San José. I strongly recommend that the Agency Board support my aggressive plan to include more than \$120 million for neighborhood improvements over the next five years.

In combination with the City Council's continuous and growing commitment to our neighborhoods through the Strong Neighborhood Initiative, these new priorities allow us to look forward to genuine progress throughout our community. We are committed to continuing our investments in the appearance, safety, and quality of neighborhood parks, streets, libraries, and other public facilities and services that contribute to the quality of life of our residents.

City Service Areas -- Specific Direction

1. Aviation Services

Norman Y. Mineta San José International Airport is an essential asset to San José and Silicon Valley, and it is also an important neighbor in our community. We need to continue to increase the airport's ability to serve the community and the region, and we must follow through on our firm commitment to improve access to the airport as part of our long-term improvement plans.

The mission stated in Aviation Services CSA is: "Provide for the air transportation needs of the community and the region at levels that are acceptable to the community." The Airport Department has proposed a better statement in its budget: "To meet the air transportation needs of the community in a safe, efficient, and cost-effective manner". I recommend we adopt the latter mission statement.

2. Economic & Neighborhood Development

Over the past four years, San José has put its neighborhoods first, and City Hall now views its role through the eyes of residents. We are investing in infrastructure and services that contribute to healthy neighborhoods, business growth, job creation, housing and transportation, and a strong and diverse economic base. Through these critical investments we are making San José a great place to live, work and play.

The Redevelopment Agency budget also includes a Strong Neighborhood Initiative Reserve Fund in its Capital Improvement Program to ensure that resources are available for projects identified through our ongoing grassroots planning process as project areas and strategies are completed.

Specific directions include the following recommendations:

- a) **Strong Neighborhood Initiative.** I recommend that we allocate an additional \$20 million for the Strong Neighborhood Initiative in Year Five of the Agency's Capital Improvement Program. In addition, all Neighborhood Action Committees should reprioritize their unfunded items from their top ten priority lists. The remaining 8 SNI areas are expected to have adopted plans by December 2002. I recommend that upon final plan adoption the Manager and Director be directed to bring forward funding recommendations for Phase 2 funding in the SNI budget. We should look to continue to find ways to achieve all items in the top-ten lists prior to discussing adding new items. I

further recommend that staff be directed to expend funds only within incorporated areas of San José.

- b) **The North San José Storm Drain Master Plan.** The North San Jose Master Plan Study, funded by the Redevelopment Agency and approved by the Agency Board in 1999, recommended several improvements to alleviate recurring flooding problems in Rincon. We have been implementing this plan ever since. The improvements - for a 10-year design period - were suggested to be constructed in 5 phases. This plan's implementation is ahead of schedule. The total cost of construction of all 5 phases was estimated at \$57 million. Phase I was completed two years ago. Phase II is on the verge of being awarded for construction. These two phases have a total City commitment of \$29 million. Phases III - V are estimated to cost an additional \$26.1 million. The hope has been to have these improvements funded via an assessment district financing mechanism. I recommend that the Director be directed to include funding for Phase III in an out year of the five-year CIP, which would construct a new pump station at Charcot and Coyote Creek. This improvement will help maintain the health of the City's largest industrial area. The Director is directed to work with the Manager on the review of possible assessment district funding for this and other flood control improvements that would be supported by the property owners in the vicinity. (\$10.7 million RDA)

- c) **Affordable Housing.** San José has been the Bay Area leader in creating more housing, and we are on track to reach our five-year goal of building 6000 new affordable homes by 2004. I recommend that our new goal for our affordable housing production should be to maintain our increased level of effort after we complete our five-year goal. This would set as our standard an annual production of over 1,800 affordable homes a year.

- d) **Street Lighting at Schools.** The following schools are the focus of this budget request:
 - a. Mt. Pleasant Elementary School located on Aramis Dr.
 - b. Lester Shields Elementary School located on Gay Ave.
 - c. Mildred Goss Elementary School which is located on Van Winkle Lane.
- e) Street lighting will enhance safety for the neighborhoods immediately surrounding these school sites and for students and families attending evening events at school campuses. The estimated costs include installation of five lights at each of the three elementary schools (15 lights total) and the retrofit of 11 streetlights, for a total of 26 streetlights. (BD #11 \$298,213)

- f) **Street light installation.** Currently, Cooley Drive between King Road and Lynette Way and Shortridge Avenue between Sunset and Saron Avenues lack streetlights. The installation of streetlights will enhance neighborhood safety. (BD #12 \$110,102)

- g) **Richmond/Menker Apartment Improvements.** Apartment owners in this neighborhood have formed a property owners association and have agreed to contribute \$5,000 each (total \$65,000) toward a combined effort to reduce blighted complex and

discourage gang activity. This collaborative effort would establish a common area for families and make the following types of improvements: removing foliage and planters blocking views, installing safety lighting, remove ad hoc fencing that separates properties, demolish and remove concrete fencing, prep soil, install irrigation system, landscape planting (lawn and foliage) and adding trash enclosures. I recommend funding to match the property owners' contribution to this public area improvement project. (BD #64 \$65,000)

- h) **West Hedding & Elm St. Landscaping Project.** A City-owned "pork chop" at this intersection is currently bare and often litter-strewn. This area serves as the entry point into the College Park neighborhood and would benefit greatly from landscaping improvements. Residents have applied for \$10,000 in CAP grant funding to assist in the project. The community has already demonstrated its interest in this area by periodically removing weeds and litter. The Manager is directed to review the cost estimate provided by the Department of Public Works to ensure that every effort is made to not over design nor over build this improvement. (BD #63 \$152,700)
- i) **Willow Glen Lincoln Avenue "Main Street" Gateway Projects.** Lincoln Avenue is Willow Glen's main street and is the focal point for neighborhood retail activities. Gateway treatments would celebrate the visual character of the Willow Glen commercial district and strengthen neighborhood identity. Funding would assist design and implementation of the projects, which are among the highest priorities identified by the neighborhood. The proposed gateway improvements would be made on Lincoln at its intersections of Coe, Minnesota, and Willow. We must however be clear that any signage should not include the term "downtown" as San José has only one downtown! (BD #65 \$150,000 EFB)
- j) **Mariposa Avenue and Yosemite Avenue Ornamental Lighting.** Mariposa Avenue and Yosemite Avenue, which fall within the Hester and Hanchett Park Conservation area, do not have streetlights. Residents have voiced a desire for lighting to provide added safety at night. Because these streets are within a Conservation Area, under Council Policy the most appropriate form of lighting is on ornamental poles that match surrounding streets. (BD #67 \$234,496 EFB)
- k) **Hensley Historic District Ornamental Lighting.** The Hensley Historic District has voiced a desire for lighting to provide added safety at night. Because these streets are within a Historic Conservation Area, under Council Policy the most appropriate form of lighting is on ornamental poles that match surrounding streets. (\$300,000 EFB)
- l) **Hanchett Avenue Median Improvements.** The intersection of The Alameda and Hanchett Avenue is a focal point for revitalized retail and new housing. Hanchett Avenue also serves as a gateway into the Shasta-Hanchett Park neighborhood. The construction of a landscaped median island would serve as an important gateway for the entire neighborhood. (BD #68 \$70,000 EFB)

- m) **Lincoln Avenue Crosswalk "Uplights."** Crosswalks on Lincoln Avenue in Willow Glen are a safety concern for both residents and shoppers. Pedestrians crossing Lincoln are not always clearly visible due to the parked vehicles and traffic. Funding will allow for the construction of two uplight projects that would substantially improve pedestrian safety. (BD #69 \$180,000)

- n) **Palm Haven Pillars Restoration.** The residents of the Palm Haven neighborhood have sought to refurbish the seven existing historic pillars and build four additional matching pillars surrounding the neighborhood. Together, these pillars serve as important gateways for the neighborhood. The neighbors have set up a non-profit organization for this project, applied for a CAP Grant to assist with the costs, and are working within the City's Historic Landmark Commission guidelines. (BD #72 \$10,000)

- o) **Green Building Program Position.** The City of San José passed the Green Building Program in June of 2001 to foster long-term social, economic, and environmental sustainability in building and development. The program was enacted to allow public and private developers to build dwellings that have a maximum impact on the well being of the occupants and a minimal impact on the environment. While the City has been working towards developing "green" buildings with its capital projects, there has been no dedicated staff or formalized guidelines to focus our own capital programs on achieving LEED certification. Provision of one staff person to be focused on this area will allow us to provide all documentation necessary for the checklist for the US Green Building Council. This person would also provide the ability to train City staff on building methods to achieve LEED certification in future building design. Other activities would be to coordinate educational, training, and outreach efforts and partnerships and serve as a Green Building liaison to private developers. This program evolution will take some time and we need to be clear that our commitment to provide all our bond projects on time and on budget is an overriding imperative during our implementation of LEED certification processes. (BD #85 – 83,000 one-time pilot)

Downtown

I recommend that we continue to have a strong focus on our downtown through the investments proposed by the Manager and Director in the areas of housing, retail and business development. In addition I recommend the following specific items.

- p) **Downtown Retail Marketing.** Currently we spend over \$7 million on marketing of downtown. That is dramatically more than the biggest malls in the region spend on their marketing. We need to have a full review of and better coordination of all our marketing efforts for the downtown before we spend more money on marketing. The Manager and Director are directed to work with the Convention Visitors Bureau, the Downtown Association, the major arts and festival organizations, the Chambers of Commerce and the Mayor's Office to develop a coordinated marketing effort for our downtown to make the best use of the huge financial investments we are making to market our downtown. It is important to note that while there have been many news accounts of late related to bad

news for downtown retail, there is much happening. Britannia Arms recently opened on Santa Clara Street and we expect within the next six months the opening of: Starbucks at the Convention Center, Krispy Kreme at the Convention Center, Giza Lounge on 1st Street, Germania reopening, a new Kinko's on Santa Clara Street, Pinnacle Fitness on the Paseo, O'Flaherty's in San Pedro Square, Peggy Sue's II on Park Avenue, Sonoma Chicken on Market, San José Bar & Grill on Second, the Improv in the restored José Theater, the Cinelux theaters on the Paseo, a Mexican Café/Taqueria and a Café Boba at Paseo Villas.

- q) **Convention Center.** The Manager is directed to review the Convention Center rates, rate structure and charges to make sure we are competitive in our market. Further the Manager is directed to delay implementation of the conversion to in-house electrical services until discussions can occur with stakeholders to determine if there is a way to increase revenue to the Convention Center while limiting the potential disruption to our customers.
- r) **San Pedro Square Entertainment District.** I recommend that the Director be directed to move forward on several improvements to the San Pedro Square Entertainment District to enhance this retail area of the downtown. First, we should move forward with approximately \$300,000 in funding to implement a street tree lighting upgrade, adding historic markers, adding an event board and providing lighting for the St. John Street underpass. Secondly, we should accelerate streetscape funding already in the budget to year one and move forward with the North Almaden Streetscape. Third, the Director is directed to explore the feasibility of increased retail in the area (ground floor of the parking garage), increased gateway opportunities and increased performance space opportunities. (RDA)

3. Environmental and Utility Services

San José has been a leader in the provision of environmental and utility services. We must provide essential services (sewage, garbage, recycling and potable water delivery) while continuing to meet mandates from federal and state environmental legislation. The benefit of this investment is for both current residents and future generations.

- a) Storm rate adjustments scheduled for the next two years should be contingent upon the Manager implementing efficiencies at least equal to the amount of funds that would be generated by the rate increase. These additional savings would provide added funding for making improvements in the capital program.

4. Public Safety Services

People want to be safe and feel safe in their neighborhoods and community. I am proud that San José remains the safest big city in America. This achievement is the result of an excellent staff, strong neighborhoods, community partnerships, and an emphasis on crime prevention. While

we are the safest big city in America, we should also strive to ensure we have the safest schools and are the most prepared city for any disaster.

- a) **Independent Police Auditor Outreach.** The IPA is using overtime for community outreach, which is a critical goal. To make the most efficient use of resources, however, the IPA is directed to explore implementation of alternative work schedules for the purpose of making community presentations during the evenings and weekends that would minimize overtime.
- b) **Crossing Guard Program/Purchase of Uniforms.** The School Crossing Guard program has long experienced difficulty in recruiting guards. Among the deterrents for recruitment is the requirement that crossing guards purchase their own uniforms. I recommend that we reduce one barrier for neighbors who want to serve. We should purchase uniforms for crossing guards citywide and potential reimbursements from the guards should be waived after one year of service. (BD #13 \$27,000)
- c) **Domestic Violence.** The City of San José has been a leader to end domestic violence through various programs such as the annual Walk to End Domestic Violence and the San José Family Violence Center. Additionally, efforts to involve "Men in the Movement," shelter services, and public outreach and education have not been fully executed due to insufficient staff support. The Manager is directed to create 1.0 FTE, out of existing resources dedicated to Domestic Violence, to support the City's Domestic Violence Task Force, implement and measure outcomes of Council's priorities to reduce domestic violence, and seek outside resources to leverage the City's investment in domestic violence services. (BD#37 using existing resources)
- d) **Station 28 Improvements.** Station 28 needs additional facilities to store turnout and exercise equipment because of serious space constraints. Currently, the equipment is housed in one of the two station bays, making it impossible to drive fire apparatus through that bay as well as reducing indoor vehicle storage. The new storage facility also will separate the turnout gear from the exercise equipment. (BD #39 \$15,500 EFB)
- e) **MATT Stickers – Increased Fire Department Public Education.** It is important that emergency medical responders have fast access vital to information about young children involved in automobile accidents. Starting this year state law mandates that children weighing less than 60 pounds or are under age 6 must be secured in a car safety seat. The MATT (Medical Assistance Treating Toddlers) sticker is placed on the bottom of the child's car seat and contains critical information that is helpful to emergency medical personnel. The recommended funding would provide for approximately 2,600 MATT stickers that would supplement current public education and safety outreach to parents. The Manager is directed to develop a future performance standard for how many San José residents will have and use MATT stickers. (BD # 78 \$2000)
- f) **Fire Training Facility.** Since the Fire training facility is not scheduled to begin design until May 2003, the Manager and Director are directed to review the feasibility of

relocating these facilities elsewhere while staying within the Measure O budgeted amount. It is imperative that we maintain our schedule and that any alternative be able to move forward quickly to improve our training capacity.

- g) **Fire Department Special Operations.** Special Operations is defined as Hazardous Incident Team, Urban Search and Rescue, and Airport. All require intensive training on specialized procedures and equipment in addition to standard Fire/EMS training. Manager is directed to develop a complete program for the three defined Special Operations fields that include training for Special Ops personnel, the creation of detailed Standard Operating Procedures, training procedures and Special Ops first responder training for the rest of the department. The Manager should include in the program development suggested methods of recruiting and retaining personnel to Special Ops units and recovering city investment in personnel training. Any issues regarding financial incentives or assignment rights to achieve these goals should be brought to the Council to be referred to the collective bargaining process. (BD #31 \$60,000)

5. Recreation and Cultural Services

A great city helps residents to enjoy a great quality of life enriched by recreational, cultural, and educational opportunities in a safe environment. Thanks to our leadership in San José, we have broadened the opportunity for every child to succeed, we enhanced the security for our families and seniors, and voters have approved investments in our parks, libraries, and recreational services for future generations in our neighborhoods.

- a) **Branch Library Hours.** The Manager's proposed budget indicates that only one branch library is being proposed to implement a pilot program to alter the hours of operation. Last year, the Council approved a dramatic increase in the library-training budget based on the understanding that it would enable us to provide more convenient service to library users. The Manager is directed to implement pilot hour changes in at least three branches with a geographic dispersion.
- b) **River Street Historic Homes.** I recommend that the Director be directed to scale back the River Street Historic Homes Phase 2 to approximately \$2 million and redirect remaining resources to accelerating the Guadalupe River Park and Gardens project. The \$2 million would potentially cover two properties (BSB and Ross), rehabilitation with the Bunce property (\$38 K), purchase the property next to Henry's Hi-Life Restaurant along St. John (est. cost 350K for two buildings - one historic, one not - on one parcel) and purchase a vacant parcel for PACSJ house (est. cost \$350,000).
- c) **Branch library staffing.** The Manager is directed to develop standards for appropriate staffing requirements for any new branch library or branch expansion based upon current branch staffing patterns. Over the next ten years, the branch library system will be undergoing a major expansion of services. Having staffing standards determined in

advance of new projects coming on line will improve the consistency of planning, budgeting, and staffing and will streamline implementation of services.

- d) **San José Recreational Swim Center.** This funding would allow for the purchase of concession equipment such as a commercial grade refrigerator, freezer, oven, microwave and dishwasher. It would also fund a pool cover for the childrens' pool, security equipment including an alarm, a security camera system, a public address system, staff handheld communication equipment, a telephone/intercom system, and a dataline for on-site computers. All this equipment is vital to an efficient and safe recreational center. (BD #3 \$66,900)
- e) **Portable for a Community Center at Hubbard Elementary.** The Hubbard Elementary School neighborhood has needed a community center for years, and there is now an opportunity to establish a portable building on the school grounds for this purpose. A portable would provide a convenient and valuable site for neighborhood meetings and activities, parent and child health classes, academic programs beyond normal school hours, and community service providers. The total cost for this portable building is \$650,000. District 7 also has allocated \$300,000 from its District Construction and Conveyance tax budget. (BD#8 \$350,000 EFB)
- f) **Community Center at former Fire Station #27.** The San José Youth Commission expressed the need for a center in the general area of Bernal and Martin Murphy Middle Schools in south San José. The center would serve middle school-aged youth after school hours and provide family and community activities during the day. The City-owned property at 239 Bernal Road, formerly Fire Station #27, is an ideal location for such a center close to the middle schools that would meet high priority community needs. (BD #26 \$ 376,068 one-time and \$85,000 ongoing)
- g) **Computer Portable at Southside Community and Senior Center.** There is a great need for computer access, education and programming at the Southside Community and Senior Center. Specifically, the seniors at the center have repeatedly expressed their need and desire for a computer facility. In partnership with already existing citywide computer programs, the portable will provide computer access and quality programming that will enhance resources for seniors and the broader community. It is important that computer services for seniors are easily accessible and convenient. Locating a computer portable at the center, where many seniors already assemble and participate, will effectively meet the need of the seniors and the larger community. (BD #27 \$710,047 one-time and \$4,500 ongoing)
- h) **Almaden Winery Administration Building Improvements.** The Almaden Winery Administration Building currently houses the City's Office of Community Center Administration, the Office of Therapeutic Services, the San José LEARNS Program, the SAGE Program, the Almaden Community Center Annex, and serves as a gathering place for community events. This building needs major renovation, including retrofitting for

seismic safety and conversion to a full-service community center including a new kitchen, nutrition office, multi-purpose room, pre-school room, and office space for city employees. The estimated cost of the project is \$2,735,000, and currently \$1,489,000 is committed. Last year \$1,033,000 was appropriated for planning and design and the District 10 parks budget committed approximately \$450,000. The project is now ready to go to bid and start construction. (BD #29 \$1,246,000)

- i) **Senior Citizen Care Advocate.** The Senior Commission identified the expansion of our Senior Citizen Care with a full-time Senior Citizen Care Advocate in the Office on Aging as a priority for the 2002-03 Budget. These advocates provide essential services to our most fragile seniors, including transportation, delivered meal programs, housing assistance, information about medical care and legal assistance, elder abuse, and home care. Seniors and their family members are assisted at senior centers, at the Office on Aging, in private homes, and by telephone consultation. In addition, Care Advocates make public presentations to neighborhoods, mobile home parks, and retiree organizations. (BD #30 \$77,676)
- j) **Park Ranger Staffing.** Currently there is a lack of adequate Park Ranger staff to monitor sports fields, trails, and parks on the weekends. The Manager is directed to review staffing levels and hours to enhance public safety patrols during times of highest usage. (BD #34)
- k) **Carrabelle Park Play Area Improvements.** I recommend funds to provide for the upgrading and rehabilitation of the play area at this small but heavily used neighborhood park. The play equipment at this park is approaching the end of its useful life and is not ADA compliant. District 10 C&C budget will supplement any funding shortfalls up to \$100,000. (BD #35 \$275,000)
- l) **Thousand Oaks Park Lighting and Water Supply.** Residents of the Thousand Oaks Park neighborhoods requested that an additional light pole be installed near the play lot area in the park to improve safety. They also asked for a water faucet near the sand play area, which would require installation of a separate potable waterline. The estimated cost for both projects is \$32,000, provided that the design and construction are done in conjunction with the current play lot improvement contract scheduled to be awarded in September 2002. (BD #44 \$32,000)
- m) **Kirk Community Center Landscaping and Outdoor Fixtures.** I recommend upgrading the patio area at the Kirk Community Center with concrete to improve pedestrian safety, minimize the tracking of sand into the buildings, improve drainage, and expand outdoor seating. (BD #48 \$215,690)
- n) **Senior Internet Days and Workshops.** The Kirk Community Center is heavily used by seniors for social, wellness, and educational programs. Last year the City Council allocated \$53,740 (\$48,900 one-time and \$4,840 ongoing) for a pilot program to

introduce seniors to the Internet and provide basic computer training, and it has proven to be very popular. Enrollment has consistently exceeded expectations; staff has doubled the number of classes to keep up with demand. It is recommended that the pilot program and the two semi-annual Senior Internet Days be continued. A total of \$11,000 will be needed for workshops, computer supplies, equipment maintenance, repairs, and future upgrades. (BD #52 \$11,000)

- o) **Camden Youth Center Computer Program.** The Camden Youth Center has evolved into a central gathering place where more than 2,500 teenagers regularly participate in sports, social, and educational programs each week. Last year the City Council allocated \$38,000 (\$33,000 one-time and \$5,000 ongoing) to the Camden Youth Center to purchase computers for youths preparing homework and doing research, studying for college entrance exams, learning basic job skills, and participating in games. The program has been very popular and successful. I recommend allocating an additional \$12,500 on an ongoing basis for this program to support supplies, equipment maintenance, replacement and software. (BD #53 \$12,500)
- p) **Houge Community Center Air Conditioning System.** I recommend funding that would pay for new air conditioning systems in the two buildings at Houge Community Center. The estimated cost is \$576,950. This project is important for the comfort and safety for both the thousands of residents using the center and City staff who work there. (BD #55 \$576,950 EFB)
- q) **City-School Partnership for Reed Elementary School Playground Renovations.** New playground equipment, concrete boxes, and surface materials at Reed Elementary School are needed to comply with state safety and accessibility standards, support outdoor physical education for students, and provide better neighborhood recreation facilities for the residents of surrounding neighborhoods after school hours. The community does not have a park within walking distance, and the closest park is approximately one mile away. The Reed School community has raised funds through donations and bake sales that it will donate to match the City grant, and parent volunteers will help install playground equipment under the supervision of a factory-certified contractor. (BD #56 \$31,000)
- r) **Thompson Creek Trail Master Plan and Environmental Report Study.** The Thompson Creek Trail is a Class 1 bicycle and pedestrian trail along the Thompson Creek Riparian Corridor that runs 7.5 miles from Lake Cunningham Park to Heartland Way. A recent feasibility study recommended that a new trail would provide significant recreational, transportation, and environmental benefits to residents and businesses throughout the area. The funding would cover the cost of developing a master plan and environmental impact report. (BD #58 \$572,000 Citywide C&C funds)
- s) **Montgomery Park Renovations.** Renovation of Montgomery Park would include a new turnout on Yerba Buena Road east of San Felipe Road, landscaping of the area bordered by the creek, a connecting path to the pedestrian bridge from Evergreen Park, and site

furnishings. Any funding shortfalls on this project will be funded with District 8 Construction and Conveyance Tax Fund revenues. (BD #59 \$544,688 EFB)

- t) **Boggini Park Little League Field Upgrades.** The project includes bleacher seats, dugouts, snack shack, and a scoreboard for use by the Evergreen Little League. Any funding shortfalls on this project will be funded with District 8 Construction and Conveyance Tax Fund revenues. (BD #60 \$164,484)
- u) **Evergreen Park Tot Lot and Asphalt Path.** Improvements at Evergreen Park would include a tot lot located south of the existing youth lot in the turf area with play equipment, safety surfacing, drainage improvements, small sand play area, a connecting pathway, security lighting, irrigation, and planting. Any funding shortfalls will be funded with District 8 Construction and Conveyance Tax Fund revenues. (BD #61 \$582,502 EFB)
- v) **Rose Garden Park Improvements.** The Rose Garden Park is in need of major renovations. Measure P bond funds will provide \$1.8 million for improvements to complete the Rose Garden Master Plan, but it is anticipated that these funds will be insufficient to complete additional improvements such as stage renovations, pathway upgrades, and greater ADA access. This additional funding will fund the purchase of site furniture such as benches, picnic tables, and an additional drinking fountain. (BD #62 \$45,000)
- w) **Roy Park Upgrades.** The residents from the Lincoln Village Condominium Association and other neighbors have adopted Roy Park. Although Measure P bond money has been approved for upgrading the tot lot, the remainder of the park also needs attention. This funding will bring the park up to City standards, add landscaping features, and enhance safety with an additional light fixture. The community will be assisting with future park maintenance through the City's Adopt-a-Park program. (BD #66 \$20,000)
- x) **Retain Parks Facilities Supervisor Position.** The proposed FY 2002-03 Operating Budget includes an Administration recommendation to decrease funding for Visitor Services and Facilities through the elimination of a Parks Facilities Supervisor position. I recommend that we retain the position and keep it as an unfunded position. This position was originally added to provide additional management and support of the Guadalupe River Park and Guadalupe Gardens area due to high levels of activity and the need for interagency coordination. (BD #75)
- y) **Tamien Station Skateboard Park Development.** The City of San José approved the Tamien Specific Plan in 1995 that called for the development of four acres of open space in conjunction with Transit-Oriented Development (TOD). As development proposals have come forward, it has become clear that the original concept for a four-acre park on the Valley Transportation Authority property is not consistent with the TOD goals of the City and VTA. A skateboard park would meet a vital need for recreation facilities in the Guadalupe/ Washington SNI and Willow Glen areas, address Specific Plan requirements

for recreation facilities, and provide an effective link with future Guadalupe River Trail development. This facility will benefit three different Council Districts. The cost is estimated at a total of \$830,000. Districts 3 and 6 will contribute \$50,000 in C&C funds, and District 7 has committed an additional \$100,000 contribution. As a result, it is estimated that \$630,000 will completely fund this project. (BD # 88 \$630,000)

- z) **LeFavre House.** The Manager is directed to reevaluate the expense of this project and to change the intended use of the building to conform to what was portrayed in the Measure P campaign. The building must be used for public purposes as was contemplated in the Measure P campaign.
- aa) **The Wildlife Center of Silicon Valley (WCSV).** WCSV was founded as a non-profit organization in 1994. Their charter is to house, then rehabilitate and release local injured, sick and orphaned wildlife. Since its inception, the City of San José provided the property for the WCSV to house their facility at no charge. In 2001, the City's Los Lagos Golf Course displaced the WCSV. The City invested approximately \$524,000 to fund the relocation and expansion of the WCSV to County property off Penitencia Creek Road. The former land site size on Senter Road had a total of 16,936 square feet. The current land site size is 29,650 square feet, an increase in the land size of over 12,000 square feet. The building size at the Senter Road site was 1,324 square feet in comparison to the current Penitencia Creek site at 3,640 square feet of building space. Storage space at Senter Road was 258 square feet compared to 458 square feet at Penitencia Creek and 864 square feet of Aviaries at Senter Road compared to 3,416 square feet of Aviaries at the Penitencia Creek new site. The City has expended over \$500,000 on moving and expanding this facility. This contribution should be given great weight when compared to much smaller contributions from neighboring cities for operating expenses of the facility. With that in mind, the Manager is directed to begin discussions with the Wildlife Center on how long this contribution reasonably covers San José's fair share of needed contributions and how we might partner in the future to provide valuable services to our community.
- bb) **District 2 Community Facility Project.** I recommend that this project be referred to the Edenvale Great Oaks SNI prioritization process and be reviewed for funding after the neighborhood residents have established their priorities.
- cc) **Olinder Park.** At full build out, the park will link into the Coyote Creek Trail project, and include tennis courts, a softball field, picnic facilities, and numerous other play areas. The cost of the complete construction for these improvements is approximately \$4.5 million. Future funding will lead to development of the softball field and open lawn areas of the program, bringing an immediate improvement over the current undeveloped, blighted property. As this project is within an SNI area and part of the communities priority list, I recommend referring the funding amount to the SNI phase 2 budget review. (BD #87)

- dd) **United Way.** Funding from the United Way is a critical component of the many services provided to the residents of San José. Recently there have been reports of dramatic decreases in United Way contributions and corresponding reductions in funding for many worthy groups. I recommend that we pledge a one-time commitment of \$250,000 to a matching grant program that will match dollar for dollar any funds that are contributed for capacity building from any city in the County, the County itself, local corporations or foundation pledge within the next six months. Investments in the area of capacity building will multiply and provide more resources for local community organizations.

Arts and Cultural Institutions

I recommend funding of over \$1.5 million to various arts and cultural institutions in addition to the millions in support already in the proposed budgets from the Manager and Director.

- ee) **History San José.** I recommend funding \$173,400 for one-time capital improvements for the Fallon House. These improvements include exterior upgrades, structural and plumbing upgrades to the Fallon House.
- ff) **Mexican Heritage.** I recommend funding \$156,778 for remaining security-related issues and upgrades at the Plaza. These funds will address outstanding design issues and ensure the longevity of the City's investment in this community.
- gg) **Tech Museum.** I recommend funding \$300,000 for capital improvements to McCabe Hall. The majority of this funding is for upgrading the HVAC system. In addition, I recommend funding \$200,000 to address outstanding design deficiencies at the Museum.
- hh) **San José Museum of Art.** I recommend we allocate \$478,000 to capital improvements at the San José Museum of Art for improving the San Fernando Street entrance and contribute funds in the amount of \$100,000 to improvements to outdoor dining facilities.
- ii) **Historical Collections Move.** History San José has been notified that it must vacate the City-owned warehouse at Stockton and Julian Streets where the City's historical collection of approximately 100,000 items is stored. The collections in the warehouse are at risk of serious deterioration, and because of years of inadequate records, every item must be documented, evaluated, and treated for appropriate preservation as part of their relocation. Funds will purchase and install shelving and pay for the physical move of the collection, including the RDA-owned Chinatown archaeology collection. Because the historic items are fragile, and because many items are very large-wheeled vehicles, a professional museum mover must be used. The cost includes a 10% estimated DPW plan review fee. History San José will cover 20% of the project costs. These funds should be disbursed on a payment schedule based on the actual moving of the collection. (BD #4 \$131,336 RDA - in addition to \$60,000 already funded)
- jj) **Young People's Theater.** For the past 15 years, the Young People's Theater Program at Kirk Community Center has been helping children and youth in San José to explore and

appreciate performance arts through summer camps and year-round activities. I recommend one-time funding of \$13,000 to purchase ten light fixtures and five wireless microphones and to replace the old stage curtains in the auditorium of the Center. (BD #54 \$13,000)

kk) **San José Repertory Theater.** The San José Repertory Theater is operated and maintained for the City by the Repertory Theater organization. The contract for operating the facility (signed in 1995) calls for the City's contribution to reduce from \$400,000 to \$300,000 annually this coming fiscal year. The Manager's proposed budget does not propose a cut of funding (\$86,000 to \$100,000) but rather includes the contractual reduction that the Repertory Theater agreed to when they were given the operating rights to the facility. It has been suggested that because of construction problems that we delay the contractual reduction of subsidy another year. It is important to note that in the settlement with the Repertory Theater, \$350,000 that was due for the Rep's contribution to capital costs was forgiven by the Redevelopment Agency as a settlement against any and all claims related to delays due to construction. It is also relevant to point out that the Rep also receives an additional \$348,000 in grant funding from the City and has been tremendously successful.

6. Strategic Support

As we continue to strive for our goal of being the best-managed city in America, we must continue to invest in systems that provide San José residents and businesses with high quality, efficient, responsive, and cost-effective services and solutions.

- a) The Manager is directed to merge the Strategic Support CSA into one section for purposes of budget documents and study session presentations next year. Although Strategic Support is essential for the City's operations, we should ensure that Council's review time is spent proportionately to its highest priority services and community needs.
- b) The Manager is directed to work with the Mayor's Budget and Policy Office to develop a policy priority process, which will allow for policy discussions to take place in the budget process.
- c) I recommend that we follow recommendations from the City Auditor related to staffing levels and service at the Call Center. Now that we have had 18 months of operation it is appropriate to look for efficiencies while maintaining our commitment to provide excellent customer service 24-7.
- d) The night Storm and Sewer Complaint Response Truck crew currently only responds to an average of fewer than nine calls per week, yet requires overtime staffing associated with the swing shift. The Manager is directed to re-deploy staff so the graveyard shift would be reinforced and reduce or eliminate the graveyard shift. This would reduce the need for overtime in the highest call per unit shift and reduce or eliminate a very inefficient graveyard shift.

- e) As was directed last year, but not implemented, the Manager and Director are again directed to move five-year business plans into the actual budget document in next year's proposed budget. This will make it easier for the Council and the public to review the relationship between the five-year plans and budget augmentation requests in each CSA.
- f) The City Manager has been working with the City Auditor on a thorough review of funding for vehicle replacements and additions. The Manager has already taken steps that have achieved some savings to help offset the current deficit identified. There are more potential savings that will be identified in more detail when the Auditor completes his report to Council. The Manager is directed to include additional savings realized before September 2003 in calculations for the EFB.
- g) The Manager is directed to continue working with the Auditor to review the possibility of fully or partially converting to a "zero fleet" system like BART recently introduced.
- h) The City Attorney is directed to work with the District Attorney to improve enforcement issues related to compliance with City, State and Federal laws that are overseen by the Office of Equality Assurance. Enforcement of laws like prevailing wage compliance are vital to the continued health of our economy and our strong workforce. There has been some coordination in the past with the District Attorney but enhanced coordination could occur to improve this program.
- i) There will be two new Councilmembers this coming year. I recommend funding of \$30,000 for transition costs of the new offices.

7. Transportation Services

We have successfully led the historic expansion of Silicon Valley's road, rail, and air transportation infrastructure to make City streets safer and more pedestrian-friendly, provide traffic relief to Silicon Valley commuters, help travelers reach their destinations quickly and safely, and support smart growth. We should continue to look for opportunities to provide strong support for regional efforts to relieve traffic congestion and develop effective transit systems that will complete the city's own transportation systems. I have focused my funding recommendations on safety and blight removal as top priorities.

- a) **Traffic Signal at Senter Road and Wool Creek Drive.** Since the opening of the George Shirakawa, Sr. Elementary School, parents and school staff have asked for a traffic signal at the intersection of Senter Road and Wool Creek Drive. School traffic at this intersection is especially heavy during mornings and afternoons. A signal at this location would greatly improve traffic safety. (BD#7 \$275,000)
- b) **Infrastructure Improvements on South Seventh Street.** Infrastructure improvements, including sidewalks, curbs, gutters and streetlights, are needed on both sides of South Seventh Street between Alma Avenue and Tully Road. Illegal dumping also occurs in this area behind parked vehicles on roadside dirt sections, and pools of water form during

the rainy season because of improper grading. This site is in a Redevelopment Project Area and \$500,000 was already budgeted last year and held in reserve. I am requesting an additional \$300,000 be added and that infrastructure improvements begin in the coming year to the extent feasible within that budget. (BD #10 \$300,000)

- c) **Median Island on East San Antonio.** First phase of installation of median islands on East San Antonio between King Road and South Jackson will calm traffic and enhance pedestrian safety for the residential neighborhood that includes San Antonio Elementary School and several churches. This allocation will cover the installation of a median on East San Antonio between King Road and Lynette Way. (BD #14 \$475,000 EFB)
- d) **Chynoweth Avenue Median Island and Road Improvement.** This project would improve safety and appearance near the main access corridor between Chynoweth Avenue and the Hayes Mansion Conference Center that would benefit residents and visitors. (BD #24 \$480,000 EFB)
- e) **Redmond Avenue Median Island Landscaping.** I recommend funds for landscaping an empty median on Redmond Avenue east of Meridian Avenue that has become a target for litter, weeds, and abandoned shopping carts. Neighbors have long asked that this area be landscaped to create a better gateway into the neighborhood, reduce litter, and eliminate visual blight. (BD #36 \$350,000)
- f) **Street Resurfacing.** Resurfacing of neighborhood streets near Warner Drive, including Warner from the west end to Fleming Avenue, Warner Court, Renwar Drive south of Peak Drive to Warner, and Peak Drive will restore them to City standards and increase safety for drivers and pedestrians. (BD #16 Using current traffic capital resources)
- g) **Curb Cut Program Supplemental Funding.** Providing safe walking routes on our city sidewalks to pedestrians and residents with disabilities has been identified as a high priority. Currently, the Department of Transportation has budgeted \$200,000 in 02-03 for the Curb Accessibility Program. The Administration has indicated that this funding level is more than adequate to provide curb cuts everywhere in the City that are requested. The Manager is directed to return to Council at anytime that this funding runs out with an immediate funding strategy to continue the program.
- h) **Buchser Avenue Curb and Gutter Repairs.** Currently, pavement conditions restrict water flowing to the storm drains and create large pools of water. Based on the initial project survey, 55% of the curb and gutter repairs could be accomplished with this allocation. Although Buchser Avenue is scheduled for maintenance in 2007, there is serious need for short-term relief until the full evaluation is conducted for the scheduled maintenance cycle. (BD #71 \$30,000)
- i) **Sidewalk at the southeast corner of San Tomas Aquino Road and Payne Avenue.** This project would provide a sidewalk around the corner of San Tomas Aquino Rd. and Payne Ave. Both of these streets are very busy, and a sidewalk around this corner would

complete the sidewalk in this area and give pedestrians a safe walking route. (BD # 80 \$215,000)

- j) **Enhanced Crosswalk at Westmont High School.** A high volume of commute traffic occurs at the same time students are using the crosswalk at Westmont Avenue and Gazelle Drive. The Department of Transportation is currently working with the school district to resolve school-related traffic issues. I recommend funding to provide an uplit crosswalk system to improve pedestrian and traffic safety. (BD # 83 \$90,000)
- k) **Enhanced Crosswalk in Eden/Lynhaven Neighborhood.** Williams Road and Payne Avenue are busy arterial streets in the Eden/Lynhaven Neighborhood. I recommend funding to provide an uplit crosswalk at a location to be determined by the Department of Transportation. (BD #91 \$90,000)
- l) **Curb and Gutter Repair.** To provide \$500,000 in funding for curb and gutter repair, I am recommending the following revisions to the Traffic CIP:
 - \$100,000 from project #67, Local Transportation Policy, page 648
 - \$60,000 from project #71, Traffic Forecasting, page 652
 - \$100,000 net rebudget from zeroing out \$400,000 in revenues and \$500,000 expenditures for grants in 01-02
 - \$100,000 net from zeroing out \$400,000 in revenues and \$500,000 expenditures for grants in 02-03
 - \$40,000 savings to be realized in 01-02 in Budget and Grant Administration costs
 - \$100,000 savings to be realized in 01-02 in Regional Highway Engineering, Measure A/B Engineering, and Traffic Forecasting in 01-02
 - The Manager is further directed to include curb and gutter program next year in the proposed budget in the sidewalk repair program.

8. Reduction/Redeployment/Rebudget Proposals

I recommend the following rebudgets for Mayor and Council Offices:

District 1	\$93,177
District 2	\$31,823
District 3	\$32,622
District 4	\$96,738
District 5	\$78,700
District 6	\$18,440
District 7	\$49,994
District 8	\$20,000
District 9	\$50,850
District 10	\$202,500
Mayor	\$289,509
Council General	\$500,000

9. Revised/New Performance Measures

- a) The Manager's proposed budget includes a change to the five-year goal for the Networking Academy. It has proposed a change from the percentage of Networking Academy Students "employed after certification" to "completing certification" as the new standard. This change lowers the bar for how we define success, for the outcome of our efforts should be employment. I recommend we keep the current language previously approved by Council.
- b) The Director is directed to make the goal for number of housing units completed in the Greater Downtown Area from the proposed 783 to at least 1,000 as in the last two years.
- c) The proposed goal for the City's energy conservation continues to be 10% even after we have exceeded this target over the past year. I recommend that we increase our target to achieve at least a 12% reduction in energy use compared to our base period in order to improve efficiency and further reduce our costs.
- d) San José has already exceeded the state goal of 50% diversion of recyclable materials from landfill disposal. We should adjust our performance target to continue to exceed the 50% standard. We are taking extraordinary measures at this time to improve the new *Recycle Plus!* system, and therefore the results from better recycling should be reflected in our performance measures.
- e) The Manager is directed to develop a performance measure for our anti-litter efforts and report it to the Council within 90 days.
- f) The City Clerk is directed to complete a "methodology" for "Performance and Overview Targets" and report back to the Council within 120 days. All City departments and appointees have made tremendous strides in implementing the Investing In Results process to better match our investments with measurable results. The City Clerk is far behind in this area and needs to move quickly to catch up. The Clerk is directed to work with the Manager and any other staff necessary to achieve this goal. The Auditor is directed to perform a management audit of the Clerk's office in the coming year to provide input into next year's budget deliberations.
- g) The Manager is directed to develop performance measures related to our goal of achieving the safest urban schools in America. As the safest big city in America we need to focus attention on providing the safest learning environment possible for our young people.

10. Reports Required

San José Prepared! The Manager is directed to report to Council on the strategy of expanding the San José Prepared Program to additional neighborhoods, including outreach methods, partnerships, and services that can be leveraged with other City programs for neighborhoods.

CONCLUSION

We should be proud of our many accomplishments over the past few years to make San José a great place to live, work, and play and a community that our residents are proud to call home. Despite the current economic challenges facing the region, state, and nation, I am confident this budget will continue our efforts to achieve our community's goals by preserving, expanding, and creating essential services for the people of San José.

I am particularly proud of our efforts in recent years to strengthen neighborhoods, including success to wipe out graffiti, invest in parks and libraries, repair sidewalks and install streetlights, and involve grassroots partnerships to define priorities and guide our services. We have focused on helping our children achieve success in school by expanding homework centers, attracting and retaining teachers with housing, keeping our schools safe, supporting free health insurance to children, and creating opportunities for quality early education. We are making our streets and neighborhoods safer for pedestrians and cyclists, reducing traffic congestion, and helping bring transit solutions and smart growth to meet the needs of residents and businesses. We are helping to build the foundations for future prosperity and economic opportunity for local businesses and our families. We are keeping San José the safest big city in America with well-trained and equipped police, fire, and emergency services.

This budget outlines how we will continue to make smart, strategic investments to improve City services, enhance our neighborhoods, and improve quality of life by managing taxpayers' dollars and resources more effectively and efficiently. Our efforts will further establish San José as a model city and as America's best city in the 21st century, and they will strengthen our community where all our residents take great pride in living, working and playing in San José.

COORDINATION

This memo has been coordinated with the City Manager, the Redevelopment Agency Executive Director, the City Auditor and the City Attorney.

Attachment A

<u>Title</u>	<u>Amount</u>	<u>Total</u>
Montgomery Park Renovations	\$544,688	\$544,688
Portable for a Community Center at Hubbard Elementary	\$350,000	\$894,688
Houge Community Center HVAC	\$576,950	\$1,471,638
Hanchett Avenue Median Improvements	\$70,000	\$1,541,638
Median Island on E. San Antonio	\$475,000	\$2,016,638
Evergreen Park Tot Lot and asphalt path	\$582,502	\$2,599,140
Chynoweth Median Island Road Improvement	\$480,000	\$3,079,140
Willow Glen/Lincolnm Ave. Main Street Gateway Projects	\$150,000	\$3,229,140
Rose Garden Park Improvements	\$45,000	\$3,274,140
Green Building Program Position	\$83,000	\$3,357,140
Hensley Historic District Ornamental Lighting	\$300,000	\$3,657,140
Mariposa Ave & Yosemite Ave Lighting	\$234,496	\$3,891,636
Station 28 Improvements	\$15,500	\$3,907,136


Furniture, Fixtures and Equipment (FF&E) for the New Civic Center project, and for park, library and public safety bond projects implementation.

Unfunded traffic capital improvement priorities.

City facility sinking fund.

City Equipment sinking fund

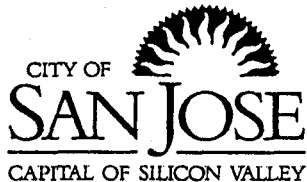
Economic Uncertainty Reserve



2002-2003

OPERATING BUDGET

GANN LIMIT



COUNCIL AGENDA: 06-18-02

ITEM: 3.5(c)

Memorandum

TO: HONORABLE MAYOR AND
CITY COUNCIL

FROM: Larry D. Lisenbee

SUBJECT: SEE BELOW

DATE: June 10, 2002

Approved

Date

6/11/02

Council District: City-wide

SUBJECT: ADOPTION OF A RESOLUTION IN COMPLIANCE WITH ARTICLE XIII B OF THE CONSTITUTION OF THE STATE OF CALIFORNIA AND AS MODIFIED BY PROPOSITION 111 AND SB 99 ELECTING THE POPULATION AND INFLATION FACTORS AND ESTABLISHING THE FISCAL YEAR 2002-2003 APPROPRIATION LIMIT

RECOMMENDATION

It is recommended that the City Council adopt a resolution taking the following actions with respect to the City's 2002-2003 "Gann Limit":

1. Elect the per capita income index as the inflation factor for 2002-2003 on a provisional basis, with the option to adjust the Limit, if necessary, once the assessment data is available from the County Assessor; and
2. Elect the City population growth index as the population factor for 2002-2003; and
3. Establish the Fiscal Year 2002-2003 Appropriation Limit at \$569,717,196 in compliance with Article XIII B of the State Constitution.

BACKGROUND

California voters approved an initiative on November 6, 1979 that added Article XIII B to the State Constitution. The provisions of this article place limits on the amount of revenue that can be appropriated by all entities of government. The Appropriation Limit is based on actual appropriations during the 1978-1979 fiscal year, as increased each year using specified population and inflationary growth factors.

Subject: Adoption of a Resolution in Compliance with Article XIII B of the Constitution of the State of California and as Modified by Proposition 111 and SB 99 Electing the Population and Inflation Factors and Establishing the Fiscal Year 2002-2003 Appropriation Limit

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BACKGROUND (Cont'd.)

The original legislation implementing the provisions of Article XIII B became effective January 1, 1981. In accordance with that legislation, the governing body of each government jurisdiction must, by resolution, establish its annual Appropriation Limit for the coming year (prior to July 1) at a regularly scheduled meeting or noticed special meeting.

The original Article XIII B (Proposition 4) and its implementing legislation Chapter 1205/80 were modified by Proposition 111 and SB 88 (Chapter 60/90). Significant changes imposed by Proposition 111 include the following:

- The provision of a choice in methodologies for determining the annual inflation factor between (1) growth in California per capita income, or (2) growth in non-residential assessed valuation due to new construction with the City.
- The provision of a choice in methodologies for determining the annual population growth factor between (1) City population growth, or (2) County population growth.
- Regulations allowing the exclusion of "qualified capital outlay" expenditures from the calculation of the Limit.
- Provision of a process for avoiding tax refunds if a city falls sufficiently below the Limit in the next fiscal year. The revised language provides two years, beyond the second year, to refund any remaining excess during which jurisdictions can seek to obtain a successful override vote.

ANALYSIS

The State Constitution (Article XIII B) specifies that the Appropriation Limit restricts the amount of revenue that can be appropriated. Not all revenues are restricted by the Limit, only those which are referred to as "proceeds of taxes". The majority of the major General Fund revenue sources (Sales Tax, Property Tax, Utility Tax, State In-lieu Subventions) is classified as proceeds of taxes, and are, therefore, subject to the Limit. Special fund revenue sources subject to the Limit generally include local construction tax revenues. Each revenue source is reviewed annually for classification as subject to, or exempt from, this Limit.

In addition, proceeds of taxes may be spent on several types of appropriations that do not count against the Limit. The law allows a city to spend tax proceeds on voter approved debt, costs of complying with court orders and federal mandates, with certain restrictions, and expenditures for qualified capital outlay. Appropriations for these excludable categories do not count against the Limit.

HONORABLE MAYOR AND CITY COUNCIL

06-10-02

Subject: Adoption of a Resolution in Compliance with Article XIII B of the Constitution of the State of California and as Modified by Proposition 111 and SB 99 Electing the Population and Inflation Factors and Establishing the Fiscal Year 2002-2003 Appropriation Limit

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ANALYSIS (Cont'd.)

Appropriation Limit Adjustment Factors

As a result of Proposition 111, the City is required to choose between two annual inflation factors and two population growth factors.

The choice offered for the annual inflation factor is the greater of (1) the growth in California per capita income or (2) the growth in non-residential assessed valuation due to new construction within the City. The data necessary to calculate the increase in non-residential assessed valuation is not currently available from the County Assessor. Until such information is available, it is recommended that the City approve the 2002-2003 Appropriation Limit on a provisional basis using the inflation factor of California per capita income.

The choice offered for the annual population growth factor is the greater of the growth in City or County population. The California State Department of Finance provided the 2002 population growth rates for both the City of San Jose and County of Santa Clara at 1.58% and 1.25%, respectively. Based on these growth rates, it is recommended that the Council approve the 2002-2003 Appropriation Limit using the City's population growth factor.

Calculation of the 2002-2003 Appropriation Limit

The application of the annual growth factors to the 2001-2002 Limit result in a 2002-2003 Limit of \$569,717,196:

2001-2002 Appropriation Limit	\$ 568,070,167
Inflation factor	X 0.9873
Population factor	X 1.0158
2002-2003 Appropriation Limit	<u>\$ 569,717,196</u>

Based on these calculations, the City Attorney, as required by the State Constitution, has prepared a resolution for Council consideration that would establish the 2002-2003 Appropriation Limit for the City of San Jose at \$569,717,196.

Appropriations Subject to the Limit

The amounts in the City's 2002-2003 Proposed Budget subject to the Limit (net proceeds of taxes) total \$430,366,419. This amount is well within the required Limit:

2002-2003 Appropriation Limit	\$ 569,717,196
2002-2003 Appropriations Subject to Limit	<u>(430,366,419)</u>
Amount Under Limit	<u>\$ 139,350,777</u>

HONORABLE MAYOR AND CITY COUNCIL

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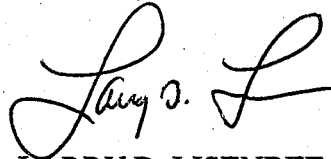
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PUBLIC OUTREACH

Not applicable.

COORDINATION

This memorandum was coordinated with the City Attorney's Office.

A handwritten signature in black ink, appearing to read "Larry D. L", is positioned above the printed name.

LARRY D. LISENBEE
Budget Director